

Q1 2020 results

Conference call and webcast for investors and analysts

29 April 2020



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Speakers



Pascal Soriot
Executive Director and
Chief Executive Officer



Pam Cheng
Executive Vice President,
Operations & IT (for Q&A)



Dave Fredrickson Executive Vice President, Oncology Business Unit



Ruud Dobber
Executive Vice President,
BioPharmaceuticals
Business Unit



Marc Dunoyer
Executive Director and
Chief Financial Officer



Leon Wang Executive Vice President, International and China President (for Q&A)



José Baselga Executive Vice President, Oncology R&D



Mene Pangalos Executive Vice President, BioPharmaceuticals R&D



Agenda

Overview

Oncology

BioPharmaceuticals, Emerging markets

Finance

Pipeline update, news flow

Closing and Q&A





Q1 2020: robust progress across the company

Key highlights

Total revenue up by 17%; low-to-mid single-digit revenue benefit from COVID-19¹

Strong **medicine performance** across the board: new medicines (+49%)²; Oncology (+34%), New CVRM³ (+8%), Respiratory & Immunology (+22%) and Emerging markets (+16%)

Multifaceted response to the **COVID-19** pandemic leveraging existing and potential new medicines with testing capabilities augmented by humanitarian aid

Core operating profit up by 16% despite lower OOI⁴ (-19%) Core EPS⁵ \$1.05 (+21%), including 20% tax rate

Pipeline saw strong progress with the adjuvant Tagrisso highlight

Guidance unchanged: Total revenue expected to increase by a high single-digit to a low double-digit percentage and **core EPS** expected to increase by a mid- to high-teens percentage



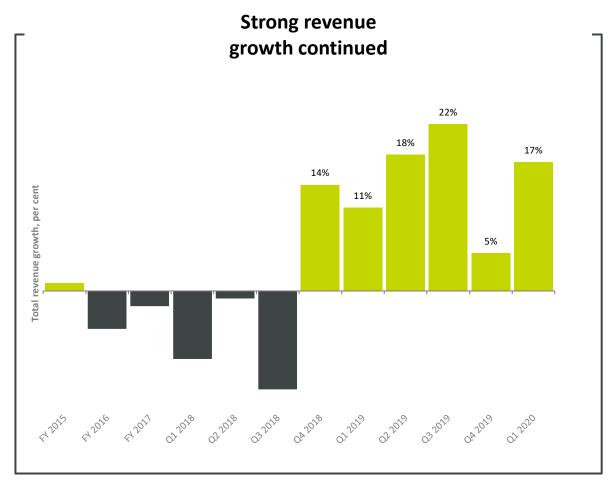
Late-stage pipeline continued strongly Major news items since FY and Q4 2019 results

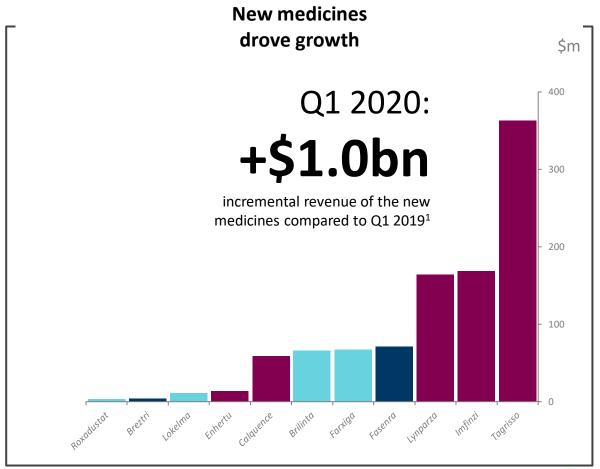
	Medicine	Indication (geography)
Regulatory approvals	Imfinzi Enhertu Koselugo (selumetinib) Lokelma	ES¹-SCLC² (US) breast cancer (3L³, HER2+⁴) (JP) NF1⁵ (US) hyperkalaemia (JP)
Other regulatory milestones	Lynparza Koselugo	prostate cancer (2L ⁶) - regulatory submission (JP) pancreatic cancer - orphan designation (JP) NF1 - regulatory submission acceptance (EU)
Major Phase III data readouts	Tagrisso Imfinzi Imfinzi + treme Imfinzi +/- treme Lynparza cediranib Farxiga	Adj. NSCLC8 (EGFRm9) - unblinded for overwhelming efficacy ES-SCLC - OS10 confirmed ES-SCLC - primary endpoint not met bladder cancer (1L11) - primary endpoints not met prostate cancer (2L) - secondary OS endpoint met OC12 (2L) - primary endpoint not met CKD13 - primary endpoint met early

Status since the results announcement on 14 February 2020. 1. Extensive stage 2. Small cell lung cancer 3. 3rd line 4. Human epidermal receptor 2 positive 5. Neurofibromatosis type 1 6. 2nd line 7. Adjuvant 8. Non-small cell lung cancer 9. Epidermal growth factor receptor mutation 10. Overall survival 11. 1st line 12. Ovarian cancer 13. Chronic kidney disease.



