INVESTOR EVENT

Rare Disease

06 SEPTEMBER 2022



ALBIE LIVING WITH LAL-D

Forward-looking statements

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Rare Disease Investor Event | Agenda

I. Introduction & Alexion Strategy

II. Sustained Leadership in Complement

III. Expanding Beyond Complement

IV. Geographic Expansion

V. Building Scientific Bridges

VI. Closing Remarks

VII. Q&A Session



Marc Dunoyer Chief Executive Officer, Alexion



Scott Weintraub VP, Global Marketing & Commercial Strategy



Gianluca Pirozzi SVP, Head of Development & Safety



Sharon Barr SVP, Head of Research & Product Development



INTRODUCTION AND Strategy

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Alexion & AstraZeneca

Unique opportunity to enhance long-term value, meeting AstraZeneca strategic criteria





Alexion, AstraZeneca Rare Disease

Transforming the treatment of rare diseases



OUR VISION is to transform the future of rare disease, increasing access to our medicines globally and innovating to treat more patients, earlier, with greater precision and efficacy



6 1. Global Genes, https://globalgenes.org/rare-disease-facts/ 2. 1 in 10 people live with a rare disease in the US; estimated 400 million people globally diagnosed with a rare disease 3. Wakap et al. 2019; Global Genes: RARE Facts 2020 4. Global Genes, https://globalgenes.org/2016 WRDD Fact Sheet.

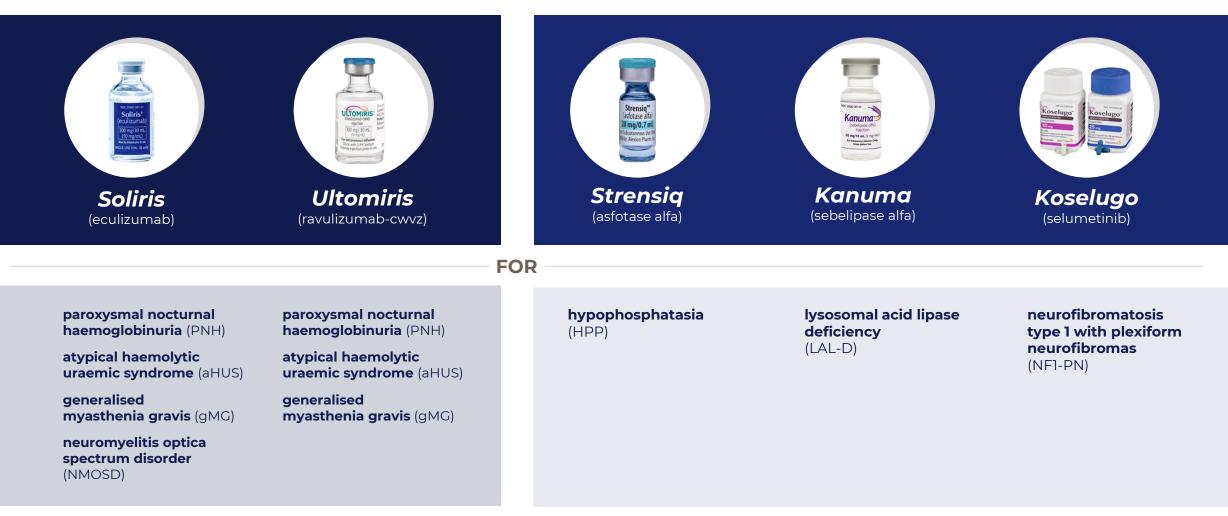
Alexion, AstraZeneca Rare Disease: strategic priorities





Alexion, AstraZeneca Rare Disease: approved medicines¹

Five approved medicines indicated for seven rare diseases





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Alexion, AstraZeneca Rare Disease

Broad pipeline across many high unmet need, high value indications

		PHASE I	PHASE II	PHASE III
Ultomiris (2nd generation C5)	HSCT-TMA (IV)			
	CM-TMA (IV)			
	DM (IV)			
	Renal ¹ (IV)			
Soliris	GBS, JP only (IV)			
ALXN1720 (3rd generation C5)	gMG (SC)			
ALXN2040 (Factor D)	PNH with EVH (Oral)			
	GA (Oral)			
ALXN2050 (Factor D)	PNH monotherapy (Oral)			
	gMG (Oral)			
	Renal ¹ (Oral)			
ALXN2080 (Factor D)	Oral			
ALXN1820 (Factor P)	SCD (SC)			
ALXN2030	cAMR (SC)			
Koselugo	NF1 adult (Oral)		1	
ALXN1840	Wilson Disease (Oral)		1	1
ALXN2060	ATTR-CM, Japan only (Oral)			
CAEL-101	AL amyloidosis (IV)			
ALXN1850 (ngHPP)	HPP (SC)			
NIOO6 (TTR depleter)	ATTR-CM (IV)			
ALXN1910	NF1 (SC)			

1. Renal basket trial including proliferative lupus nephritis or Immunoglobulin A Nephropathy; IV = intravenous; SC = subcutaneous; HSCT-TMA = haematopoietic stem cell transplant-associated thrombotic microangiopathy; CM-TMA = complement-mediated thrombotic microangiopathy; DM = dermatomyositis; GBS = Guillain-Barré syndrome; gMG = generalised myasthenia gravis; PNH = paroxysmal nocturnal haemoglobinuria; PNH-EVH = paroxysmal nocturnal haemoglobinuria with extravascular haemolysis; GA = geographic atrophy; SCD = sickle cell disease; cAMR = chronic antibody-mediated rejection; NFI = neurofibromatosis type 1; ATTR-CM = transthyretin amyloid cardiomyopathy; AL amyloidosis = light chain amyloidosis; ng = next-generation; HPP = hypophosphatasia.



Beyond Complement

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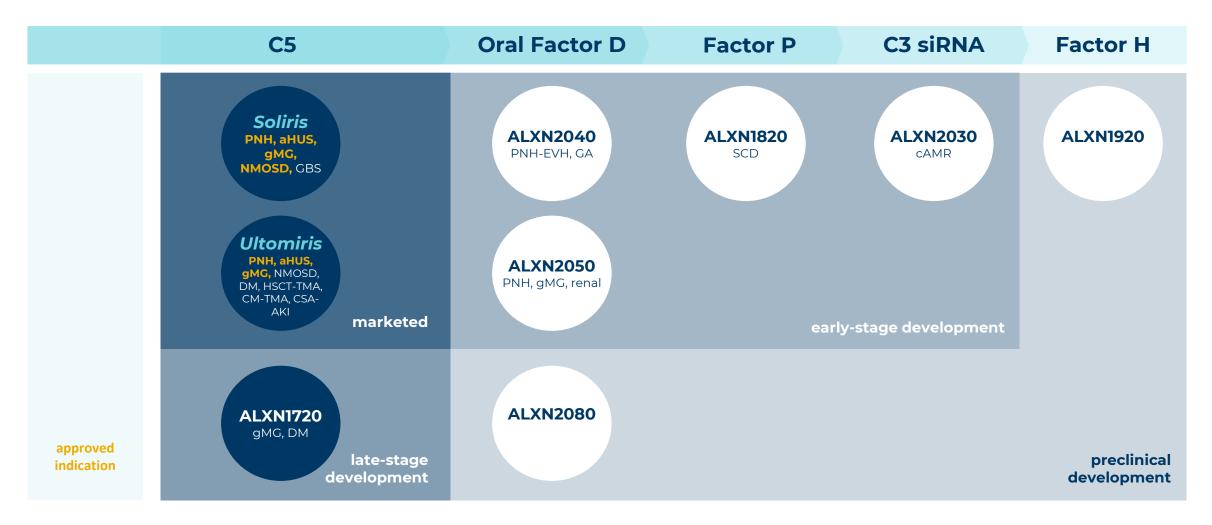
SUSTAINED LEADERSHIP IN

