

Fixed-income investor update

29 July 2021



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Non-GAAP measures

This presentation contains financial measures that are not calculated in accordance with generally accepted accounting principles (“GAAP”). These non-GAAP financial measures include net debt as well as our core financial measures and constant exchange rate (CER) growth rates. Non-GAAP measures included in this presentation should be considered in addition to, but not as substitutes for, the information we prepare in accordance with GAAP and as a result should be reviewed in conjunction with our financial statements. We provide reconciliations on slides 37 and 38 in the Appendix to this presentation between our non-GAAP financial measures and the respective most directly comparable financial measure calculated and presented in accordance with GAAP. However, the Company presents Core EPS guidance only at CER. It is unable to provide guidance on a Reported/GAAP basis because the Company cannot reliably forecast material elements of the Reported/GAAP result, including the fair value adjustments arising on acquisition-related liabilities, intangible asset impairment charges and legal settlement provisions.



Key messages



AstraZeneca H1 2021 – growth profile enhanced

FY 2021 financial guidance updated to include the contribution of Alexion in the year



Maintaining innovation and pipeline delivery

22 Phase III medicines and lifecycle projects in addition to advancing early and mid-stage pipeline



Alexion acquisition now closed; consolidation well underway

Accelerating the expansion into immunology with anticipated improved profitability and strengthened cash flow



Balanced and diversified company

By geography, therapy area, specialty/primary

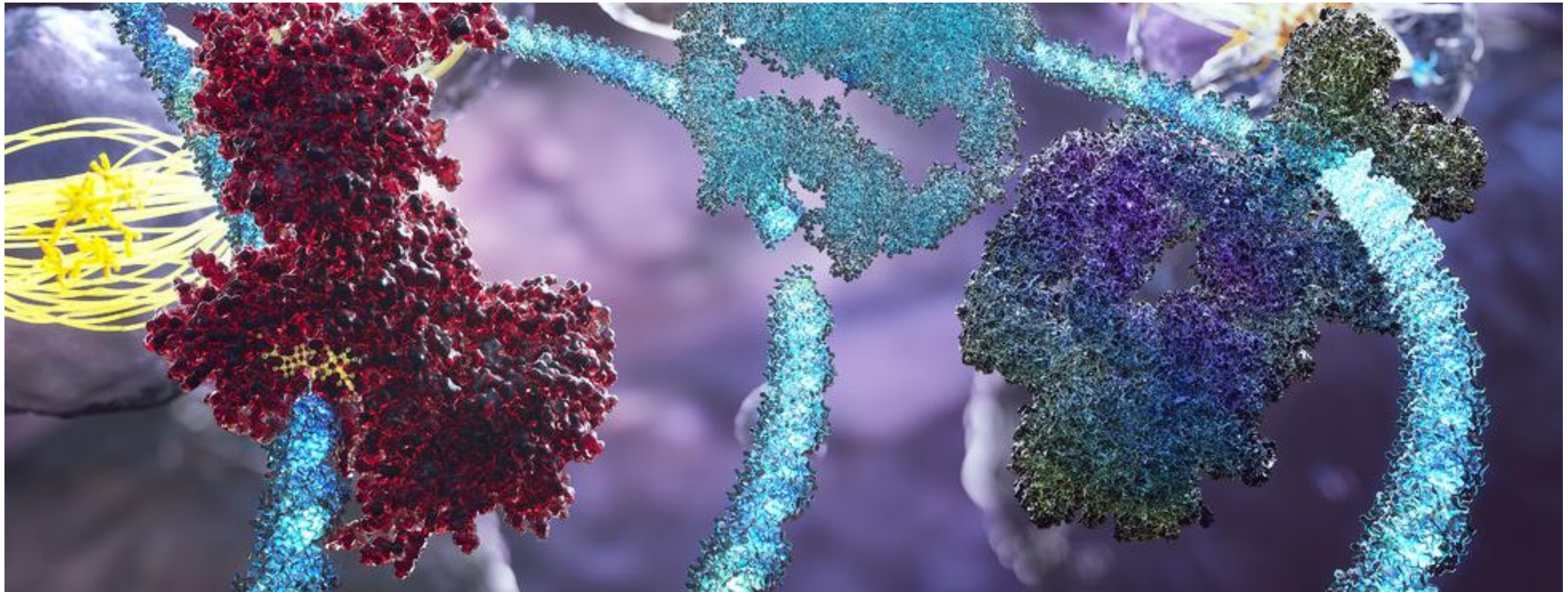


Financial priorities remain unchanged

Focus on operating leverage and cash flow



Business update



H1 2021: growth profile enhanced

Key highlights

Total revenue +18%, incl. 9% from the pandemic COVID-19¹ vaccine. Total revenue excl. vaccine +9%
Q2 growth 12% excl. vaccine

Growth: Oncology +15% and New CVRM² +16%. Respiratory & Immunology +6%. Emerging markets +21%

Core operating profit +20%, supported by core OOI³ (+115%)

Core EPS⁴ \$2.53 (+27%), incl. 14% tax rate. Impact of pandemic vaccine \$(0.04)

Pipeline news accelerated, incl. close-to-market opportunities

ESG⁵: large boost in pandemic vaccine; about one billion doses released for supply as of today across the network of collaborators

Alexion acquisition now closed; consolidation well underway

2021 guidance updated: total revenue is expected to increase by a low-twenties percentage, accompanied by a faster growth in **core EPS** to \$5.05 to \$5.40

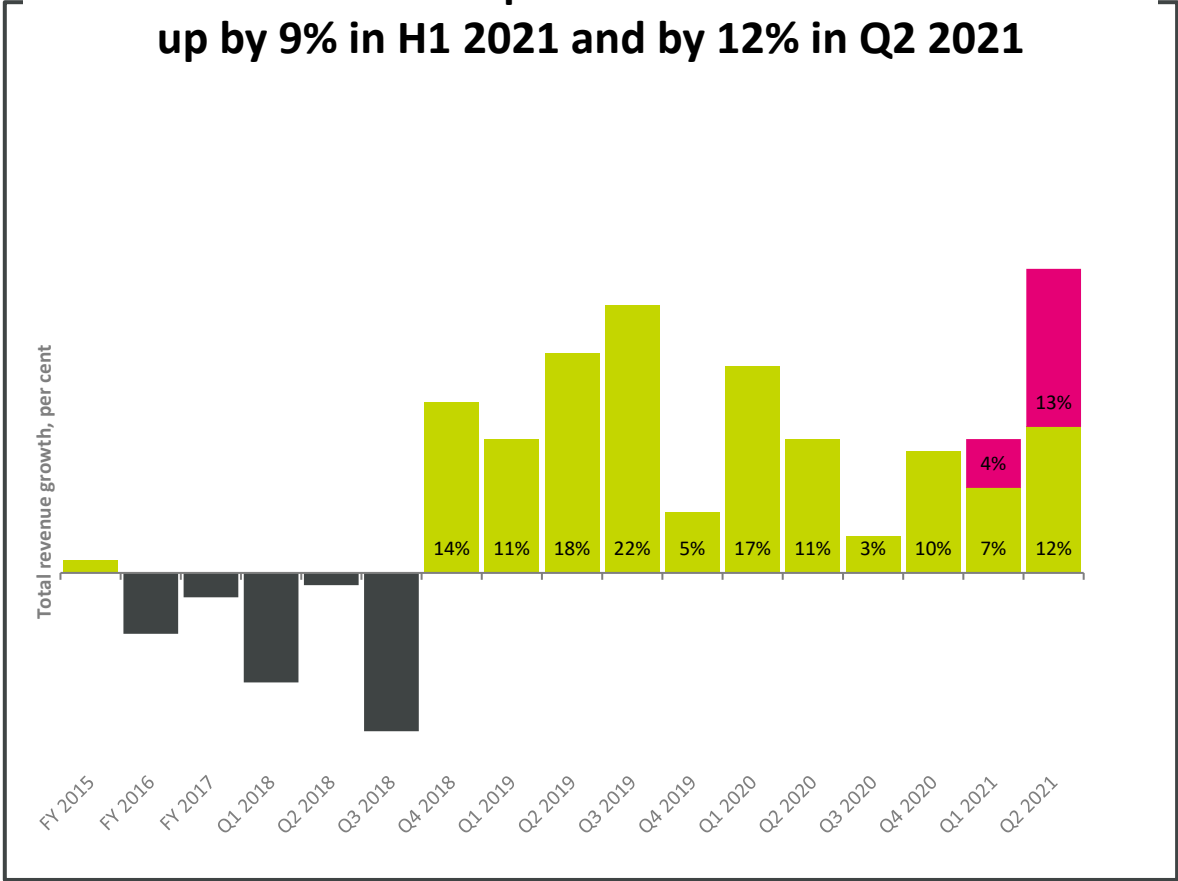
Absolute values at actual exchange rates; changes at constant exchange rates (CER) and for first-half (H1) 2021, unless stated otherwise. Guidance at CER and excludes the pandemic COVID-19 vaccine. 1. Coronavirus disease; an infectious disease caused by a newly discovered coronavirus 2. New Cardiovascular, Renal & Metabolism comprising *Farxiga*, *Brilinta*, Diabetes and Renal 3. Other operating income 4. Earnings per share 5. Environmental, social and (corporate) governance (topics).