Q1 2020: 17% revenue growth; new medicines driving growth





Oncology New CVRM Respiratory & Immunology

Absolute values at CER. 1. Total revenue for *Tagrisso*, *Imfinzi*, *Calquence*, *Enhertu*, *Farxiga*, *Brilinta*, *Lokelma*, roxadustat, *Fasenra*, *Bevespi* and *Breztri* and product sales for *Lynparza*; *Bevespi* not shown.



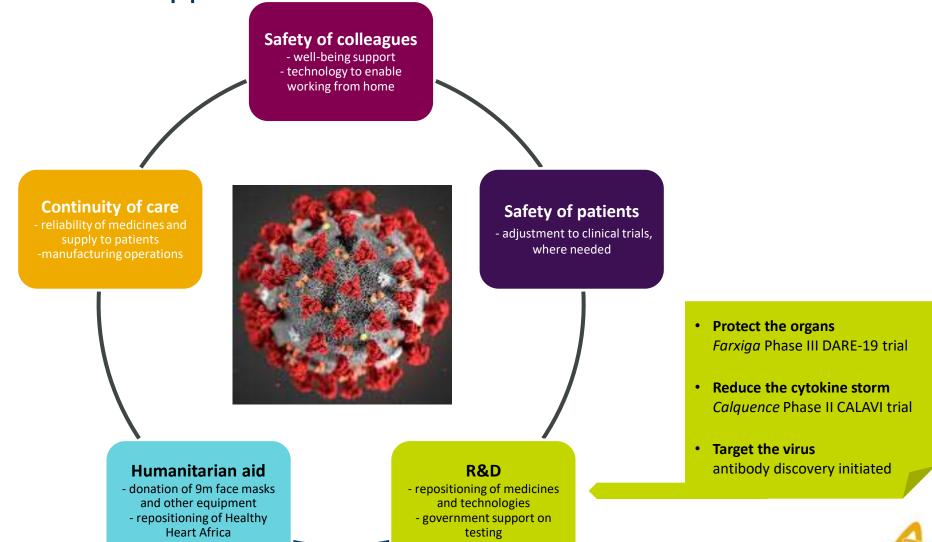
Q1 2020: solid growth in all therapy areas and EMs¹ Oncology now 40% of sales and annualising as a \$10bn business

		Q1 2020 \$m	change %	ratio %
	Product sales	6,311	17	100
	Oncology	2,502	34	40
	New CVRM	1,098	8	17
(d)	Respiratory & Immunology	1,551	22	25
	Other medicines	1,159	(6)	18
	Emerging markets	2,271	16	36
	- EMs ex China	857	16	14
	- China	1,413	17	22



AstraZeneca and COVID-19

Strategic and multifaceted approach



Illustrative.

Agenda

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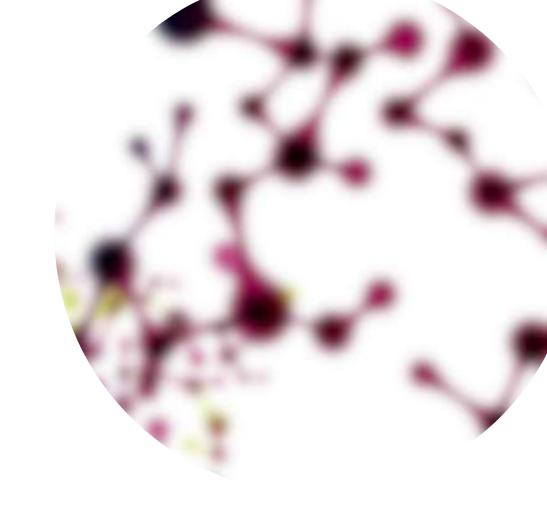
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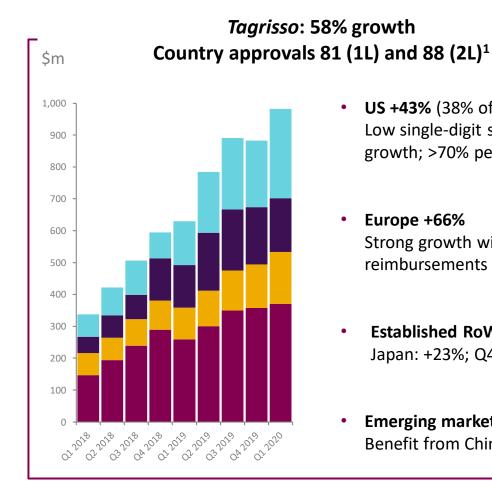
Closing and Q&A