Complement



Broad expertise in complement biology

Multiple development-stage platforms, leveraging foundational complement expertise

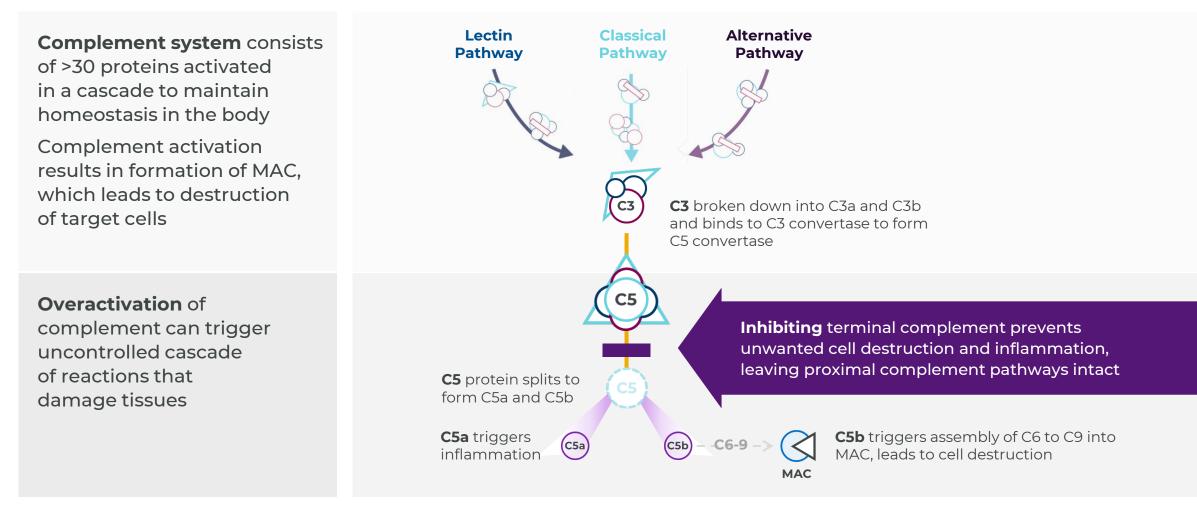


PNH = paroxysmal nocturnal haemoglobinuria; aHUS = atypical haemolytic uraemic syndrome; gMG = generalised myasthenia gravis; NMOSD = neuromyelitis optica spectrum disorder; GBS = Guillain-Barré syndrome; DM = dermatomyositis; HSCT-TMA = haematopoietic stem cell transplant-associated thrombotic microangiopathy; CM-TMA = complement-mediated thrombotic microangiopathy; CSA-AKI = cardiac surgery-associated acute kidney injury; PNH-EVH = paroxysmal nocturnal haemoglobinuria with extravascular haemolysis; GA = geographic atrophy; SCD = sickle cell disease; siRNA = small interfering RNA; cAMR = chronic antibody-mediated rejection.



Foundation in terminal complement (C5) inhibition

Several areas of complement cascade are implicated in disease pathology

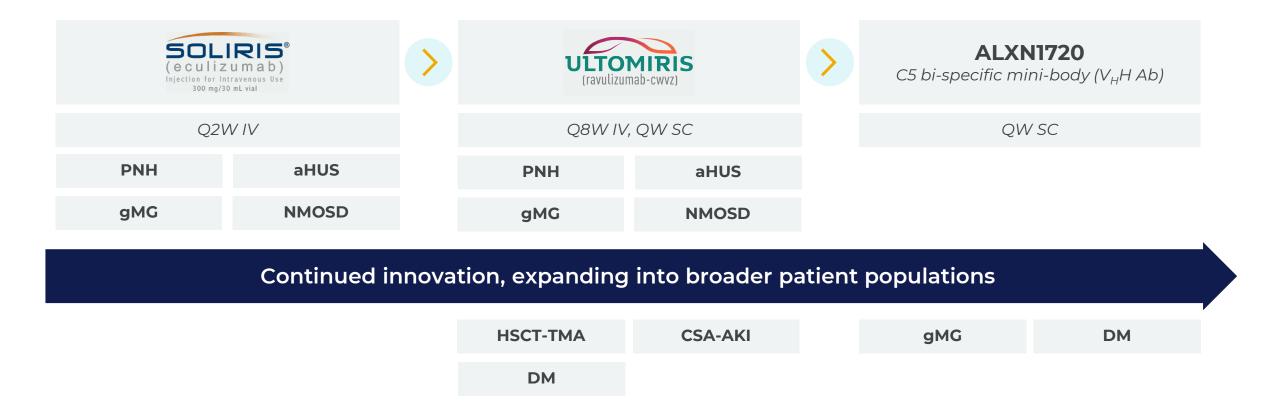




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Foundation in terminal complement (C5) inhibition

Diverse C5 inhibitor portfolio, optimised for differentiated indication selection



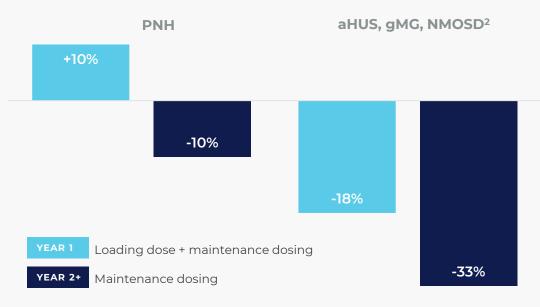


Q2W = every 2 weeks; IV = intravenous; Q8W = every 8 weeks; QW = once-weekly; SC = subcutaneous; V_HH Ab = single domain antibody; PNH = paroxysmal nocturnal haemoglobinuria; aHUS = atypical haemolytic uraemic 3 syndrome; gMG = generalised myasthenia gravis; NMOSD = neuromyelitis optica spectrum disorder; HSCT-TMA = haematopoietic stem cell transplant-associated thrombotic microangiopathy; CSA-AKI = cardiac surgeryassociated acute kidney injury; DM = dermatomyositis.