H1 2021: total revenue +18%

Vaccine contributed 9% of growth

Total revenue excl. pandemic COVID-19 vaccine up by 9% in H1 2021 and by 12% in Q2 2021



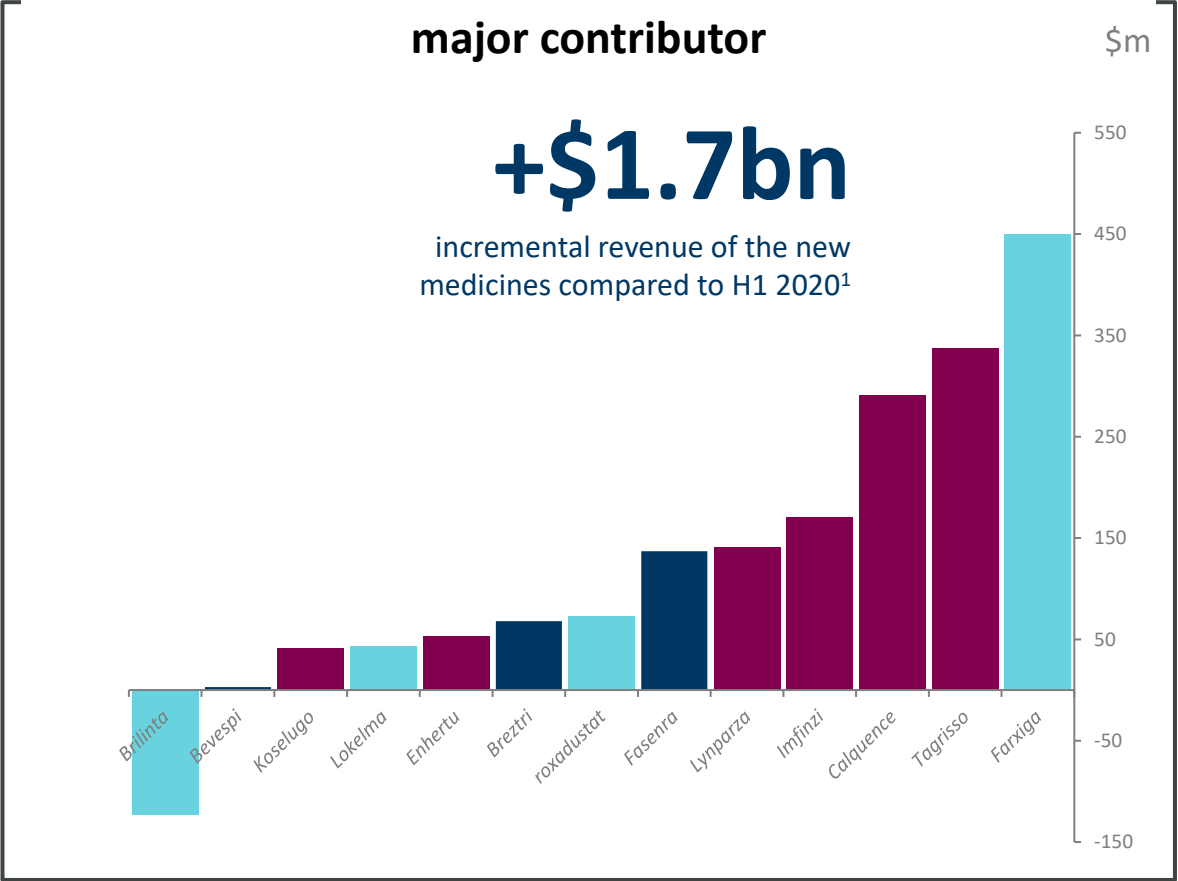
Total revenue excluding pandemic COVID-19 vaccine (with negative growth in dark grey) Pandemic COVID-19 vaccine

Changes at CER.

New medicines the major contributor

+\$1.7bn

incremental revenue of the new medicines compared to H1 2020¹



Oncology New CVRM Respiratory & Immunology

Absolute values at CER. 1. Total revenue for Farxiga, Tagrisso, Calquence, Imfinzi, Lynparza, Fasenna, roxadustat, Breztri, Enhertu, Lokelma, Koselugo, Bevespi and Brilinta.



H1 2021: growth profile enhanced

Oncology and New CVRM drove growth

Growth across disease areas

	H1 '21 \$m	growth %	ratio %	Q2 '21 \$m	growth %	ratio %
Oncology	6,360	15	41	3,337	14	41
New CVRM	2,731	16	18	1,425	16	17
Respiratory & Immunology	2,970	6	19	1,424	21	17
Other medicines	2,310	(6)	15	1,140	(8)	14
Total revenue excl. vaccine	14,371	9	92	7,326	12	89
Pandemic COVID-19 vaccine	1,169	-	8	894	-	11
Total revenue	15,540	18	100	8,220	25	100

Growth across geographies

	H1 '21 \$m	growth %	ratio %	Q2 '21 \$m	growth %	ratio %
EM ¹	5,459	21	35	2,868	32	35
- EM excl. China	2,250	36	14	1,337	63	16
- China	3,209	11	21	1,531	12	19
US	4,834	16	31	2,524	21	31
Europe	3,261	21	21	1,715	24	21
Established rest of world	1,986	13	13	1,113	20	14
Total revenue	15,540	18	100	8,220	25	100

Total revenue at actual exchange rates; changes at CER.

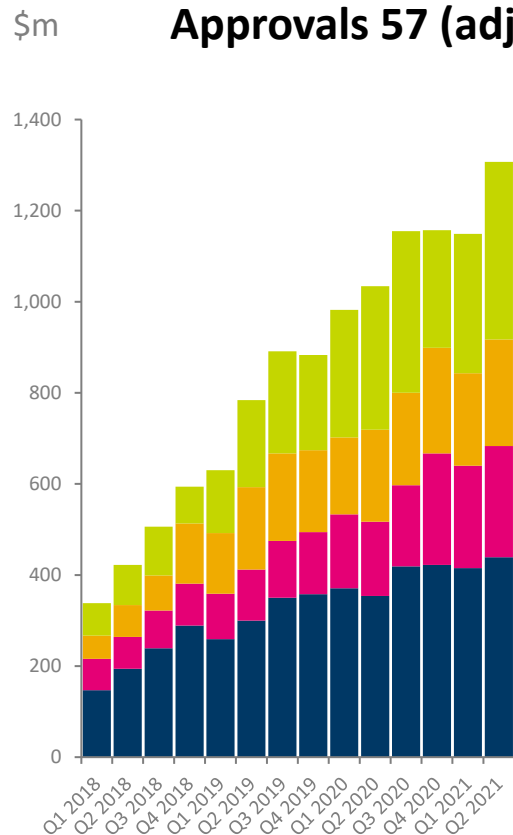
Total revenue at actual exchange rates; changes at CER. 1. Emerging markets.



Tagrisso and Imfinzi

Growth improved across the lung cancer franchise

Tagrisso: 17% growth to \$2.5bn Approvals 57 (adjuvant), 91 (1L), 91 (2L)¹

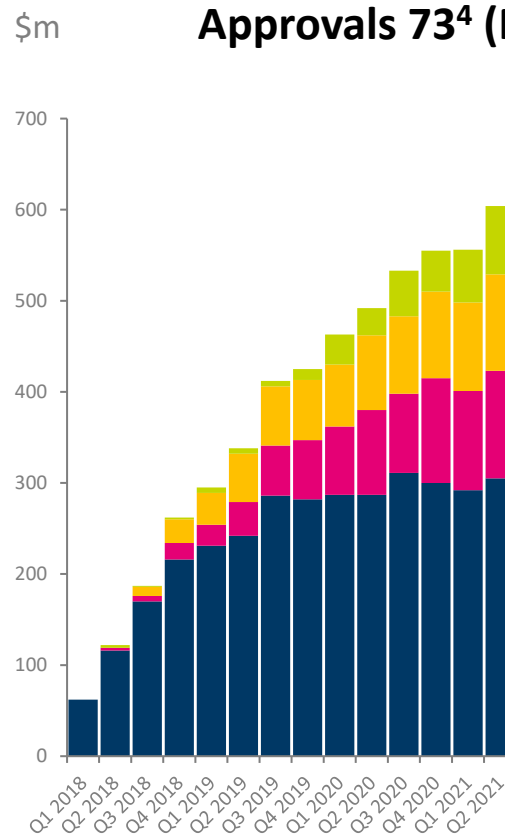


- **US +18%** (35% of total)
Diagnoses started to recover
offset by a high penetration
- **Europe +30%**
1st-line adoption increased
further in several countries
- **ERoW +13%**
Japan: +7%; c.78%
1st-line penetration²
- **EM +10%**
China +4%. 1st-line NRDL³
implementation underway

US Europe Established Rest of World (ERoW) EM
Total revenue at actual exchange rates; changes
at CER and for H1 2021, unless stated otherwise.

1. Reimbursement in 11, 46 and 67 countries, respectively.
2. Total prescription share, Diary market research, June 2021.
3. National Reimbursement Drug List.

Imfinzi: 18% growth to \$1.2bn Approvals 73⁴ (NSCLC⁵), 57⁴ (ES-SCLC⁶)



- **US +4%** (51% of total)
Diagnoses improved; SCLC
use the primary driver
- **Europe +23%**
Growth driven by SCLC use
and more reimbursements
- **ERoW +30%**
Japan: +36%; diagnoses
subdued; SCLC growth
- **EM +99%**
China NSCLC launch
continued strongly

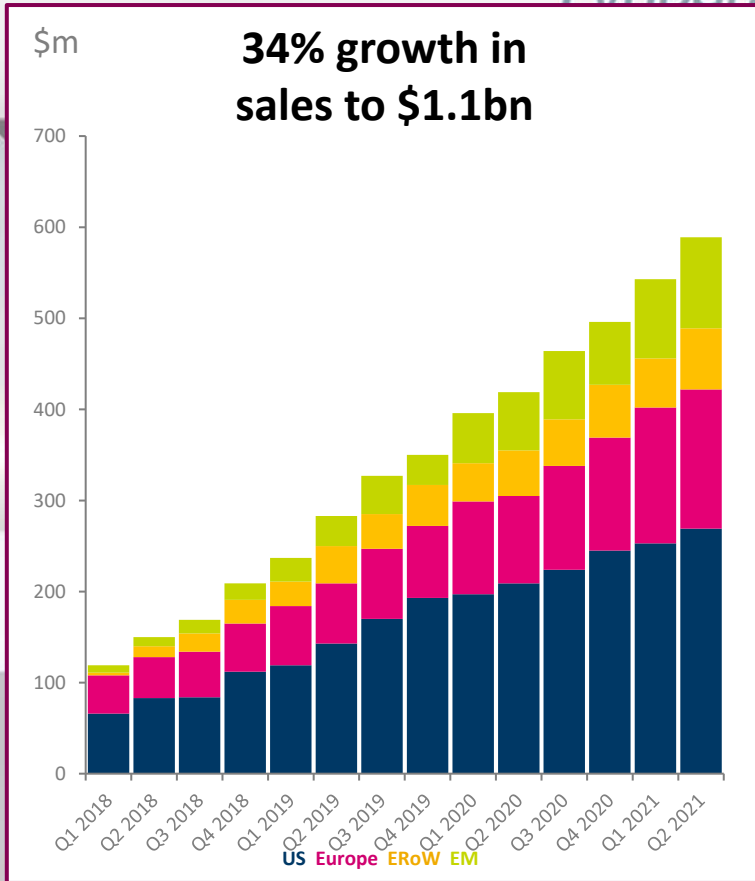
US Europe ERoW EM
Total revenue at actual exchange rates; changes
at CER and for H1 2021, unless stated otherwise.