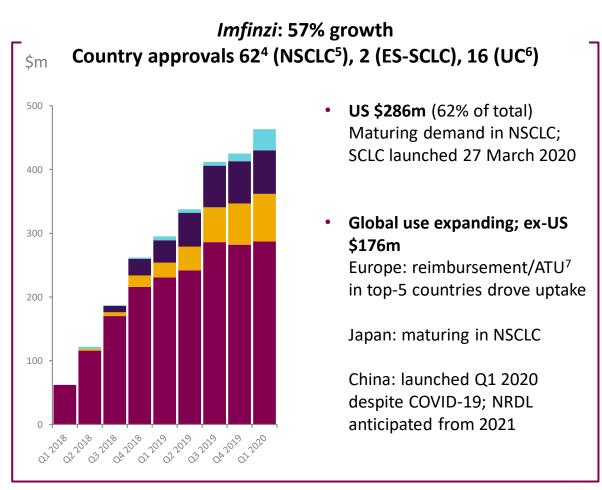


Tagrisso and Imfinzi

Global expansion; Europe and EMs made steady progress



- **US +43%** (38% of total) Low single-digit sequential growth; >70% penetration (1L)
- **Europe +66%** Strong growth with more reimbursements to follow
- Established RoW +26% Japan: +23%; Q4 price cut 15%
- **Emerging markets +109%** Benefit from China NRDL³
- US Europe Established Rest of World (RoW) Emerging markets Total revenue at actual exchange rates; changes at CER and for Q1 2020, unless otherwise stated
- 1. Reimbursements obtained in 20 countries (1L), and 46 (2L).
- 2. Gross-to-net.
- 3. National Reimbursement Drug List.



US Europe Established RoW Emerging markets Total revenue at actual exchange rates.

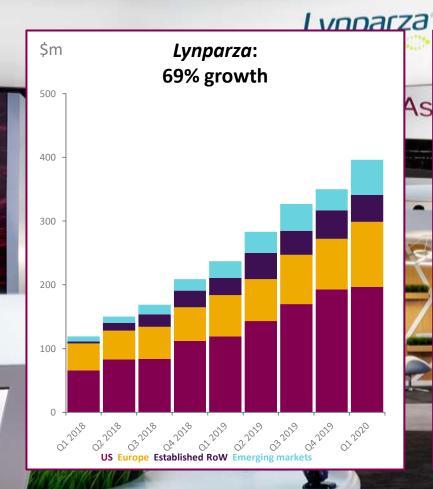
4. Reimbursements obtained in 27 countries.

- 5. Unresectable, Stage III NSCLC.
- 6. Urothelial carcinoma (bladder cancer), 2nd-line use
- 7. Temporary authorisation for use in France.



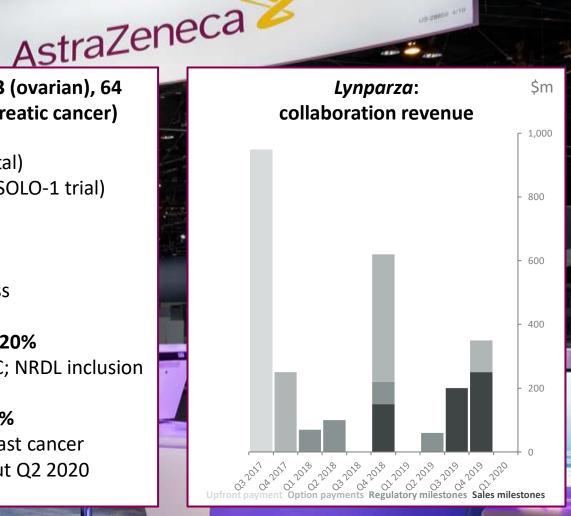
Lynparza

Global expansion; majority of sales ex-US



Country approvals 73 (ovarian), 64 (breast) and 4 (pancreatic cancer)

- **US +66%** (<50% of total) 1st-line BRCAm¹ OC (SOLO-1 trial) drove growth
- **Europe +61%** SOLO-1 launch success
- **Emerging markets +120%** China: launched in OC; NRDL inclusion
- Established RoW +56% Japan: +53%; OC, breast cancer uptake; ~14% price cut Q2 2020

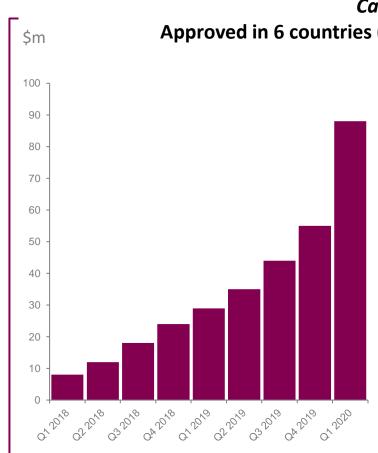


Collaboration with Merck & Co., Inc., Kenilworth, NJ, US, known as MSD outside the US and Canada. \$2.6bn revenue recorded; \$5.3bn future potential