Establishing Ultomiris as the new standard of care

Value proposition supports rapid facilitated conversion and growth

Ultomiris vs. Soliris pricing dynamics¹



Lower average annual treatment cost per patient

Ultomiris potential to achieve best-in-class conversion across four *Soliris*-labelled indications by 2025³

PNH

best-in-class conversion, reaching saturation in **key markets**

aHUS

market share leader, variable duration of treatment

gMG

c.30k addressable population (3x *Soliris*)⁴, including naïve and switch

NMOSD

best-in-class efficacy,

Q8W dosing expands addressable patient population; potential approval H1 2023



1. Depicted annual treatment cost differentials calculated based on US list prices. 2. *Ultomiris* NMOSD regulatory decision anticipated in H1 2023 in US and EU. 3. Defined as >70% conversion in the US. 4. US addressable population estimated to be 30k, representing a 3-fold increase compared to *Soliris* addressable population (*8-10k*). PNH = paroxysmal nocturnal haemoglobinuria; aHUS = atypical haemolytic uraemic syndrome; gMG = generalised myasthenia gravis; NMOSD = neuromyelitis optica spectrum disorder; Q8W = every 8 weeks.

Compelling, durable C5 data in PNH

Pivotal 301 trial and longest registry data to date solidifies *Ultomiris* as standard of care



In PNH, uncontrolled terminal complement activity leads to IVH; **LDH is key biomarker of IVH**

Ultomiris demonstrated rapid and sustained reductions in LDH, with mean levels remaining stable and < 1.5 × ULN²

- LDH levels >1.5 × ULN is predictor for risk of thrombosis and mortality in PNH³
- LDH is one of the strongest predictors for improvement in patient-reported clinical outcomes⁴





SURVIVAL RATES REPORTED IN PNH REGISTRY TRIAL

97.5%

6-year survival analysis of >450 patients with PNH *Ultomiris*¹

~65%

Historical 5-year

survival rates in PNH patients with evidence of haemolysis not on anti-C5 treatment²

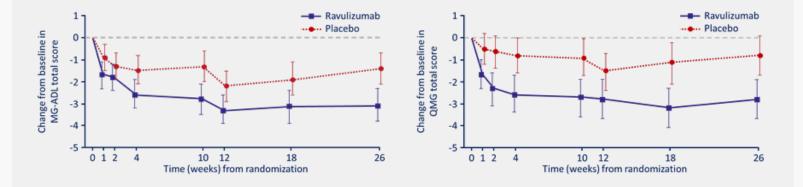


 Kulasekararaj, Brodskey, Griffin et al., "Long-term complement inhibition and survival outcomes in patients with paroxysmal nocturnal haemoglobinuria: an interim analysis of the ravulizumab clinical trials." 2. Hillmen et al., 1995. 3. Lee et al., 2013; Jang et al., 2016 4. Schrezenmeier et al., "Predictors for Improvement in Patient-Reported Outcomes: Post-Hoc Analysis of a Phase III Randomised, Open-Label Study of Eculizumab and Ravulizumab in Complement Inhibitor-Naïve Patients with Paroxysmal Nocturnal Haemoglobinuria (PNH)." PNH = paroxysmal nocturnal haemoglobinuria; IVH = intravascular haemolysis; LDH = lactate dehydrogenase; ULN = upper limit of normal.

Ultomiris Phase III HLR confirms C5 leadership in gMG

Rapid and sustained improvement in key gMG measures of clinical benefit

Significant improvement in patient (MG-ADL)¹ and physician-reported (QMG)² assessments³



Improvement observed in one week on MG-ADL and QMG measures

Improvements sustained through the 60-week follow-up period

76% of patients in the *Ultomiris* arm experienced clinically meaningful improvement on MG-ADL (49% on QMG) by week 60

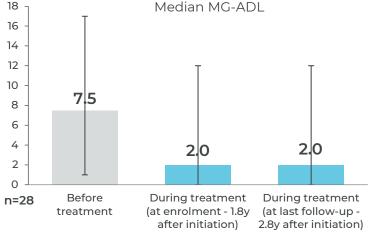


Myasthenia Gravis Activities of Daily Living is an 8-item outcome measure that reflects ocular, bulbar, respiratory and limb symptoms and their impact on function.
Quantitative Myasthenia Gravis scale is a 13-item evaluation of ocular, facial, bulbar, gross motor, axial and respiratory weakness.
Vu, Meisel, Mantegazza, et al. presented at Muscular Dystrophy Association Conference 2020; 2020, virtual. HLR = high-level results; gMG = generalised myasthenia gravis; MG-ADL = myasthenia gravis activities of daily living; QMG = quantitative myasthenia gravis.



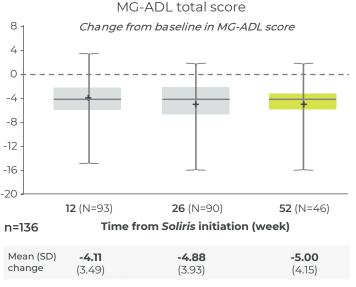
gMG registry shows 5.5-point MG-ADL reduction with treatment

Durable C5 efficacy in gMG

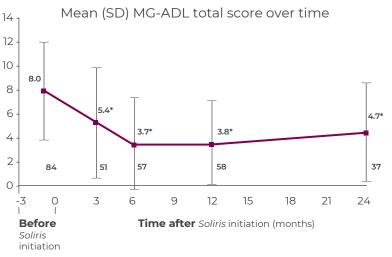


Japan PMS trial shows 5-point MG-ADL reduction at 52 weeks

Soliris global registry trials reinforce benefit of long-term, continuous treatment



Project ELEVATE trial resulted in >3-point MG-ADL reduction at 24 months



46.4% of patients reached MSE status during treatment

Only 26.4% of patients on corticosteroids (≤5 mg/day) at 52 wks

72% of patients reduced or discontinued steroids



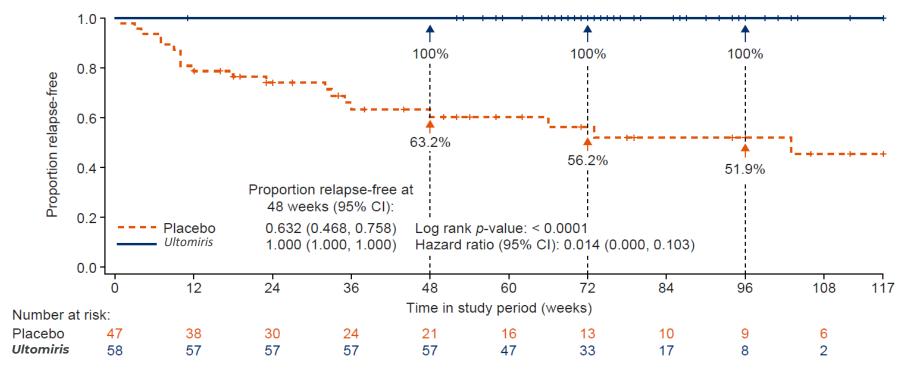
1. Muppidi et al. presented at International Congress on Neuromuscular Diseases 2022; July 2022, Brussels. 2. Murai et al, "Clin Exp Neuroimm;" May 2022. 3. Habib et al. presented at American Academy of Neurology 2022; April 2022; April 2022, Seattle. gMG = generalised myasthenia gravis; MG-ADL = myasthenia gravis activities of daily living; MSE = minimal symptom expression; y = year; PMS = post-marketing surveillance; SD = standard deviation; wks = weeks.