4. Reimbursement in 34 and nine countries, respectively.
5. Unresectable, Stage III NSCLC.
6. Extensive-stage small cell lung cancer.



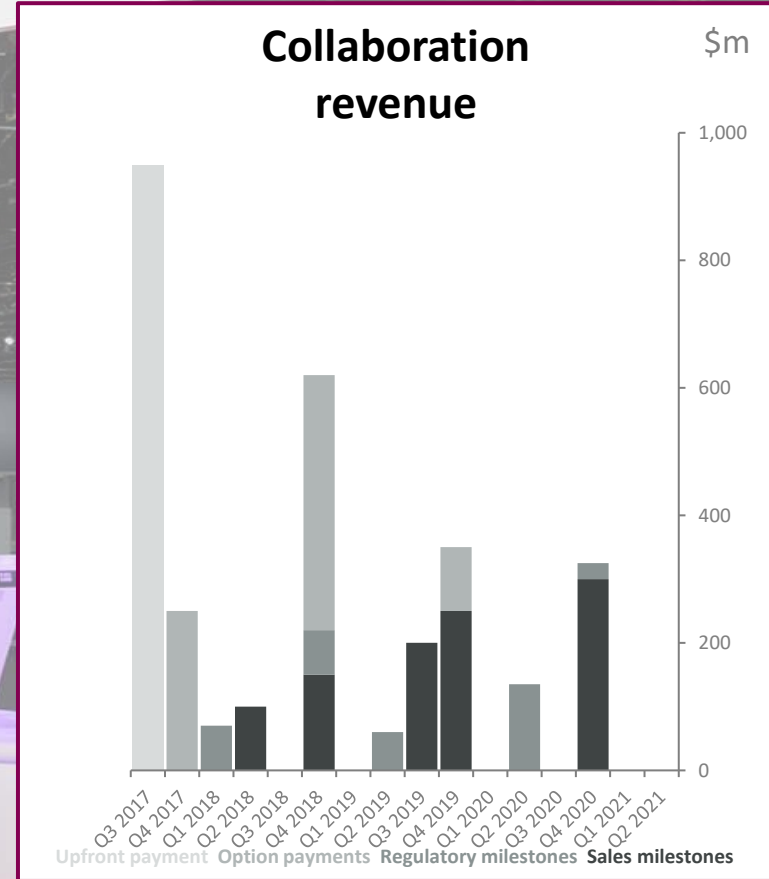
Lynparza

The globally-leading PARP¹ inhibitor



Approvals 84 (ovarian), 82 (breast), 63 (pancreatic) and 60 (prostate cancer)

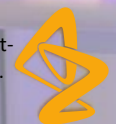
- **US +29%** (46% of total)
Growth primarily driven by use in prostate cancer
- **Europe +38%**
Growth in 1st-line OC² and in prostate cancer
- **EM +50%**
Expanded China NRDL supported OC
- **ERoW +26%**
Japan: +20%; c.14% Q2 2020 price cut



Product sales at actual exchange rates; changes at CER and for H1 2021, unless stated otherwise.
1. Poly ADP ribose polymerase.

2. Ovarian cancer.

Collaboration revenue at actual exchange rates.
Collaboration with Merck & Co., Inc., Kenilworth, NJ, US, known as MSD outside the US and Canada. \$3.1bn revenue recorded; \$4.6bn future potential.

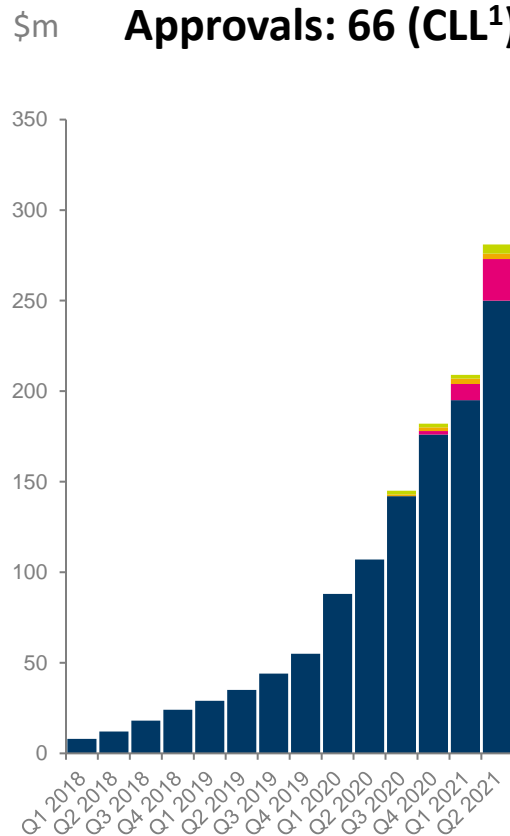


Calquence and Enhertu

Launches continued ahead

Calquence: 150% growth to \$0.5bn

Approvals: 66 (CLL¹) and 32 countries (MCL²)³



- **Global \$490m; US \$445m**
- **US CLL**
Earlier use; share of new patients:

Front line c.45% of BTKi⁴ class and >15% overall⁵

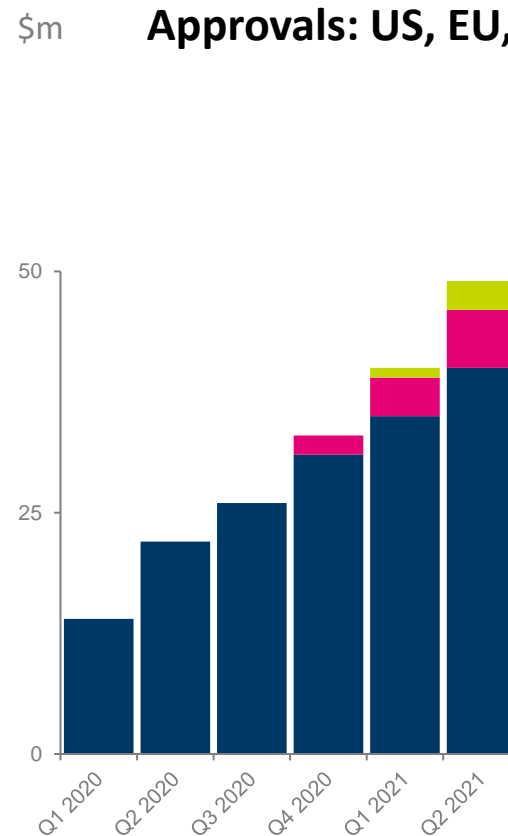
Relapsed/refractory c.45% of BTKi class; c.20% overall⁵
- **Global CLL**
DE, UK largest contributors

US Europe ERoW EM

Total revenue at actual exchange rates. 1. Chronic lymphocytic leukaemia 2. Mantle cell lymphoma (R/R) 3. Reimbursement in 15 and 10 countries, respectively 4. Bruton tyrosine kinase inhibitor 5. IQVIA market research.

Enhertu

Approvals: US, EU, JP (mBC⁶); US, JP (mGC⁷)



- **Global \$89m; US \$75m**
\$161m total US in-market sales by Daiichi Sankyo
- France early access and early launch sales elsewhere, incl. UK



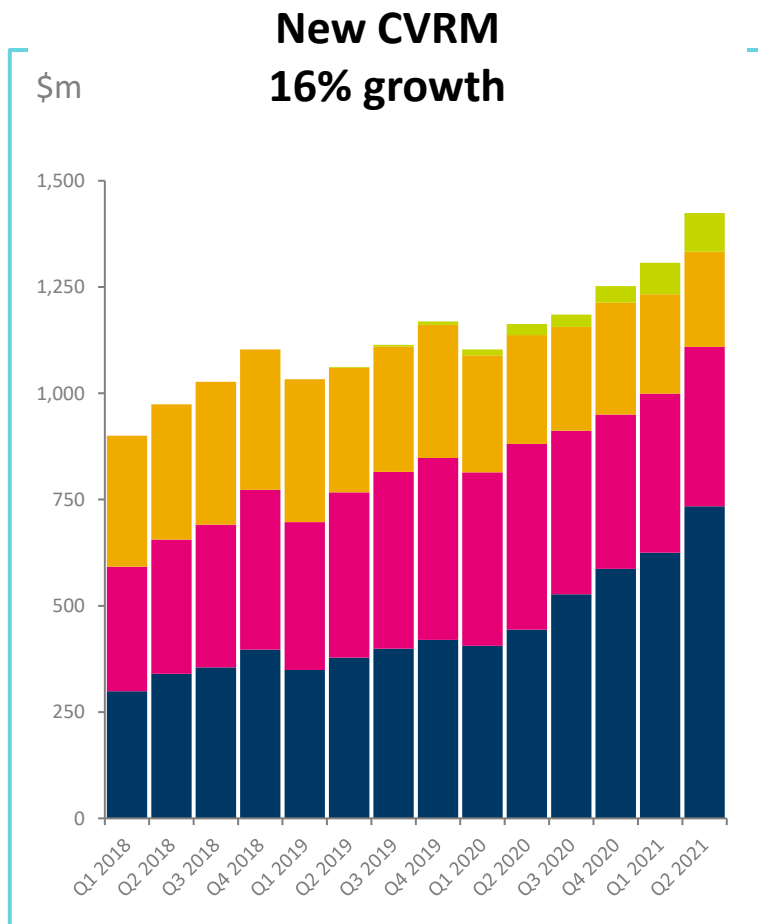
US Europe EM

Total revenue at actual exchange rates, including \$4m of sales. 6. Metastatic breast cancer (3L, HER2+) 7. Metastatic gastric cancer (3L/2L+, HER2+).