1. Breast cancer susceptibility genes mutation

Calquence and Enhertu

Calquence inflection; Enhertu first revenue



Calquence Approved in 6 countries (CLL¹) and 13 countries (MCL²)

US CLL

- Global \$88m; US \$86m
- Achieved ~1/4 of new patient starts. ~1/3 haematologists have tried and ~60% of demand from prescribers new to *Calquence*
- Global CLL
 Worldwide launch to continue in H2
 2020 with more regulatory decisions

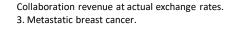
Enhertu Approved US, Japan (mBC³ HER2+ 3L)

- US \$14m
 Based on \$30m in-market sales by
 Daiichi Sankyo
- US launch
 ~30% share of patients in 3L setting
 ~800 accounts opened
 ~1,000 patients treated
- Japan approval March 2020



Total revenue at actual exchange rates.

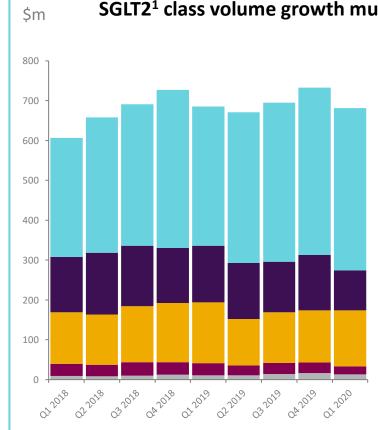
Chronic lymphocytic leukaemia
 Mantle cell lymphoma.
 Source: AstraZeneca proprietary market research.



BioPharmaceuticals: New CVRM

Farxiga, Brilinta: usual seasonality; limited COVID-19 impact

Diabetes: 1% growth driven by *Farxiga*SGLT2¹ class volume growth much ahead of any other T2D² medicine

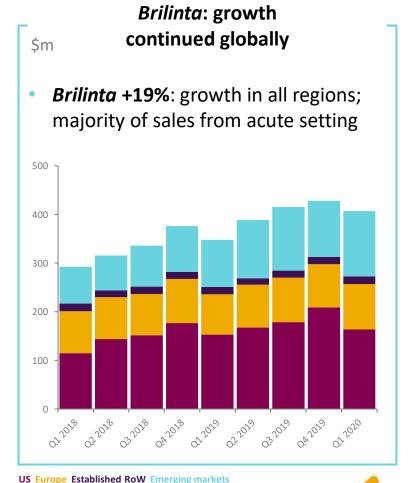


Farxiga +19%

US: -14%; unfavourable GtN³ comparison and price offset; benefit from CVOT⁴ DECLARE

Ex-US (72% of total)
Europe: +34%; strong volume
growth driven by DECLARE

Emerging markets: +55%; benefit from recent China NRDL



Total revenue at actual exchange rates; changes at CER and for Q1 2020, unless otherwise stated.

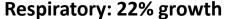
Other Byetta Onglyza Bydureon Farxiga

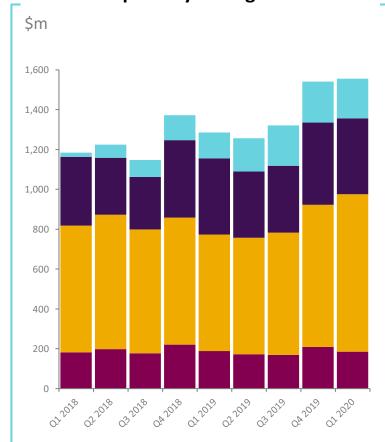
Total revenue at actual exchange rates; changes at CER and for Q1 2020, unless otherwise stated.

1. Sodium-glucose co-transporter 2 2. Type-2 diabetes 3. Gross-to-net adjustment (market access and rebates) 4. CV outcomes trial.

BioPharmaceuticals: Respiratory & Immunology

Symbicort, Fasenra leading; Pulmicort stable despite COVID-19





Other Symbicort Pulmicort Fasenra

Total revenue at actual exchange rates; changes at CER and for Q1 2020, unless otherwise stated.

Growth across all geographies

- US +48%

 Symbicort (+76%); strong volume performance supported by AG¹ launch. Fasenra (+29%)
- Established RoW +34%
 Japan: +23%; easier comparison from Symbicort distribution change in 2019
 Strong Fasenra (+53%)

- Europe +15%
 Robust growth across portfolio, including some COVID-19 stocking.
 Fasenra (+161%); biologic leadership
- Emerging markets +6%
 Pulmicort stable overall despite
 reduction in China hospital visits due
 to COVID-19, and first generic entry

While holding steady, focus transition of acute, hospital nebulisation to *Symbicort*, other at-home solutions

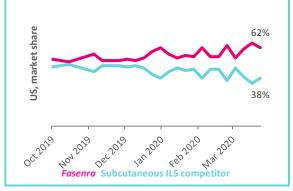


BioPharmaceuticals: new launch medicines

Portfolio of new medicines across uses and markets

Fasenra Severe asthma

- Europe \$46m; Japan \$21m Leading biologic medicine in DE, ES, FR, IT, UK and JP
- US \$120m
 Significantly ahead of closest competitor



Total revenue at actual exchange rates. Market shares are new patients in severe, uncontrolled asthma; specialty pharmacies and 'buy and bill' market. Source: IQVIA.