NEW

DATA

Ultomiris Phase III HLR confirms C5 leadership in NMOSD Anticipated regulatory decision in H1 2023 (US, EU)

Ultomiris reduced the risk of relapse by 98.6% compared with placebo in CHAMPION-NMOSD trial¹



Zero adjudicated relapses in *Ultomiris* arm over 73.5-week median treatment period



18 1. Friedemann, Pittock, Barnett, Bennett, Berthele, et al. presented at European Academy of Neurology 2022; June 2022, Vienna. 98.6% reflects model adjusted risk of relapse. HRL = high-level results; NMOSD = neuromyelitis optica spectrum disorder; EU = European Union; CI = confidence interval.

Ultomiris indication expansion will continue

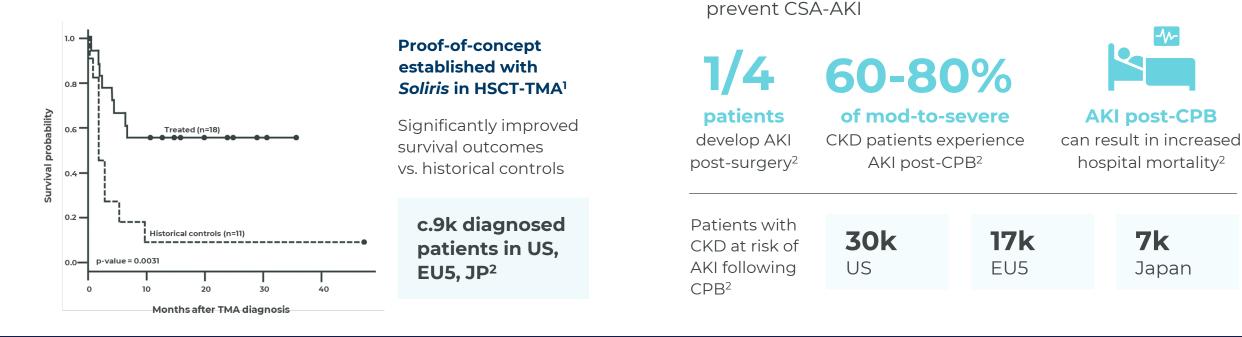
Direct-to-Phase III trials and potential blockbuster opportunities in HSCT-TMA, CSA-AKI

CSA-AKI

Single-dose Ultomiris, pre-surgery has potential to

HSCT-TMA

c.80% rate of mortality with no approved medicines



Ultomiris potential to be first-and-only medicine for HSCT-TMA, and first-and-only preventative therapy for CSA-AKI

1. Jodele, Dandoy, Lane, et al., "Complement blockade for TA-TMA: lessons learned from a large pediatric cohort treated with eculizumab." "Blood." HSCT-TMA = haematopoietic stem cell transplant-associated thrombotic microangiopathy; 2. Pickering JW, James MT, Palmer SC, "Acute kidney injury and prognosis after cardiopulmonary bypass: a meta-analysis of cohort studies, Am J Kidney Dis. 2015 Feb; 2. Epidemiology data on file; CSA-AKI = cardiac surgery associated-acute kidney injury; TMA = thrombotic microangiopathy; EU5 = France, Germany, Italy, Spain, United Kingdom; Top 8 = US, EU5, JP, CN; AKI = acute kidney injury; CKD = chronic kidney disease; CPB = cardiopulmonary bypass.

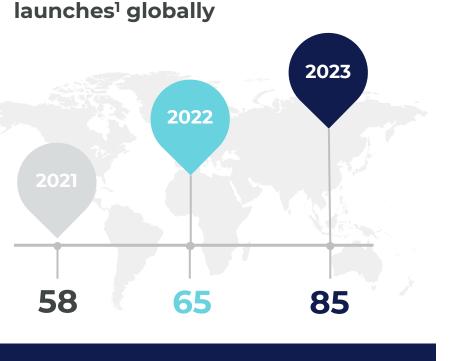


7k

Japan

Ultomiris geographic expansion

Significant market expansion underway, demonstrated rapid conversion upon launch

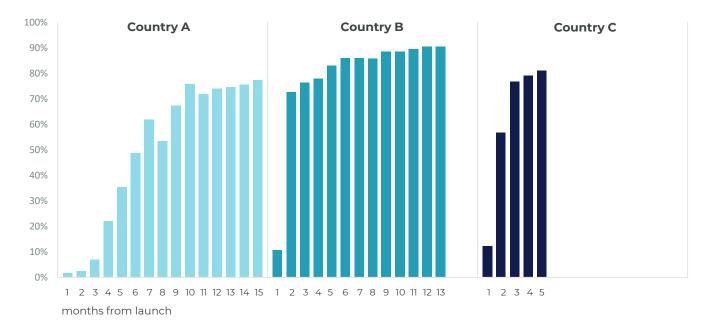


Accelerating pace of Ultomiris

Ultomiris in 85 countries by 2023

Rapid PNH conversion to Ultomiris in new country launches

c.80% of PNH patients convert to *Ultomiris* within 12 months of launch²



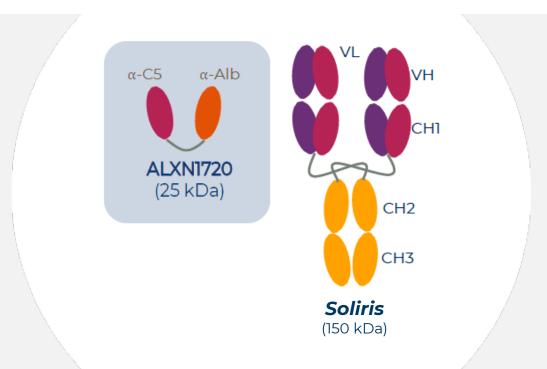
Conversion case study: PNH conversion in three recent country launches



20 1. Represents total FDA, MAA submissions, total count does not include additional indication submissions; cumulative filing count 2. Ultomiris patient share average calculated based on data from Germany, UK, Italy, France and Australia. PNH = paroxysmal nocturnal haemoglobinuria; FDA = Food and Drug Administration; MAA = Marketing Authorisation Application; UK = United Kingdom.