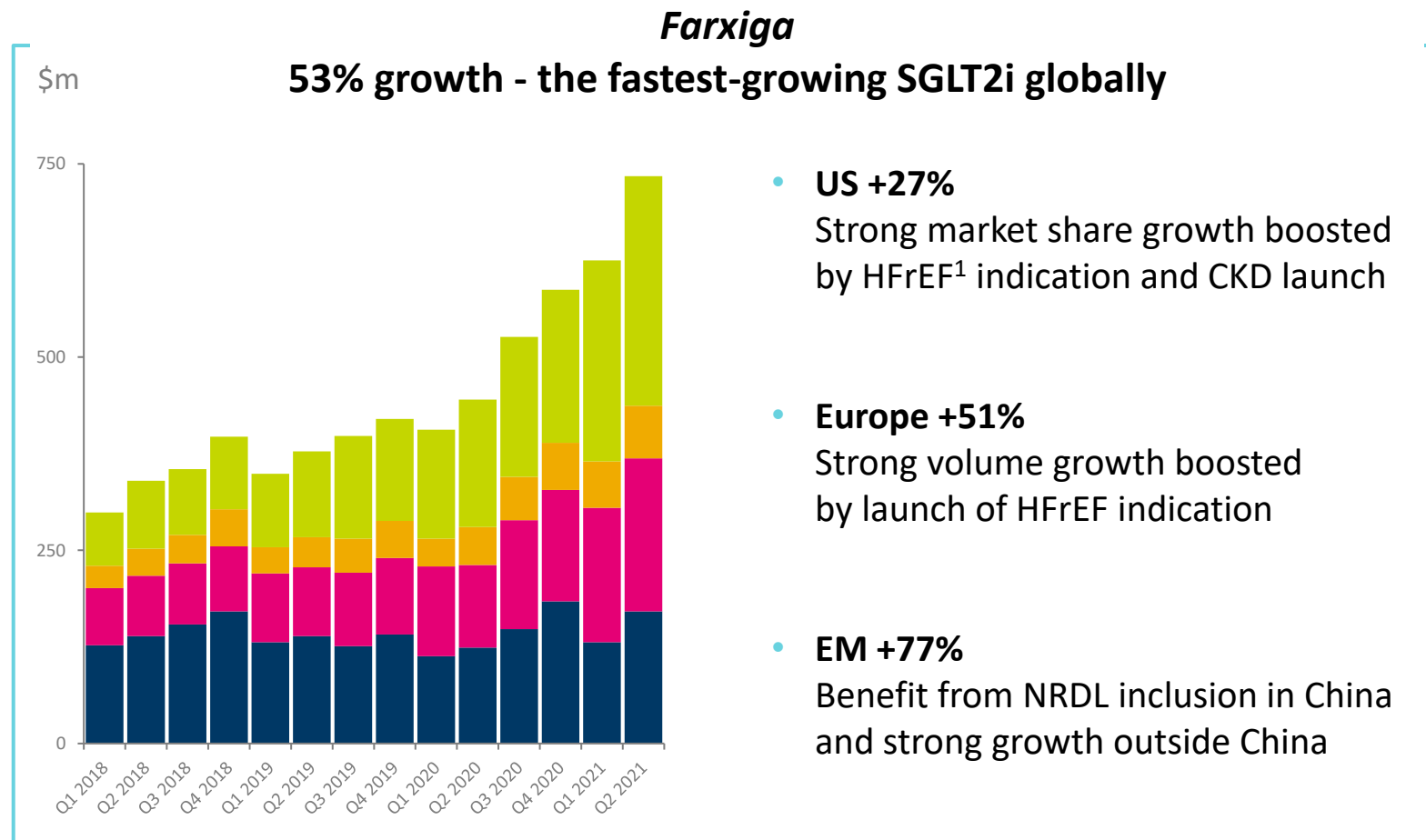


BioPharmaceuticals: New CVRM

16% growth driven by *Farxiga* and Renal



Farxiga Brilinta Diabetes Renal
Total revenue at actual exchange rates; changes at CER and for H1 2021, unless stated otherwise.



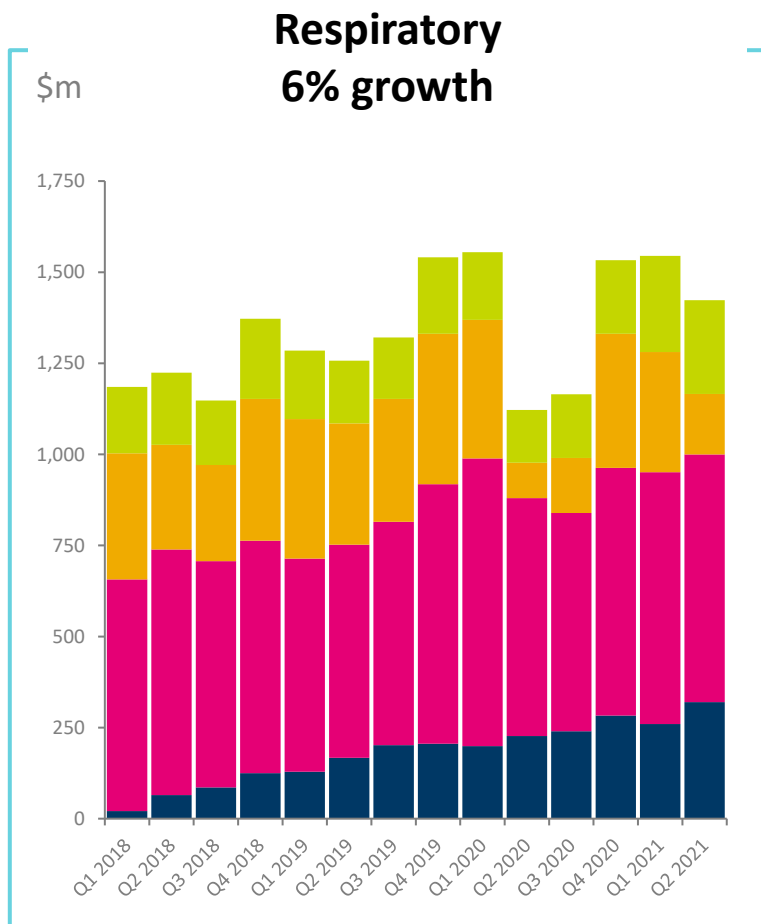
US Europe ERoW EM
Total revenue at actual exchange rates; changes at CER and for H1 2021, unless stated otherwise.

1. Heart failure with reduced ejection fraction.



BioPharmaceuticals: Respiratory & Immunology

6% growth with improved year-on-year performance in Q2



Faserna Symbicort Pulmicort Other

Total revenue at actual exchange rates; changes at CER and for H1 2021, unless stated otherwise.

Improved performance with new medicines offsetting mature ones

- **US +17%**
Symbicort (-5%); H1 2020 inventory and COVID-19 effect. *Faserna* (+31%)
- **Europe -5%**
Symbicort (-12%); partial offset by *Faserna* (+39%)
- **ERoW -14%**
Japan: -17%; increasing *Symbicort* generic competition. *Faserna* (+14%)

- **EM +10%**
Pulmicort (\$405m, +2%); increased respiratory infections offset by generic competition. VBP¹ impact in H2 2021

Maintenance use with *Symbicort* (\$306m, +2%)



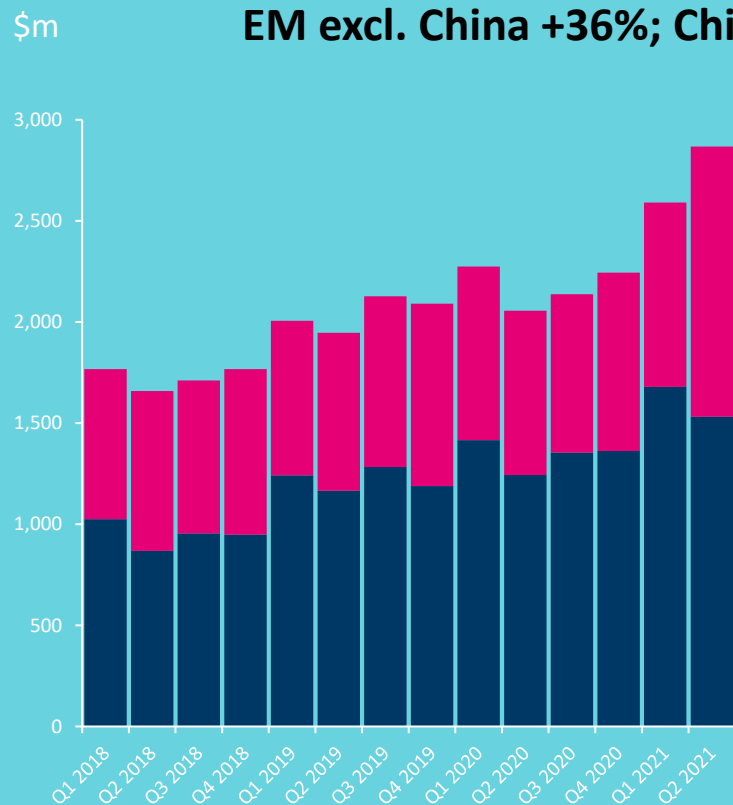
1. Volume-based procurement.



Emerging markets

Diverse and solid growth

Emerging markets +21%
EM excl. China +36%; China +11%



China EM excluding China

Total revenue at actual exchange rates; changes at CER and for H1 2021, unless stated otherwise.

Performance driven by new medicines up 29% (35% of total revenue; \$1.8bn¹)

- **Oncology +6%:** *Tagrisso* (+10%); March 2021 NRDL inclusion
New CVRM +28%: *Forxiga* (+77%); roxadustat (\$92m)
Respiratory & Immunology +10%: *Pulmicort* (\$405m, +2%); *Symbicort* (\$306m, +2%)
- Diversified growth: AP² +4%, MEA³ +73%, LA⁴ +48%, Russia +6%; benefit from vaccine shipments
- 2021 China patient access: major NRDL inclusion *Tagrisso* 1L but VBP impact to now *Pulmicort*, *Brilinta*, *Nexium* and legacy

Revenue anticipated to continue growing ahead of the long-term ambition of mid to high single-digit growth

Total revenue at actual exchange rates; changes at CER and for H1 2021, unless stated otherwise.