Breztri COPD¹

- Emerging markets \$4m
 Successful launch in China
- Japan
 Positiv

Positive response from prescribers, including speed of onset. Sales capped by Ryotanki²

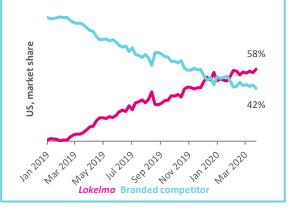


- 1. Chronic obstructive pulmonary disease.
- Ryotanki: regulation in Japan that restricts prescriptions for medicines in their first year on the market to just two weeks.

Lokelma Hyperkalaemia

Global \$11m; US \$10m
 US market leadership;
 launch expands market

Recent Japan approval completes major global regulatory reviews



Total revenue at actual exchange rates. Market shares are new-to-brand patients. Source: IQVIA.

roxadustat Anaemia in CKD

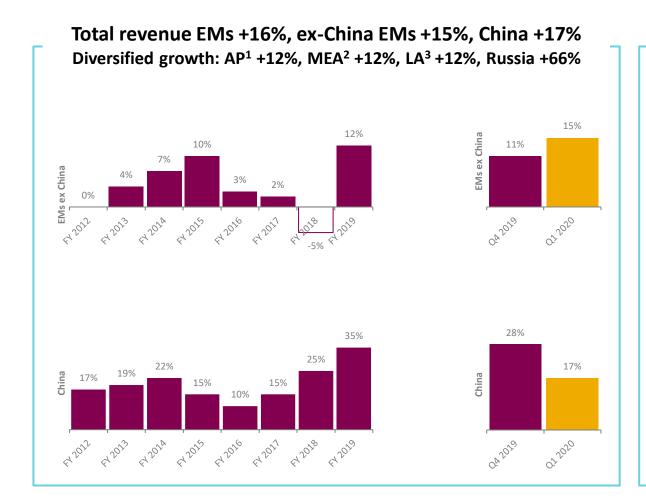
- Emerging markets \$3m
- Approved in China for anaemia in CKD in dialysis and pre-dialysis patients and included on NRDL
- Initial focus on hospital formulary listings

US regulatory decision anticipated Q4 2020



Emerging markets

Growth further diversified



Revenue continued to grow ahead of the longterm ambition of mid to high single-digit growth

- New medicines +87%
 29% of total revenue; \$0.3bn⁴ incrementally
- Therapy areas

Oncology +49%: Tagrisso (\$280m)

New CVRM +43%: Forxiga (+55%); Brilinta (+42%)

Respiratory & Immunology +6%: *Pulmicort* (\$313m, +1%);

Symbicort (\$156m, +20%)

2020 China NRDL additions

Lynparza, Forxiga and roxadustat added from January 2020



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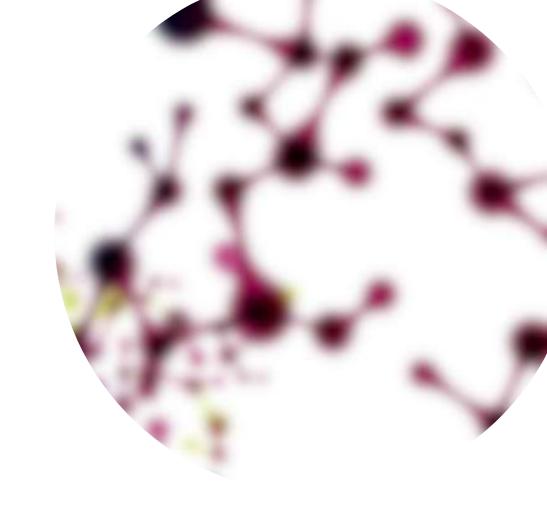
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Reported profit and loss

	Q1 2020 \$m	change %	% total revenue
Total revenue	6,354	17	100
- product sales	6,311	17	99
- collaboration revenue	43	70	1
Gross margin	77.5%	(1.5) pp ²	
Operating expenses ¹	4,194	10	66
- R&D expenses	1,388	10	22
- SG&A expenses	2,719	9	43
Other operating income	480	(19)	8
Operating profit	1,220	16	19
Tax rate	20%		
EPS	\$0.59	33	