ALXN1720 supports further indication expansion

Third-generation C5 mini-body (V_HH Ab), potential best-in-class SC administration



- Low molecular weight, QW self-admin auto-injector
- Differentiated pricing expands indication opportunities
- Potential best-in-class SC in gMG with potential to capture majority of self-admin market share

ALXN1720 demonstrated strong safety and tolerability profile in Phase I, initiating Phase III in gMG by YE2022

ALXN1720, QW low-volume SC, supporting neurology expansion in gMG¹ and DM



C5 inhibition in Dermatomyositis

Potentially first novel mechanism, PoC complement inhibition data underway

Autoimmune inflammatory myopathy



- Inflammation causing painful, itchy skin rashes across body
- Progressive muscular weakness may lead to respiratory failure and death

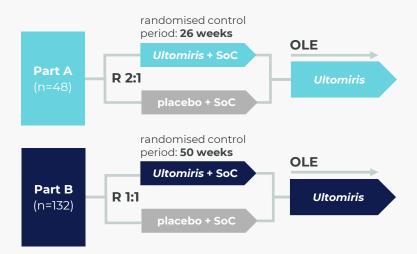
Established role of complement



Evidence of MAC deposition in transverse

vessel, leading to destruction of muscle fiber

Establishing PoC with Ultomiris



Ultomiris Phase II/III PoC underway, with potential to pursue *Ultomiris* and ALXN1720 for commercialisation

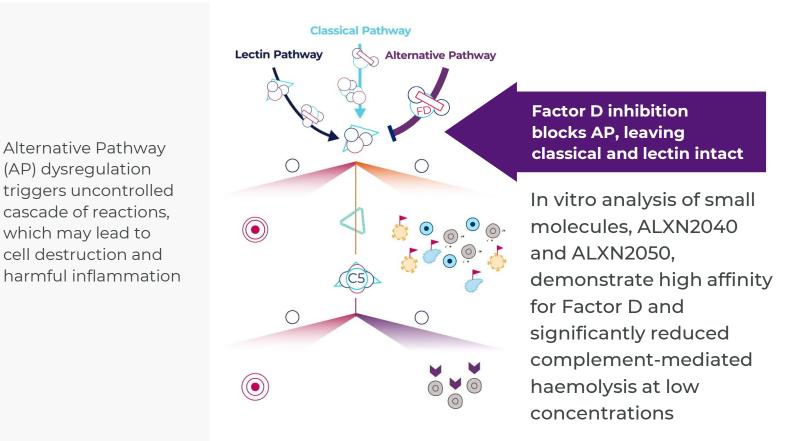
Significant unmet need, limited competition with c.189k diagnosed patients in Top 8 countries



- PoC = proof-of-concept; MAC = membrane attack complex; SoC = standard of care; OLE = open-label extension; Top 8 = US, EU5, JP, CN; EU5 = France, Germany, Italy, Spain, United Kingdom.
- 22

Expanding into proximal complement (AP) inhibition

Novel small molecule, oral Factor D portfolio with ALXN2040, ALXN2050, ALXN2080



Factor D more likely to maintain consistent control than Factor B inhibitors



• Factor D more tractable target given lower circulating concentration in plasma

• Factor B is an acute phase reactant, circulating levels increase during inflammation



Oral Factor D portfolio

Four PoC read-outs over next 18 months, un-gating several Phase III starts



Potential first oral medicine in Geographic Atrophy Positive PoC Phase II PNH monotherapy Potential application in non-rare indications



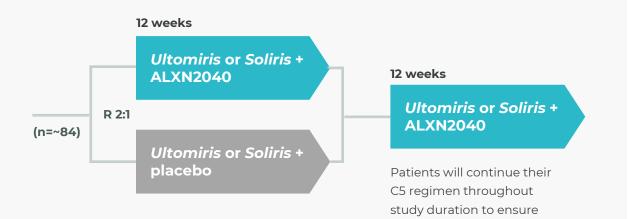
PoC = proof-of-concept; PNH-EVH = paroxysmal nocturnal haemoglobinuria with extravascular haemolysis; GA = geographic atrophy; PNH = paroxysmal nocturnal haemoglobinuria; gMG = generalised myasthenia gravis; LN = lupus nephritis; IgAN = immunoglobulin A nephropathy.

Demonstrated PoC for Factor D inhibitors in PNH

continued IVH control

Phase II ALXN2050 PoC in PNH, Phase III ALXN2040 add-on enrollment complete

Phase III ALXN2040 trial in subset of PNH patients with clinically significant EVH as add-on



Potential to address remaining 10-15% of PNH patients that continue to experience clinically significant EVH

FDA

Breakthrough Designation

Phase III fully enrolled, HLR H1 2023

ALXN2050 positive PoC in PNH monotherapy

- Patients on a C5 inhibitor with anemia and reticulocytes > ULN
- **2.** PNH treatment naïve patients
- **3.** Patients receiving ALXN2040 monotherapy



- Robust control of IVH and addresses EVH
- ALXN2050 resulted in 3.9 g/dL increase in Hgb
- Clinically meaningful improvements across haemolysis markers and QoL measures at 12 weeks

Phase II data to be presented at upcoming congress



NEW

DATA

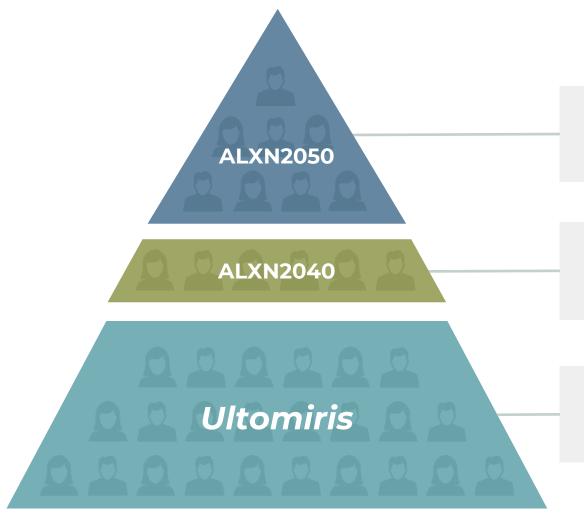
25 PoC = proof-of-concept; PNH = paroxysmal nocturnal haemoglobinuria; EVH = extravascular haemolysis; HLR = high-level results; ULN = upper limit of normal; FDA = Food and Drug Administration; LT = long-term; IVH = intravascular haemolysis; Hgb = haemoglobin; QOL = quality of life.

SELECT INDICATIONS Portfolio Approach



Alexion portfolio approach in PNH

PNH market evolution requires multiple modalities to address spectrum of patient needs



ALXN2050 monotherapy addresses subset of PNH patients who prefer and will be compliant on oral

ALXN2040 add-on to C5 inhibitors with potential to address c.10% of patients with clinically significant EVH

Ultomiris expected to remain standard of care for existing and newly diagnosed PNH patients



Alexion portfolio approach in gMG

Complement inhibitors offer sustained symptom control and disease improvement

gMG portfolio breadth expands addressable patient population¹

 Soliris refractory c.8-10ki
 Ultomiris c.30ki addressable

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ALXN1720 (QW SC) and ALXN2050 (oral Factor D) potential to expand further given consistent efficacy, patient-friendly RoA, differentiated pricing

Ultomiris gMG launch underway, ALXN2050 Phase II FPCD



- Soliris
- SoC for refractory patients
- Proven foundational efficacy
- of C5 inhibition in gMG



Ultomiris

- First branded choice with durable, sustained efficacy
- Improved dosing profile