1. Total revenue at CER 2. Asia Pacific 3. Middle East, Africa and other 4. Latin America.



Rare diseases: a new disease area in AstraZeneca

Consolidation and financial reporting to start from closing

Alexion pre-acquisition stand-alone H1 and Q2 2021 revenue

	H1 2021	Q2 2021
Total revenue	\$3,337m +15%	\$1,700m +18%
<i>Soliris</i>	\$2,099m +5%	\$1,071m +10%
<i>Ultomiris</i>	\$701m +48%	\$354m +41%
<i>Strensiq</i>	\$405m +14%	\$208m +13%
<i>Kanuma</i>	\$67m +12%	\$33m -3%
<i>Andexxa</i>	\$64m n/m	\$35m n/m

Future financial reporting

- Alexion consolidated upon deal closing on 21 July 2021
- New strategic disease area
 - Oncology
 - Rare diseases**
 - Cardiovascular, Renal & Metabolism
 - Respiratory & Immunology
- To be included in YTD and Q3 2021 results on 12 November

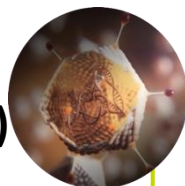
Absolute values at actual exchange rates; changes at CER. Originally reported by Alexion on 20 July 2021 and not adjusted for consistency with AstraZeneca's accounting policies, not audited and not included in AstraZeneca's H1 2021 results.



Continuing response to COVID-19

Vaxzevria and AZD2816

Vaxzevria (pandemic COVID-19 vaccine)



92%

effectiveness against hospitalisation and death from the delta variant¹

82%

effectiveness against hospitalisation and death from beta or gamma variant²

1 year+

of demonstrated immunity after a single dose and strong response to a late second dose³

Global equitable supply



>700m doses

released for global supply by the extended supply chain incl. Serum Institute of India as of June 2021

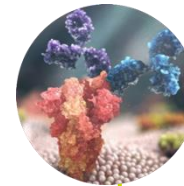
c.319m doses

invoiced in H1 2021 by AstraZeneca incl. c.97m to the EU

c.90%

of COVAX⁴ supply to more than 125 countries

AZD2816 (new variant vaccine)



- Phase II/III trial launched
- Vaccinated and vaccine-naive population
- Based on genetic modifications of the beta variant, the most highly-mutated variant of concern
- Read-out anticipated in H2 2021

Building on early success in the fight against pandemic

1. Effectiveness of COVID-19 vaccines against hospital admission with the delta variant (B.1.617.2), *PHE*, 14 June 2021 2. Effectiveness of COVID-19 vaccines against variants of concern in Ontario, Canada, Kwong et al, 16 July 2021 3. Parry HM, et al., preprint with *The Lancet*.

4. Vaccines pillar of the ACT Accelerator, a partnership launched by the World Health Organization.



Late-stage pipeline fuelling growth

Milestones since the Q1'21 results update




	Medicine	Indication (geography)
Regulatory approval or other regulatory action	<i>Tagrisso</i>	adjuvant NSCLC ¹ (EGFRm ²): approval (EU)
	<i>Imfinzi</i>	ES-SCLC ³ : approval (CN)
	<i>Lynparza</i>	prostate cancer (2nd line ⁴) (BRCAm ⁵): approval (CN)
	<i>Koselugo</i>	NF1 ⁶ : approval (EU)
	<i>Orpathys</i>	lung cancer (2nd line) (MET exon 14 ⁷): approval (CN)
	<i>Farxiga</i>	CKD ⁸ : approval (US)
	COVID-19 vaccine	COVID-19: approval (JP)
Regulatory submission acceptance and/or submission	<i>Symbicort</i>	mild asthma: regulatory submission voluntarily withdrawn (EU)
	<i>Fasenra</i>	nasal polyps: regulatory submission (US)
	tezepelumab	asthma: regulatory submission (US, EU, JP)
Major Phase III data readout or other significant development	<i>Imfinzi</i> + tremelimumab	NSCLC (1st line) (POSEIDON): Phase III OS ⁹ primary endpoint met
	<i>Forxiga</i>	CKD: positive regulatory opinion (EU)
	roxadustat	CKD: negative outcome from US FDA advisory committee
	nirsevimab	RSV ¹⁰ : Phase II/III primary safety objective met
	AZD7442	SARS-CoV-2 (STORM CHASER): Phase III primary endpoint not met

1. Non-small cell lung cancer 2. Epidermal growth factor receptor mutation 3. Extensive-stage small cell lung cancer 4. 2nd treatment in the metastatic setting; 1st line/1L, 2nd line/2L, 3rd line/3L used across this presentation 5. Breast cancer susceptibility gene 1/2 mutation 6. Neurofibromatosis type 1 7. MET exon 14 skipping alterations 8. Chronic kidney disease 9. Overall survival 10. Respiratory syncytial virus. Status as of 29 July 2021.



Late-stage pipeline events over the next 18 months

News flow picks up; Phase III readouts increase into H2'21

	H2 2021	H1 2022	H2 2022
 Regulatory decision	<p>Forxiga - CKD (EU, JP) roxadustat - anaemia in CKD (US)</p> <p>anifrolumab - lupus (SLE) (US, EU, JP)</p>	<p>Brilique - stroke (THALES) (EU, CN) Forxiga - CKD (CN)</p> <p>Fasenra - nasal polyps (US) tezepelumab - asthma (US, EU, JP)</p>	
 Regulatory submission acceptance and/or submission	<p>Imfinzi + tremelimumab - NSCLC (1L) (POSEIDON) Lynparza - adjuvant breast cancer Lynparza - prostate cancer (1L, castration-resistant) Enhertu - breast cancer (2L, HER2+) Calquence - CLL (R/R) (ELEVATE-RR)</p> <p>COVID-19 vaccine - COVID-19 (US) AZD7442 - SARS-CoV-2</p>	<p>Imfinzi - unresectable, Stage III NSCLC (PACIFIC-2) Imfinzi +/- treme - liver cancer (1L) Enhertu - breast cancer (HER2 low) Calquence - CLL (CN) Koselugo - NF1 (JP, CN)</p> <p>Farxiga - HF (HFpEF)</p> <p>PT027 - asthma (US)</p> <p>nirsevimab - RSV</p>	<p>Imfinzi - NSCLC (1L) (PEARL) Imfinzi - cervical cancer Imfinzi - biliary tract cancer Enhertu - breast cancer (3L, HER2+) (Phase III)</p> <p>roxadustat - anaemia in myelodysplastic syndrome</p> <p>Fasenra - eosinophilic oesophagitis</p>
 Key Phase III data readout	<p>Imfinzi - unresectable, Stage III NSCLC (PACIFIC-2) Imfinzi +/- treme - liver cancer (1L) Lynparza - prostate cancer (1L, castration-resistant) Enhertu - breast cancer (2L, HER2+)¹</p> <p>PT027 - asthma</p> <p>AZD7442 - SARS-CoV-2</p>	<p>Imfinzi - NSCLC (1L) (PEARL) Imfinzi - cervical cancer Enhertu - breast cancer (HER2 low)</p> <p>Farxiga - HF (HFpEF) roxadustat - anaemia in myelodysplastic syndrome</p>	<p>Imfinzi - limited-stage SCLC Imfinzi - liver cancer (locoregional) (EMERALD-1) Imfinzi - biliary tract cancer Enhertu - breast cancer (3L, HER2+) (Phase III)</p> <p>Fasenra - hyper-eosinophilic syndrome Fasenra - eosinophilic oesophagitis</p>

Status as of 29 July 2021.

1. Based on a planned interim analysis as communicated by Daiichi Sankyo in Q2 of their fiscal year 2021.



2021 guidance updated

Alexion is now included

Total revenue

increase by a low-
twenties percentage

Core EPS

faster growth to
\$5.05 to \$5.40

Based on 1,418 million weighted average
number of shares in issue during 2021

The guidance does not incorporate any revenue or profit impact from sales of the pandemic COVID-19 vaccine. In general, AstraZeneca continues to recognise the heightened risks and uncertainties from the effects of COVID-19, including the impact from potential new medicines for COVID-19 in clinical development. Variations in performance between quarters can be expected to continue.



Alexion acquisition closed

Integration and synergies next

AstraZeneca 

Acquisition closed on 21 July 2021

Alexion delisted and the AstraZeneca share base expanded

Strong strategic rationale

- accelerate expansion into immunology and rare diseases
- further-sustained, industry-leading double-digit revenue growth
- improved profitability and strengthened cash flow



AstraZeneca Rare Diseases



Financial update



Reported profit and loss

	H1 2021 \$m	change %	% total revenue	Q2 2021 \$m	change %	% total revenue
Total revenue	15,540	18	100	8,220	25	100
- product sales	15,302	19	98	8,045	27	98
- collaboration revenue	238	(12)	2	175	(23)	2
Gross margin	73.5%	(6.1) pp ⁴		72.8%	(9.6) pp	
Operating expenses ¹	9,771	12	63	5,030	15	61
- R&D ² expenses	3,542	22	23	1,829	25	22
- SG&A ³ expenses	6,027	7	39	3,098	11	38
Other operating income	1,308	116	8	128	1	2
Operating profit	3,022	25	19	1,127	(4)	14
Tax rate	11.0%			28.0%		
EPS	\$1.61	45		\$0.42	(15)	

Absolute values at actual exchange rates; changes at CER. Gross margin excludes the impact of collaboration revenue and any associated costs, thereby reflecting the underlying performance of product sales.