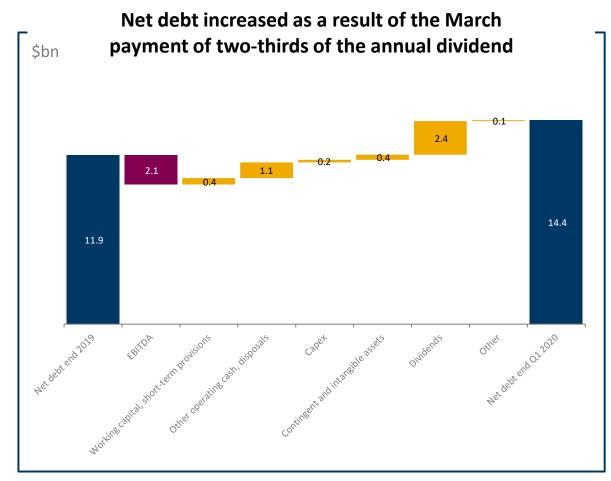
Core profit and loss

	Q1 2020 \$m	change %	% total revenue
Total revenue	6,354	17	100
- product sales	6,311	17	99
- collaboration revenue	43	70	1
Gross margin	78.1%	(2.1) pp	
Operating expenses ¹	3,600	8	57
- R&D expenses	1,336	9	21
- SG&A expenses	2,177	7	34
Other operating income	479	(19)	8
Operating profit	1,854	16	29
Tax rate	20%	_	
EPS	\$1.05	21	



Cash flow

\$0.5bn improvement in operating cash flow



Key cash-flow metrics improved in Q1 2020

- Net cash from operating activities
 - \$139m versus -\$387m (Q1 2019)
 - + improved underlying business performance
 - + lower increase in working capital
 - higher taxes paid
- Cash before financing activities
 - \$148m versus -\$59m
 - + lower purchase of intangible assets
 - lower disposal of intangible assets

Net debt: \$14,413m EBITDA¹: \$6,974m

Absolute values at actual exchange rates.

Memo: AstraZeneca credit ratings - Moody's: short-term rating P-2, long-term rating A3, outlook stable. Standard & Poor's: short-term rating A-2, long-term rating BBB+, outlook stable.



Finance priorities FY results supportive

Deleveraging / dividend growth

 As cash flow improves, deleveraging and progressive dividend policy

Cash-flow growth

- Q1 2020: large improvement in cash flow from operating activities
- 2020: anticipate improvement in cash flow from operating activities



Revenue growth

+17%
growth in total revenue in Q1 2020

Operating leverage

- 57% ratio of core operating expenses to total revenue (vs. 61% in Q1 2019)
- **16%** growth in core operating profit
- 29% core operating profit margin despite 19% lower other operating income



2020 guidance unchanged

Total revenue

Increase by a high single-digit to a low double-digit percentage

Core EPS

Increase by a mid- to high-teens percentage



Agenda

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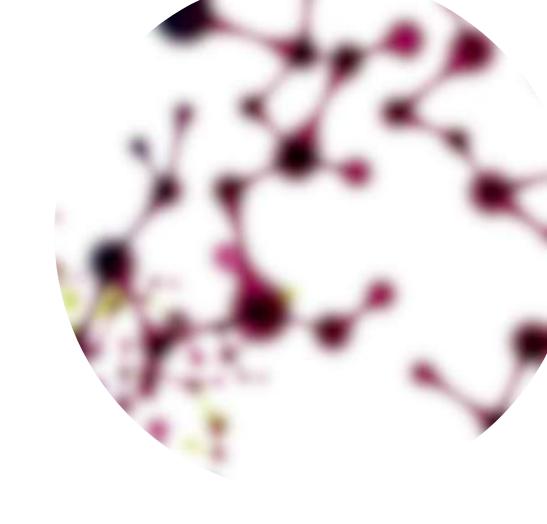
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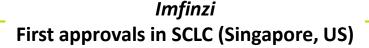
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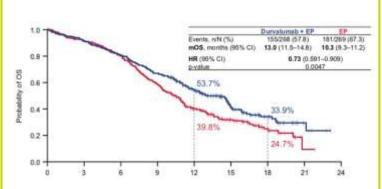




Oncology: recent pipeline highlights

Steady progress across several tumour types

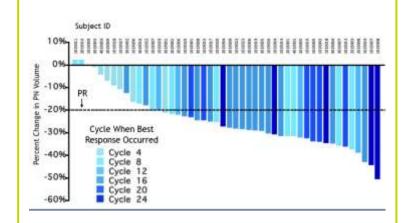




- Flat 1,500mg dose every four weeks
- Combo with either cisplatin or carboplatin chemotherapy provides more options for patients

Sustained OS benefit confirmed in the final analysis of Phase III CASPIAN trial

Koselugo (selumetinib) First approval in NF1



 66% response rate in Phase II SPRINT trial in paediatric NF1 patients

Koselugo first US FDA-approved medicine for patients with NF1

Tagrisso ADAURA trial unblinded early

- ADAURA Phase III EGFRm NSCLC adjuvant trial
- Stage IB through IIIA; ~1/3 of all NSCLC patients; large unmet medical needs
- Trial unblinded early following IDMC¹ recommendation
- Primary endpoint disease-free survival