ALXN1720

Additional, convenient dosing option for improved patient experience



ALXN2050

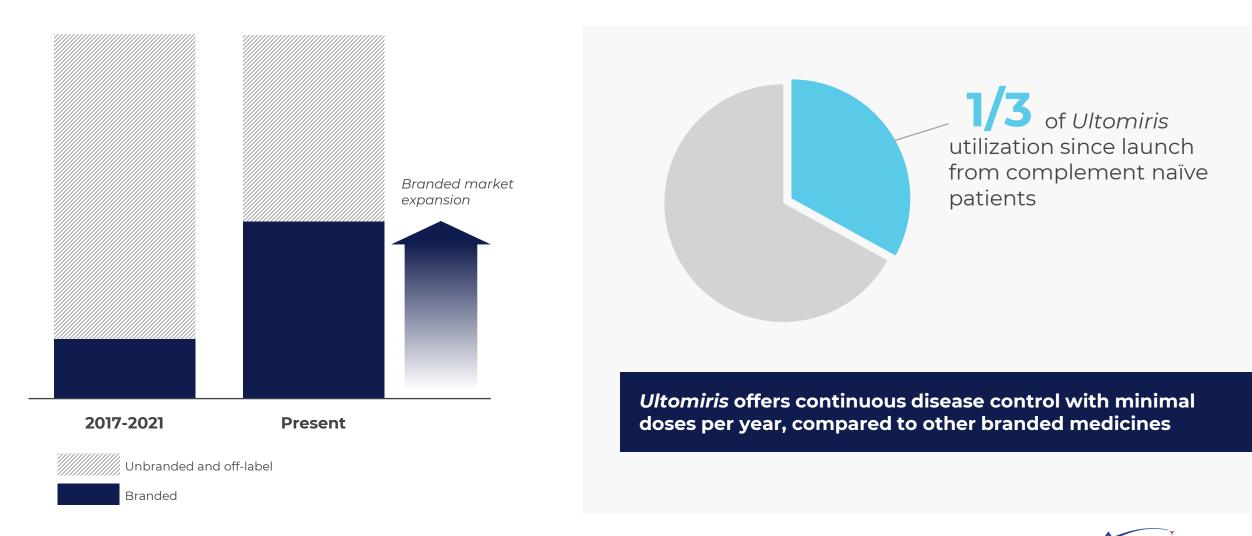
Innovative oral to break IST cycling for less severe patients



28 1. US gMG population. gMG = generalised myasthenia gravis; QW = once-weekly; SC = subcutaneous; RoA = route of administration; FPCD = first patient commenced dosed; Q2W = every 2 weeks; Q8W = every 8 weeks; BID = twice-daily; SoC = standard of care; IST = immunosuppressive therapy.

Ultomiris first step to expand reach in gMG

3x addressable patient population¹, new market entrants expand branded market



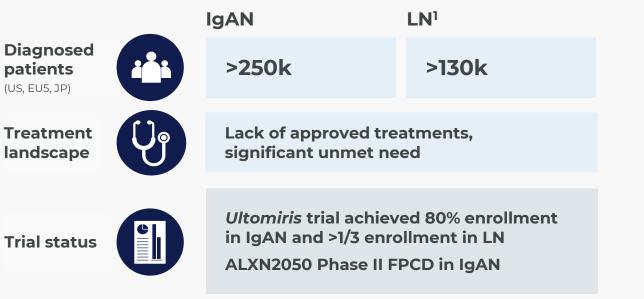


Alexion portfolio approach in IgAN and LN

Complement inhibition in renal represents potential multi-blockbuster opportunity

Evidence for the role of alternative and terminal pathways in IgAN

- Increased levels of C3 proteolytic fragments associated with IgAN disease progression
- Urinary C5b-9 elevated in patients with IgAN
- In-human PoC recently presented with terminal pathway inhibition



PoC trials with Ultomiris and ALXN2050 in renal indications

PoC data will inform Phase III investment decision for either Ultomiris, ALXN1720 or ALXN2050

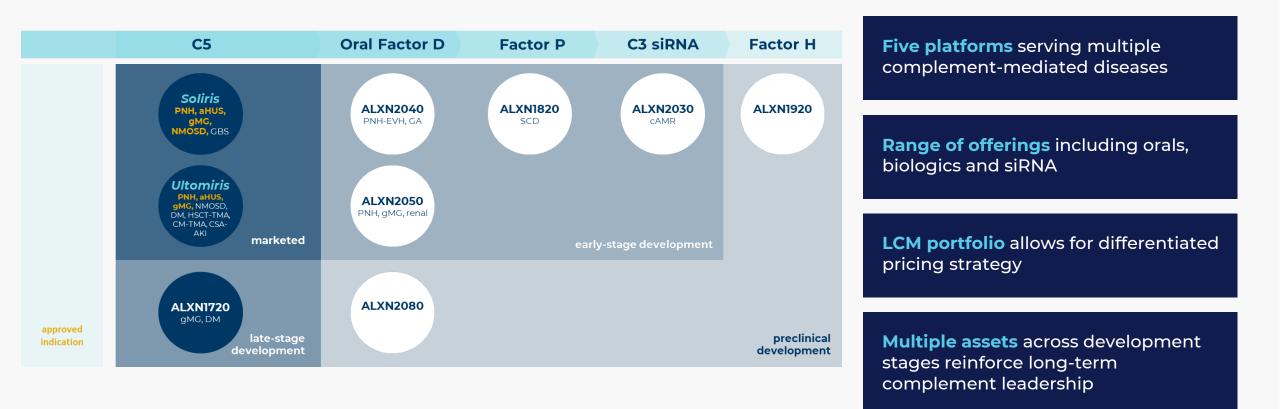


Innovating in new complement frontiers

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rejection; LCM = lifecycle management.

Multiple novel complement platforms, both established and emerging





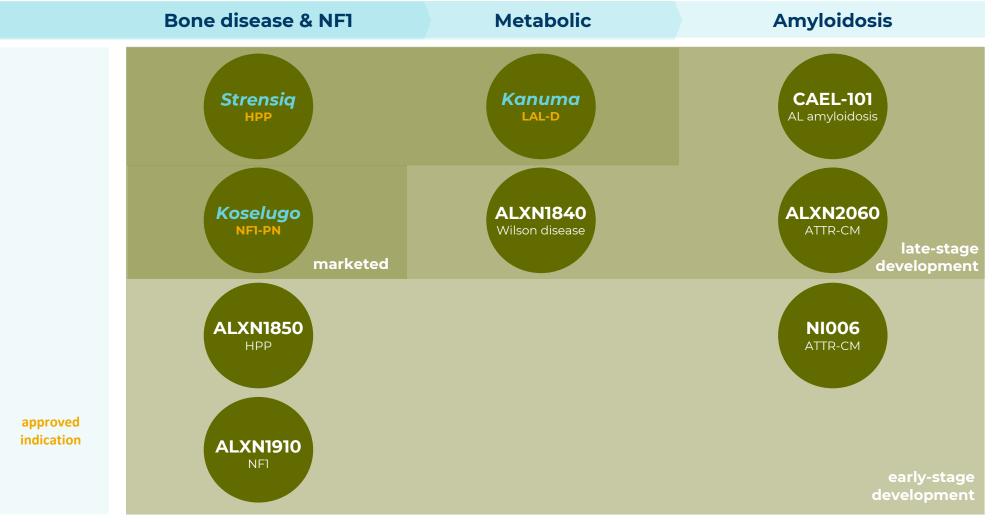
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BONE DISEASE & CARDIOMYOPATHY Beyond Complement



Expanding beyond Complement

Initial expansion in skeletal manifestations and NF1, metabolic and amyloidosis



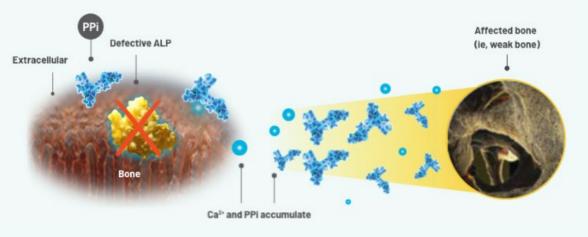


33 HPP = hypophosphatasia; NFI = neurofibromatosis type-1 with plexiform neurofibromas; LAL-D = lysosomal acid lipase deficiency; AL amyloidosis = light-chain amyloidosis; ATTR-CM = transthyretin amyloid cardiomyopathy.