1. Includes distribution expenses 2. Research and development 3. Sales, general and administration 4. Percentage points.



Core profit and loss

	H1 2021 \$m	change %	% total revenue	Q2 2021 \$m	change %	% total revenue
Total revenue	15,540	18	100	8,220	25	100
- product sales	15,302	19	98	8,045	27	98
- collaboration revenue	238	(12)	2	175	(23)	2
Gross margin	73.8%	(6.4) pp		73.0%	(9.9) pp	
Operating expenses	8,511	12	55	4,375	13	53
- R&D expenses	3,439	21	22	1,801	24	22
- SG&A expenses	4,870	7	31	2,471	7	30
Other operating income	1,309	115	8	129	(2)	2
Operating profit	4,329	20	28	1,805	5	22
Tax rate	14.3%			23.6%		
EPS	\$2.53	27		\$0.90	(2)	
<i>Impact of pandemic vaccine on EPS</i>	<i>\$(0.04)</i>			<i>\$(0.01)</i>		

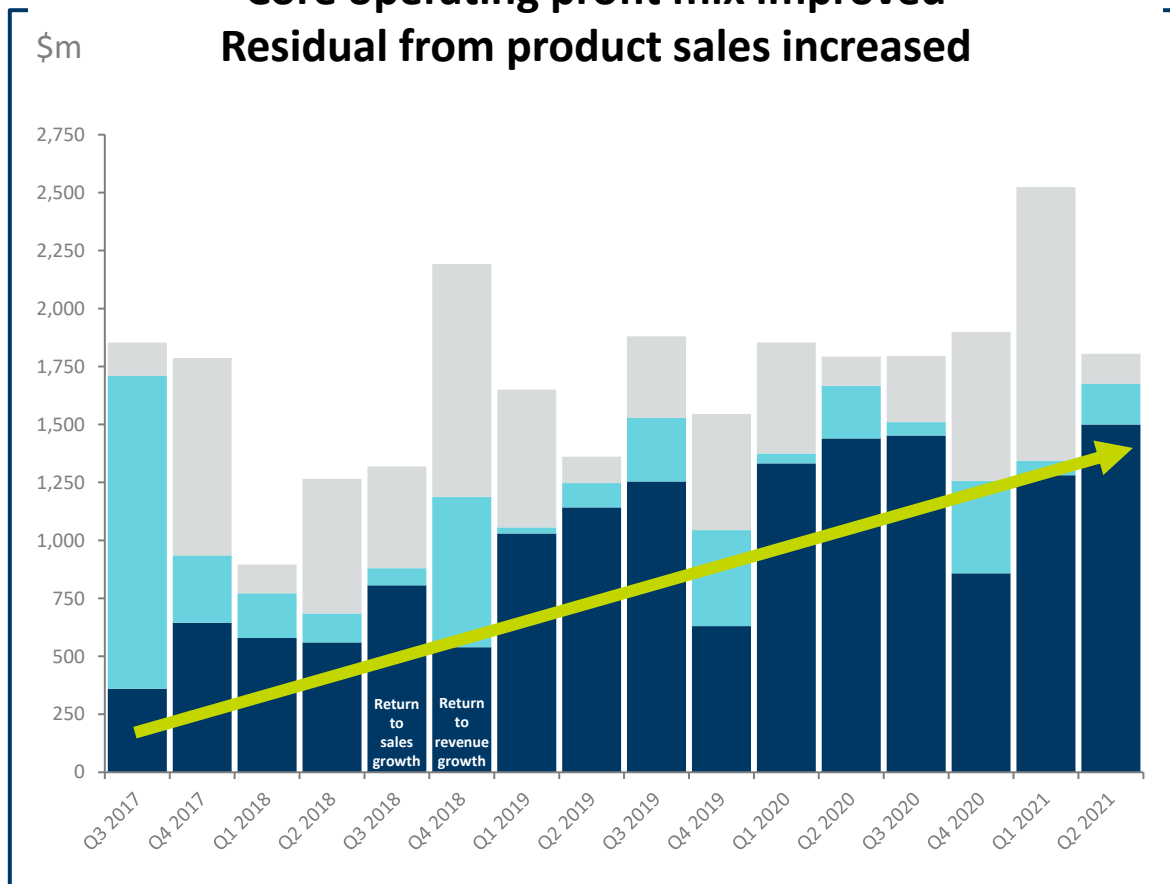
Absolute values at actual exchange rates; changes at CER. Gross margin excludes the impact of collaboration revenue and any associated costs, thereby reflecting the underlying performance of product sales.



Analysis: core operating profit and net debt

Continued improvement in the operating profit mix

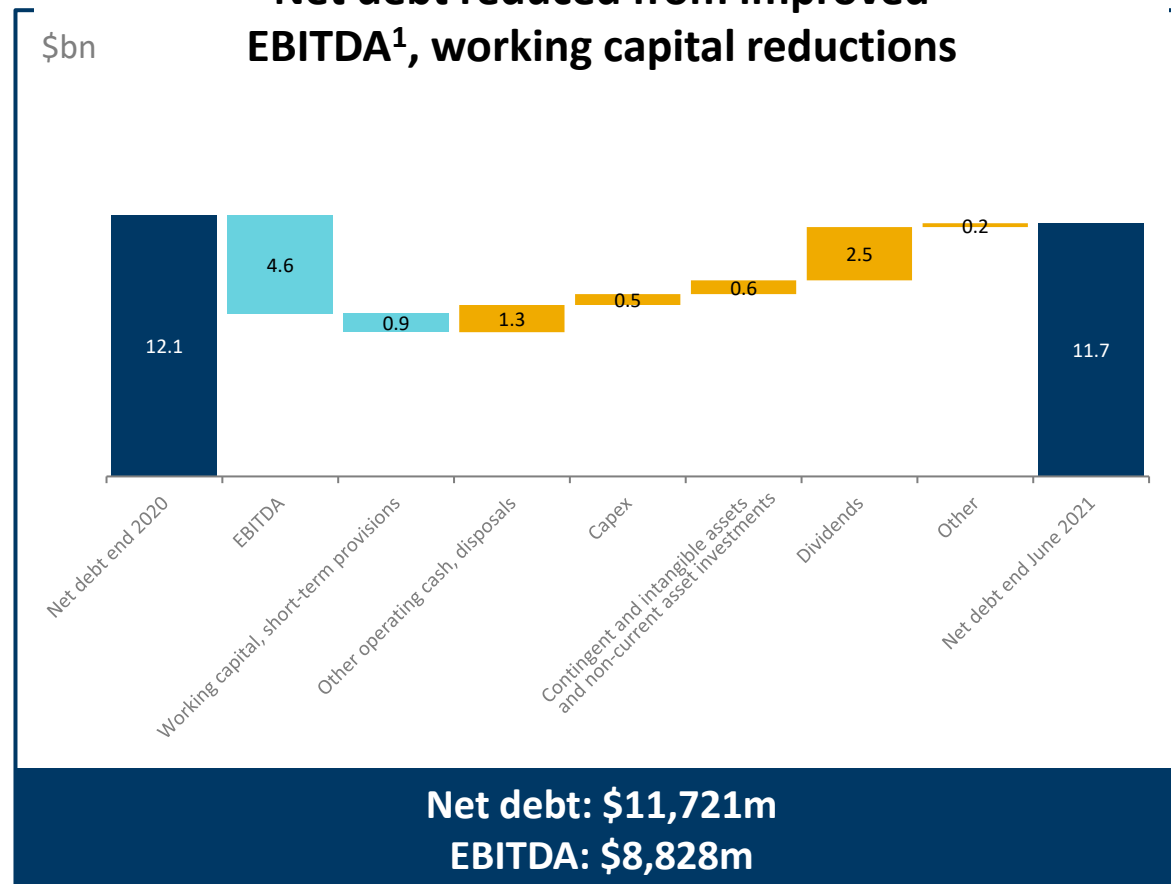
Core operating profit mix improved
Residual from product sales increased



Residual Collaboration revenue (CR) Core OOI

Absolute values at actual exchange rates.

Net debt reduced from improved EBITDA¹, working capital reductions



Net debt: \$11,721m
EBITDA: \$8,828m

1. Earnings before interest, tax, depreciation and amortisation; last four quarters (\$8,828m vs. \$7,748m one year ago)
AstraZeneca credit ratings: Moody's: short-term rating P-2, long-term rating A3, outlook negative.
Standard & Poor's: short-term rating A-2, long-term rating A-, CreditWatch neutral.



Financial priorities

H1 2021 results underpinned the strategic journey

Deleveraging/dividend growth

- As cash flow improves, deleveraging and progressive dividend policy
- Unchanged priorities for capital allocation

Cash-flow growth

- **14%** growth in reported EBITDA and continued improvement in working capital management
- 2021: anticipate further improvement in cash flow, cash-flow metrics and dividend cover



Revenue growth

+9%

growth in total revenue in H1 2021 excl. the pandemic COVID-19 vaccine

Operating leverage

- **55%** ratio of core operating expenses to total revenue (down **3.0 pp**)
- **20%** growth in core operating profit
- **28%** core operating profit margin incl. contribution from OOI



Net debt position

	30-Jun-21 \$m	31-Dec-20 \$m
Gross debt	(27,495)	(20,380)
Cash & cash equivalents	15,567	7,832
Other investments	62	160
Net derivative financial instruments	145	278
Closing net debt¹	(11,721)	(12,110)

1. Net debt is a non-GAAP measure. The equivalent GAAP measure to net debt is 'liabilities arising from financing activities', which excludes the amounts for cash and overdrafts, other investments and non-financing derivatives shown above and includes the Acerta Pharma liability of \$2,375m (31 December 2020: \$2,297m), \$889m of which is shown in current other payables and \$1,486m is shown in non-current other payables. Further details are available in our Q2 results announcement published on 29 July 2021.