Overwhelming efficacy two years earlier than anticipated



Oncology: 'what's next' Solid pipeline moving forward

What's next

Phase I/II new medicines, selected

adavosertib	monalizumab Phase III	
(WEE1 ¹ inhibitor)	(NKG2a ⁵ mAb ⁶) decision	
solid tumours	head & neck, colorectal cancers	
ceralasertib	oleclumab	
(ATR ² inhibitor)	(CD73 ⁷ mAb)	
solid tumours, blood cancers	lung, pancreatic cancers	
AZD9833 High	AZD4635	
(SERD³, oral) priority	(A2AR ⁸ inhibitor)	
breast cancer	solid tumours	
AZD5991	danvatirsen	
(MCL1 ⁴ inhibitor)	(STAT3 ⁹ inhibitor)	
blood cancers	bladder, head & neck, lung cancers	
AZD2811	MEDI5752	
(Aurora B inhibitor)	(PD-1 ¹⁰ / CTLA-4 ¹¹)	
solid tumours, blood cancers	solid tumours	
	AZD0466 (Bcl-2 ¹² /xL) blood cancers	

What's now

Phase III new medicines

	capivasertib breast cancer
savolitinib ¹³	tremelimumab
NSCLC	multiple cancers

Phase III lifecycle management, major

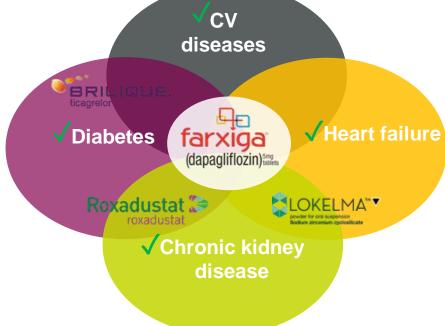
	<i>Lynparza</i> multiple cancers
Tagrisso	Enhertu
NSCLC	multiple cancers
<i>Imfinzi</i>	Calquence
multiple cancers	multiple cancers

^{1.} Tyrosine kinase WEE1 2. Ataxia telangiectasia and rad3-related kinase 3. Selective oestrogen receptor degrader 4. Induced myeloid leukaemia cell differentiation protein 5. Inhibitory cell surface receptor covalently bound to CD94 6. Monoclonal antibody 7. 5'-nucleotidase 8. Adenosine A2A receptor 9. Signal transducer and activator of transcription 3 10. Programmed cell death protein 1 11. cytotoxic T-lymphocyte-associated protein 4 12. 8-cell lymphoma 2 13. Potentially pivotal Phase II.

BioPharmaceuticals: New CVRM

Farxiga steadily expands to more patients





Complements roxadustat and *Lokelma* in CKD Renal franchise gaining momentum and critical mass

Illustrative.

1. Heart failure with reduced ejection fraction.

US CKD epidemiology (Stage II-IV) Incremental 2.7m patients Treated CKD T2D patients not on SGLT2s 1.1m **Treated CKD patients without T2D** 1.6m Eligible incremental population² (without HF) 2.7m Only ~12% of CKD stage III patients are currently diagnosed in the US

 Eligible CKD population are diagnosed, treated patients with estimated glomerular filtration rate 25-75ml/min and urine albumin to creatinine ratio ≥200mg/g.



BioPharmaceuticals: Respiratory & Immunology

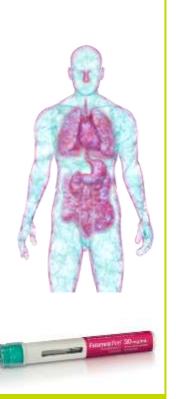
'What science can do' expands Respiratory into Immunology

Launch of Respiratory & Immunology therapy area

- Common pathways and underlying drivers across respiratory and immunology diseases
- Five mid- to late-stage medicines with multi-disease potential:
 Fasenra, anifrolumab, tezepelumab¹,
 MEDI3506 (IL33), and brazikumab²
- Clinical applicability in rheumatology, gastroenterology, dermatology and eosinophil-driven diseases, as well as respiratory

Fasenra lifecycle management programme focuses on eosinophil-driven diseases

Indication	Phase	Status
Severe, eosinophilic asthma (PONENTE trial) (MELTEMI)	IIIb III	Data readout H2 2020 Data readout H2 2020
Atopic dermatitis (HILLIER)	Ш	Trial start H2 2020
Nasal polyposis (OSTRO)	III	Data readout H2 2020
Chronic spontaneous urticaria (ARROYO)	II	Trial start H2 2020
COPD (RESOLUTE)	Ш	Data readout 2021+
Eosinophilic esophagitis (MESSINA)	Ш	Data readout 2021+
Bullous pemphigoid (FJORD)	Ш	Trial start H2 2020
Eosinophilic granulomatosis with polyangiitis (MANDARA)	Ш	Data readout 2021+ / ODD ³ (US)
Hypereosinophilic syndrome (NATRON)	III	Data readout 2021+ / ODD (US)



Comprehensive development programme across respiratory and immunology



^{1.} In collaboration with Amgen.