Hypophosphatasia

Strensiq is standard of care, foundational ERT for HPP patients

Inherited metabolic disorder characterised by ALP deficiency



- Mutations in ALPL gene cause low ALP activity
- **PPi** accumulates and prevents bone mineralization, resulting in skeletal defects and multi-systemic complications
- HPP is an ultra-rare disease, defined as <6,000 in US

Clinical manifestations of HPP

Radiographic changes from baseline to year 6.5 in patients treated with *Strensiq*

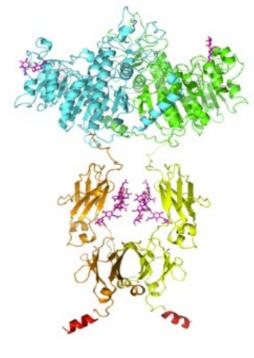


Strensiq replaces deficient tissue-nonspecific ALP (TNSALP) enzyme to enable bone mineralisation



ALXN1850: next-generation HPP

Patient-centered innovation, optimised molecule to extend half-life, less frequent dosing



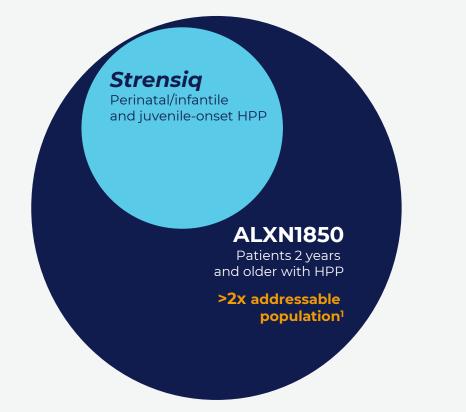
ALXN1850

Longer half-life, less frequent QW SC dosing

Improved PK

Planning to initiate Phase III trial in 2023

- Increased enzymatic activity
- Higher bioavailability
- Higher in-vivo exposure
- Improved manufacturing process



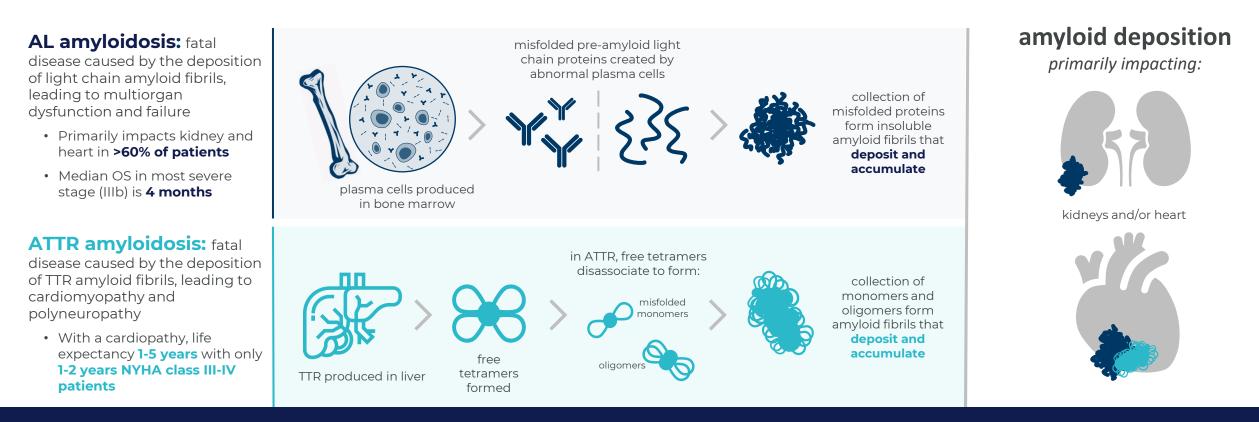


35 1. Increase in addressable population driven by expanded indication of ALXN1850 to include patients with adult-onset HPP (vs perinatal/infantile and juvenile onset only with *Strensiq* (ex-JP)) HPP = hypophosphatasia; QW = once-weekly; SC = subcutaneous; PK = pharmacokinetics.

Amyloidosis

36

Progressive accumulation of toxic amyloid fibrils in tissues and organs



Amyloid deposition leads to progressive organ damage or failure that can ultimately be fatal



Amyloidosis portfolio strategy

CAEL-101, NI006 novel mAb depleters designed to bind and clear amyloid fibrils



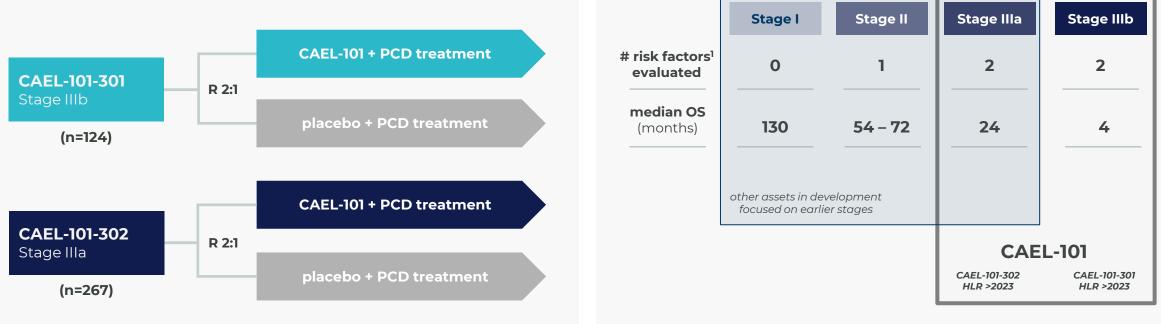
Ability to clear toxic fibril deposition in tissues may reverse course of disease



37 mAB = monoclonal antibody; AL Amyloidosis = light chain amyloidosis, Top 8 = US, EU5, JP, CN; EU5 = France, Germany, Italy, Spain, United Kingdom; AL-CM = light-chain amyloid cardiomyopathy; ATTR-CM = transthyretin amyloid cardiomyopathy.