Liquidity, debt and rating summary

- Strong liquidity at 30 June 2021
 - Group cash and investments of \$15.6bn
 - Undrawn \$4.1bn committed bank facilities (\$3.4bn of which mature in 2024)
- Access to diverse sources of funding through US and European term debt and commercial paper programmes

Programme	Last Updated	Valid to	Limit	Rating (Moody's / S&P)	Utilisation as at 30/6/2021 ¹
SEC Shelf Registration Statement	May-21	May-24	Unlimited	A3 / A-	USD 21.8bn
Euro Medium Term Note Programme	May-21	May-22	USD 10bn	A3 / A-	USD 4.3bn
US Commercial Paper	N/A	N/A	USD 15bn	A-2 / P-2	None
Euro-Commercial Paper	May-20	N/A	EUR 10bn	Issuer rating	None

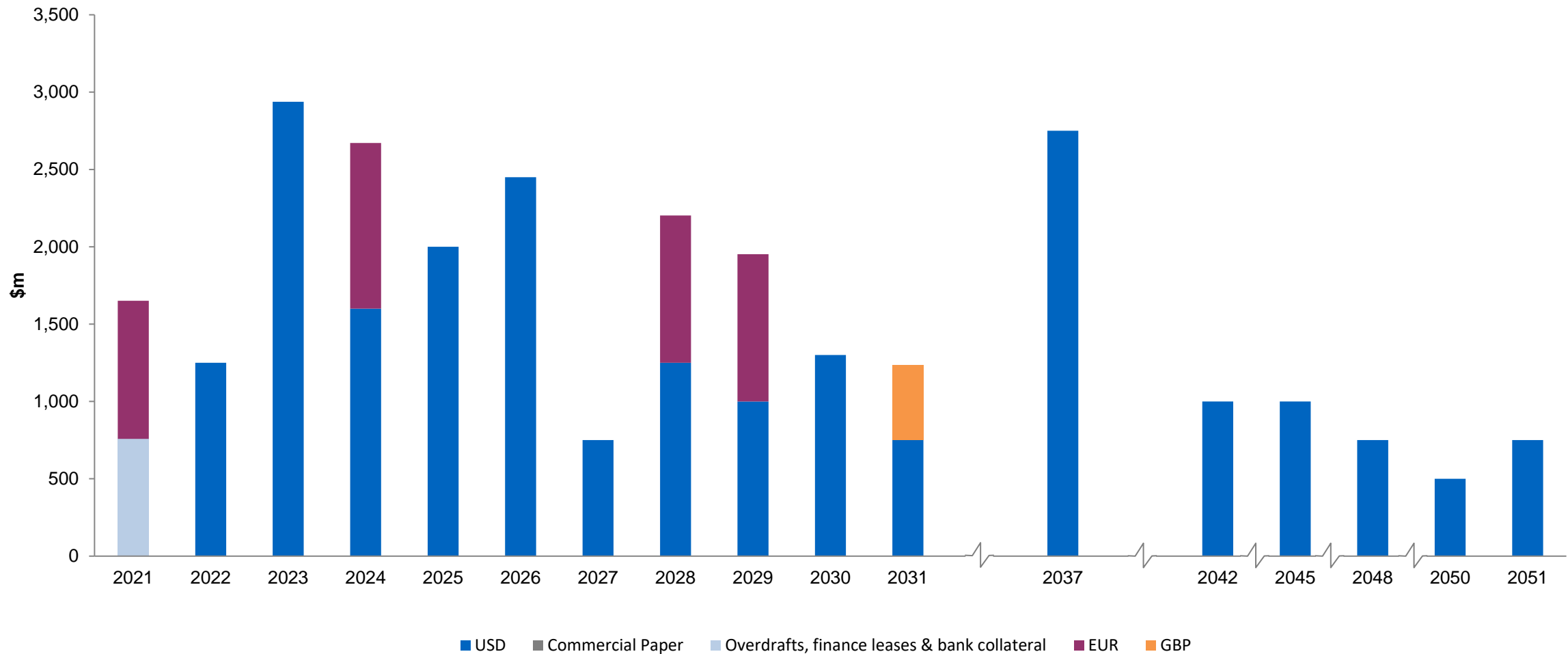
¹ Notional bond values. FX converted at 30 June 2021 spot rates (USD/EUR 0.840; USD/GBP 0.722)

- July 2021 activities
 - \$4 billion was drawn under the \$17.5bn of Alexion acquisition facilities put in place in December 2020, \$12.5bn of these facilities were cancelled in June/July 2021, leaving remaining \$1bn of RCF undrawn
 - \$13.3bn paid to Alexion shareholders. Alexion brought a net \$1.7bn cash into the group on the acquisition date and is expected to contribute further positive cash flows to the Group post acquisition.
- The Board continues to target a strong, investment-grade credit rating
- The Company is currently rated as:
 - Moody's: A3 Negative outlook / P2
 - Standard & Poor's: A- Stable outlook / A2

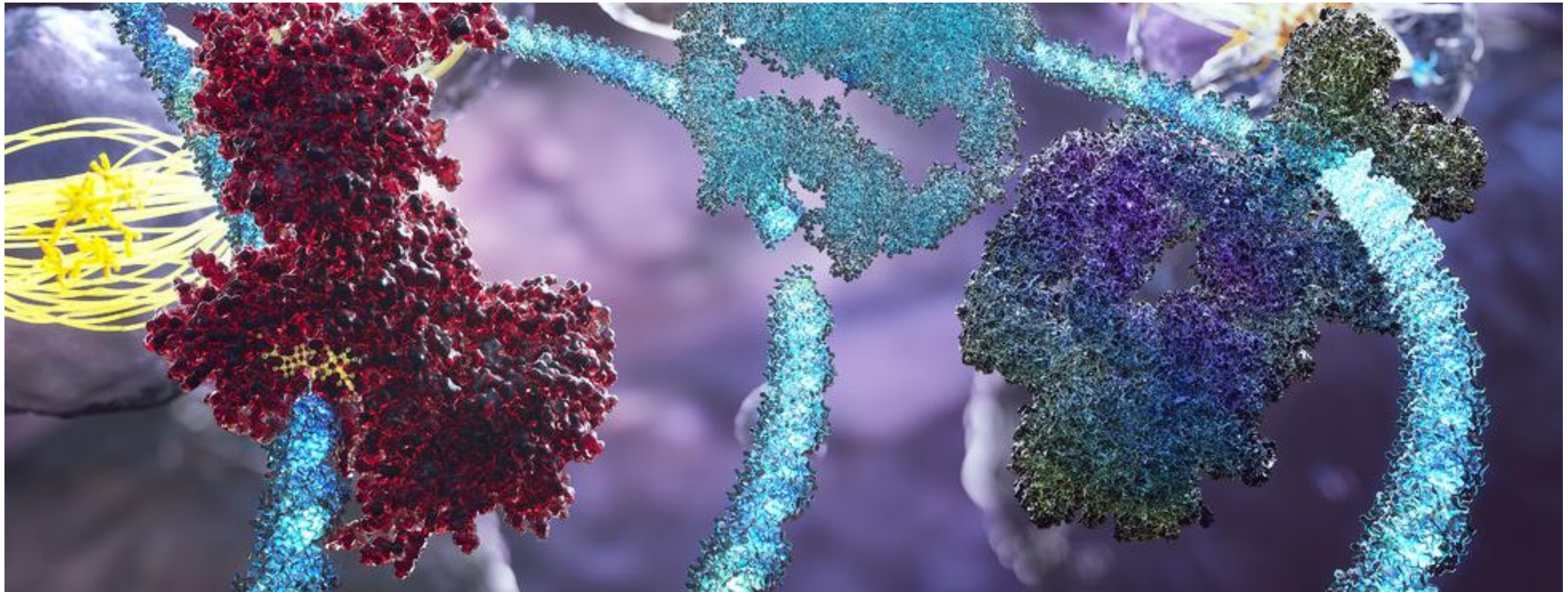


Smooth bond maturity profile with nine-year average life

Debt Maturity Profile at 30 June 2021 ¹



Summary



AstraZeneca in summary

Pipeline-driven transformation



Global presence

Balanced specialty and primary-care franchises¹

Leading emerging markets presence with R&D base



Strong pipeline

22 Phase III medicines and significant lifecycle projects²

Advancing early- and mid-stage pipeline



Improving financials

Ten blockbuster medicines^{2,3}

Returned to durable revenue and earnings growth

Focus on operating leverage and cash flow

Innovative medicines in Oncology, Rare Diseases & BioPharmaceuticals⁴
Experienced and proven team

1. In H1 2021, medicines for use in speciality care, typically in the hospital setting (Oncology, *Brilinta*, *Lokelma*, roxadustat and *Fasenra*) comprised 51% of total revenue 2. Alexion to be included from next quarter 3. Last four quarters, excludes COVID-19 vaccine
4. Cardiovascular, Renal & Metabolism and Respiratory & Immunology.



Fixed-income investor update

29 July 2021

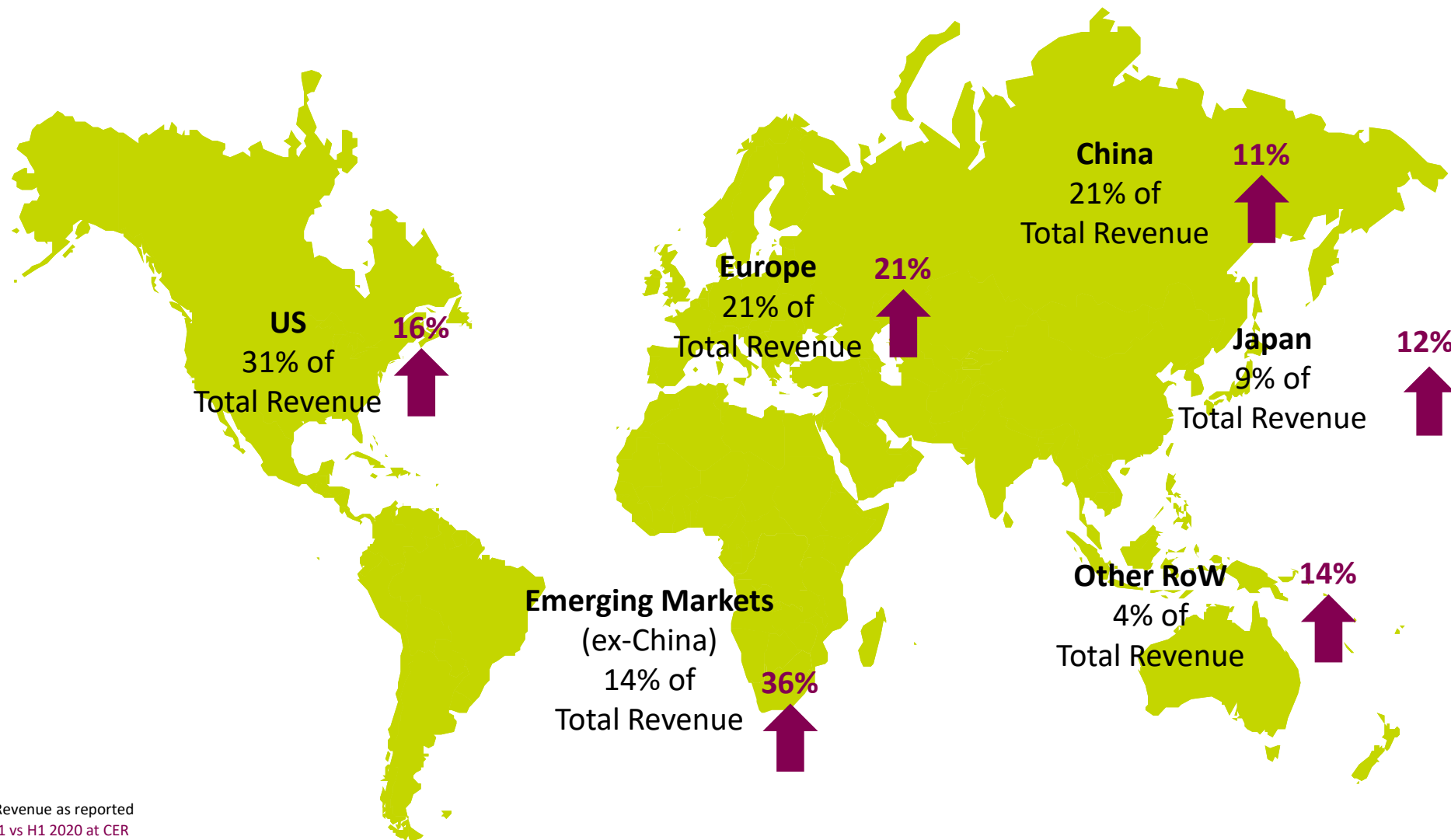


Appendix



Geographic growth

Strong performance in all major regions



H1 2021 Regional Total Revenue as reported
Growth rates for H1 2021 vs H1 2020 at CER



Oncology: 'What's next'

Solid pipeline moving forward

What's next

Phase I/II new medicines, selected

adavosertib (WEE1 ¹ inhibitor) uterine, ovarian cancer	ceralasertib (ATR ⁵ inhibitor) solid tumours, blood cancers
oleclumab (CD73 ² mAb) solid tumours	imaradenant (formerly AZD4635) (A2AR ⁶ inhibitor) solid tumours
AZD5305 (PARP1 inhibitor) solid tumours	MEDI5752 (PD-1 ⁷ /CTLA4 ⁸ mAb) solid tumours
AZD4573 (CDK9 ³ inhibitor) blood cancers	AZD2811 (Aurora B inhibitor) solid tumours
AZD5991 (MCL1 ⁴ inhibitor) blood cancers	AZD0466 (Bcl-2 ⁹ /xL) blood cancers

Phase I
w/CTx
✓

New
Phase II
✓

New
Phase I
✓

What's now

Phase III new medicines

datopotamab deruxtecan lung cancer	camizestrant breast cancer
monalizumab head & neck cancer	capivasertib breast, prostate cancer
Orpathys NSCLC ¹⁰	tremelimumab multiple cancers

New
Phase III
✓

First
approval
✓

Phase III lifecycle management, major

Tagrisso NSCLC	Lynparza multiple cancers
Imfinzi multiple cancers	Enhertu multiple cancers
	Calquence multiple cancers

New
Phase III
✓

1. Tyrosine kinase WEE1 2. 5'-nucleotidase 3. Cyclin-dependent kinase 9 4. Induced myeloid leukaemia cell differentiation protein 5. Ataxia telangiectasia and rad3-related kinase
6. Adenosine A2A receptor 7. Programmed cell death protein 1 8. Cytotoxic T-lymphocyte-associated protein 4 9. B-cell lymphoma 2 10. Potentially pivotal Phase II.



BioPharmaceuticals: 'What's next'

Expanding pipeline, including immunology

What's next

Phase I/II new medicines, selected

MEDI3506 (IL33 ¹ mAb ²) DKD ³	MEDI3506 (IL33 mAb) COPD, asthma AD ¹¹ , COVID-19
cotadutide (GLP-1 ⁴ /glucagon co-agonist) NASH ⁵ , DKD	AZD1402 (IL4R α ¹² antagonist) asthma Phase II started ✓
AZD4831 (MPO ⁶ inhibitor) HFpEF	AZD0449, AZD4604 (inhaled JAK ¹³ inhibitors) asthma
AZD5718 (FLAP ⁷ inhibitor) CKD, CAD ⁸	MEDI7352 (NGF ¹⁴ TNF ¹⁵ bispecific fusion protein) - pain
AZD9977 + Farxiga (MCR ⁹ modulator + SGLT2i) HF with CKD Phase II started ✓	AZD2693 (PNPLA ³ ¹⁶ inhibitor) NASH
zibotentan + Farxiga (ETR ¹⁰ antagonist + SGLT2i) CKD Phase II started ✓	AZD8233 (PCSK9 ¹⁷ ASO ¹⁸) hypercholesterolaemia

What's now

Phase III new medicines

roxadustat anaemia in CKD	PT027 asthma
nirsevimab RSV Positive Ph II/III ✓	tezepelumab multiple indications Reg. subm. ✓
brazikumab inflammatory bowel disease ¹⁹	anifrolumab lupus (SLE) PDUFA Q3 2021

Phase III lifecycle management, major

Farxiga multiple indications Combos in Ph II ✓	Fasenra multiple indications
	Breztri asthma

1. Interleukin-33 2. Monoclonal antibody 3. Diabetic kidney disease 4. Glucagon-like peptide 1 5. Non-alcoholic steatohepatitis 6. Myeloperoxidase 7. 5-lipoxygenase-activating protein 8. Coronary artery disease 9. Mineralocorticoid receptor 10. Endothelin receptor 11. Atopic dermatitis (eczema) 12. Interleukin-4 receptor alpha 13. Janus kinase 14. Nerve growth factor 15. Tumour necrosis factor 16. Patatin-like phospholipase domain-containing protein 3 17. Proprotein convertase subtilisin/kexin type 9 18. Antisense oligonucleotide 19. Trial technically classified as Phase II.



Rare Diseases - 'What's next'

Pipeline progress continued

What's next

Phase I/II new medicines, selected

ALXN1720 (3rd-generation C5 inhibitor) gMG	ALXN1830 (anti-FcRn) gMG, WAIHA ¹
ALXN2040 (Factor D inhibitor) Geographic Atrophy	ALXN2050 (Factor D inhibitor) PNH ² , gMG, renal indications
ALXN1820 (Anti-properdin)	ALXN1850 (Next-generation asfotase alfa) Hypophosphatasia

1. Warm autoimmune haemolytic anaemia 2. Paroxysmal nocturnal haemoglobinuria 3. Transthyretin amyloidosis, Japan-only opportunity 4. Extra-vascular haemolysis
5. Guillain-Barré syndrome 6. Neuromyelitis optica spectrum disorder 7. Dermatomyositis, Phase II/III adaptive trial 8. Amyotrophic lateral sclerosis 9. Haematopoietic stem cell transplant thrombotic microangiopathy 10. Complement-mediated thrombotic microangiopathy 11. Phase II basket trial.

What's now

ALXN1840 Wilson disease	CAEL-101 AL-amyloidosis
AG10 ATTR ³	ALXN2040 PNH w/EVH ⁴

Phase III new medicines

Phase III lifecycle management, major

Soliris GBS ⁵ (Japan only)	Ultomiris gMG, NMOSD ⁶ DM ⁷ , ALS ⁸ HSCT-TMA ⁹ CM-TMA ¹⁰ , renal indications ¹¹ Positive gMG Ph III ✓
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H1 2021 Reconciliation of Reported to Core Financial Measures

	Reported	Restructuring	Intangible Asset Amortisation & Impairments	Diabetes Alliance	Other ¹	Core ²
	\$m	\$m	\$m	\$m	\$m	\$m
Gross Profit	11,485	13	33	-	-	11,531
Distribution Expense	(202)	-	-	-	-	(202)
R&D Expense	(3,542)	32	71	-	-	(3,439)
SG&A Expense	(6,027)	75	768	278	36	(4,870)
Other Operating Income & Expense	1,308	-	1	-	-	1,309
Operating Profit	3,022	120	873	278	36	4,329
Net Finance Expense	(602)	-	-	99	94	(409)
Taxation	(260)	(24)	(188)	(82)	-	(554)
Earnings Per Share	\$1.61	\$0.07	\$0.53	\$0.22	\$0.10	\$2.53

¹ Other adjustments include fair-value adjustments relating to contingent consideration on business combinations, discount unwind on acquisition-related liabilities and provision movements related to certain legal matters.

² Each of the measures in the Core column in the above table are non-GAAP financial measures.



Q2 2021 Reconciliation of Reported to Core Financial Measures

	Reported	Restructuring	Intangible Asset Amortisation & Impairments	Diabetes Alliance	Other ¹	Core ²
	\$m	\$m	\$m	\$m	\$m	\$m
Gross Profit	6,029	6	16	-	-	6,051
Distribution Expense	(103)	-	-	-	-	(103)
R&D Expense	(1,829)	19	8	-	1	(1,801)
SG&A Expense	(3,098)	45	385	179	18	(2,471)
Other Operating Income & Expense	128	-	-	-	1	129
Operating Profit	1,127	70	409	179	20	1,805
Net Finance Expense	(319)	-	-	50	47	(222)
Taxation	(214)	(14)	(87)	(51)	2	(364)
Earnings Per Share	\$0.42	\$0.04	\$0.26	\$0.13	\$0.05	\$0.90

¹ Other adjustments include fair-value adjustments relating to contingent consideration on business combinations, discount unwind on acquisition-related liabilities and provision movements related to certain legal matters.

² Each of the measures in the Core column in the above table are non-GAAP financial measures.



Prudent treasury risk-management policies

The Company operates with a centralised Treasury structure so that key Treasury risks are managed at a Group level.

Liquidity Policy

- Prudent level of available cash and unutilised credit facilities
- Group funding centrally managed

Investment policy

- Security and liquidity
- Financial counterparty limits

Foreign Exchange Policy

- Foreign Exchange exposures managed centrally
- Transactional currency exposures substantially hedged

Interest Rate Policy

- Aim to broadly match level of floating rate debt to cash over time
- Significant portion of financial liabilities at fixed interest rates

Credit Risk

- Cash managed centrally
- Derivatives positions fully collateralised



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