CAEL-101 in AL amyloidosis

Tailored to address mortality cause by removing amyloid fibrils, improving overall survival



Phase III CAEL-101 twin study

Minimum 12-month active treatment QW IV infusions for 4 weeks, then Q2W

Designed to show overall survival benefit given CAEL-101 targeted MoA to bind and clear amyloid fibrils

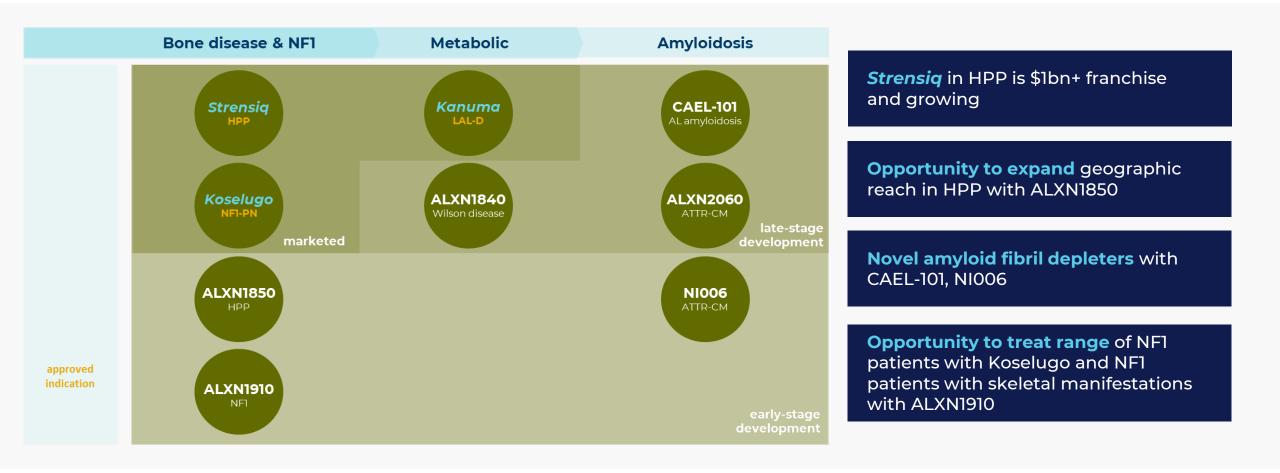
First-and-only medicine for <u>both</u>Stage IIIa and IIIb AL amyloidosis patients



38 1. Risk factors include cTnT and NT-proBNP. AL amyloidosis = light-chain amyloidosis; PCD = plasma cell dyscrasia; QW = once-weekly; IV = intravenous; Q2W = every 2 weeks; MoA = mechanism of action; OS = overall survival; HLR = high-level results.

Expanding beyond Complement

Initial expansion opportunities in skeletal manifestations, metabolic and amyloidosis







Configment the

10 1

William Ophoto



Interantic Matters Li

Code of Conduct.

Nev

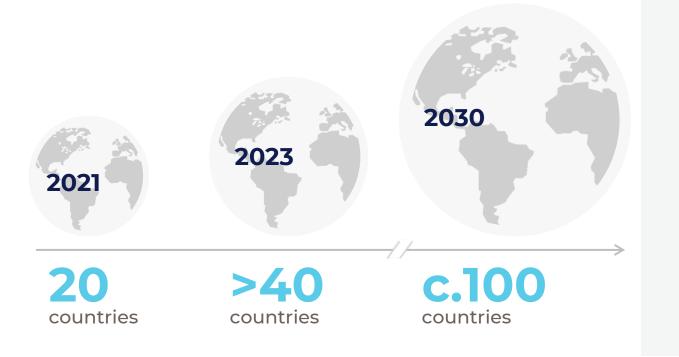
Geographic expansion

41

Ambition to expand direct presence into nearly 100 countries by 2030

Leveraging AstraZeneca's geographic footprint to enable rapid expansion, predominantly in EM¹

Emerging Markets represent significant growth opportunity to 2030





High-teens % CAGR

for EM revenues to **2030**



c.25% of international² revenue

comes from EM by 2030



China represents significant opportunity for rare disease Ambition to launch 10 trials with 10 potential approvals by 2028



Established rare disease unit in China





42 1. In final stages of approval. PNH = paroxysmal nocturnal haemoglobinuria; aHUS = atypical haemolytic uraemic syndrome; gMG = generalised myasthenia gravis; NMOSD = neuromyelitis optica spectrum disorder; HPP = hypophosphatasia.

ORGANIC INNOVATION Scientific Bridges

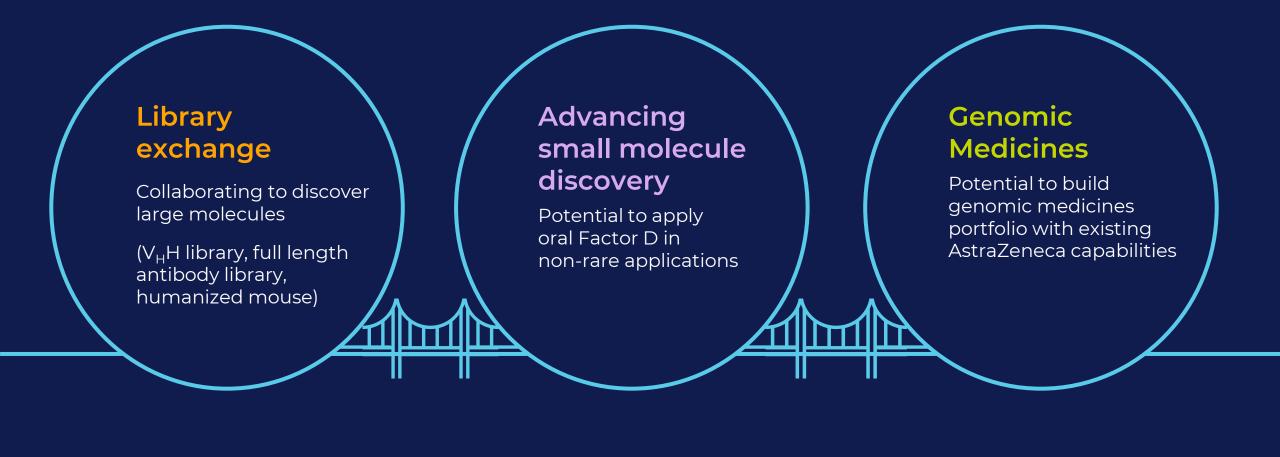
KL

AstraZeneca Rare Disease

R2 out

Accelerating discovery and research

Scientific bridges enable collaboration across Alexion and AstraZeneca





Three genomic medicine projects underway

Leveraging existing AstraZeneca capabilities and applying to rare disease



- Novel AZN AAV capsids
- In-house promoters



 Innovative ASO-mediated exon skipping



- AstraZeneca proprietary CRISPR platform
- Superior safety profile



closing Summary



Alexion, AstraZeneca Rare Disease

Supporting AstraZeneca's industry-leading growth profile, delivering pioneering science



Alexion by 2030

>5 NME launches5-6x patient growth across portfolioExpand into c.100 countries, Emerging Market
high-teens % revenue CAGRLeading rare disease company by 20271



RARE DISEASE INVESTOR EVENT Q&A Session





Marc Dunoyer Chief Executive Officer, Alexion



Scott Weintraub VP, Global Marketing & Commercial Strategy



Gianluca Pirozzi SVP, Head of Development & Safety



Sharon Barr SVP, Head of Research & Product Development

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