^{2.} Subject to US FTC regulatory approval associated with AbbVie's proposed acquisition of Allergan.

BioPharmaceuticals: 'what's next' Expanding pipeline, including immunology

What's next

Phase I/II new medicines, selected

cotadutide	MEDI3506	
(GLP-1¹/glucagon co-agonist)	(IL33 ⁸ mAb)	
NASH²	multiple indications	
MEDI7219	AZD0449	
(GLP-1, oral)	(inhaled JAK ⁹ inhibitor)	
T2D	asthma	
AZD5718	AZD8154	
(FLAP ³ inhibitor)	(inhaled PI3Kgδ ¹⁰ inhibitor)	
CAD ⁴	asthma	
AZD8601	AZD1402	
(VEGF-A mRNA⁵)	(IL4R ¹¹ antagonist)	
HF	asthma	
AZD2693	AZD7594 (velsecorat)	
(PNPLA3 ⁶ inhibitor)	(inhaled/nebulised SGRM ¹²)	
NASH	asthma, COPD	
AZD2373 (APOL1 ⁷) CKD		

What's now

Phase III new medicines

roxadustat	PT027	
anaemia in CKD	asthma	
nirsevimab	tezepelumab	
respiratory syncytial virus	severe asthma	
brazikumab ¹³	anifrolumab	
inflammatory bowel disease	Iupus	

Phase III lifecycle management, major

Farxiga
multiple indications

Breztri
multiple indications

asthma

New CVRM Respiratory & Immunology 1. Glucagon-like peptide-1 2. Non-alcoholic steatohepatitis 3.5-Lipoxygenase-activating protein 4. Coronary artery disease 5. Vascular endothelial growth factor A-modified messenger RNA 6. Patatin-like phospholipase domain-containing protein 3 7. Apolipoprotein L1 8. Interleukin-3 9. Janus kinase 10. Phosphoinositide 3-kinase gamma/delta 11. Interleukin-4 receptor 12. Selective glucocorticoid receptor modulator 13. Subject to the aforementioned regulatory approval.



Late-stage pipeline events in the 2020-2021 timeframe

Busy news flow continues; underpinning consistent revenue growth

		Q2 2020	H2 2020	2021
4	Regulatory decision	Lynparza - OC (1L) (PAOLA-1) (US) - breast cancer (BRCAm) (CN) - prostate cancer (2L) (US) Forxiga/Farxiga - T2D CVOT (CN) - HF CVOT (US) Bevespi - COPD (CN)	Imfinzi - ES-SCLC (EU, JP) Lynparza - OC (1L) (PAOLA-1) (EU) - pancreatic cancer (1L, BRCAm) (EU) - prostate cancer (2L) (EU) Calquence - CLL (EU) Forxiga - HF CVOT (EU, JP, CN) Brilinta/Brilique - CAD/T2D CVOT (US, EU) roxadustat - anaemia in CKD (US) Symbicort - mild asthma (CN) PT010 - COPD (US, EU)	Lynparza - prostate cancer (2L) (JP) Calquence - CLL (JP) Koselugo - NF1 (EU)
	Regulatory submission and/or acceptance	Imfinzi - ES-SCLC (CN) Enhertu - gastric cancer (HER2+) Symbicort - mild asthma (EU)	Tagrisso - adjuvant NSCLC (EGFRm) Lynparza - OC (3L, BRCAm) (US) Enhertu - breast cancer (3L, HER2+) (EU) Farxiga - CKD anifrolumab - lupus (SLE ¹)	Imfinzi unresectable, Stage III NSCLC (PACIFIC-2); adjuvant NSCLC; liver cancer (locoregional) Imfinzi +/- treme - liver cancer (1L); NSCLC (1L) (POSEIDON); head & neck cancer (1L) Lynparza - adjuvant breast cancer; prostate cancer (1L, castration-resistant) Enhertu - breast cancer (2L, HER2+) Fasenra - nasal polyposis
				PT027 - asthma tezepelumab - severe asthma
ail	Key Phase III data readouts	-	Imfinzi - unresectable, Stage III NSCLC (PACIFIC-2) Imfinzi +/- treme - liver cancer (1L) Fasenra - nasal polyposis PT027 - asthma tezepelumab - severe asthma	Imfinzi - adjuvant NSCLC; liver cancer (locoregional) Imfinzi +/- treme - NSCLC (1L) (POSEIDON) (OS); head & neck cancer (1L) Lynparza - adjuvant breast cancer; prostate cancer (1L, castration-resistant) Enhertu - breast cancer (3L, HER2+) (Phase III); breast cancer (2L, HER2+); breast cancer (HER2 low)
				roxadustat - anaemia in myelodysplastic syndrome



Agenda

Overview

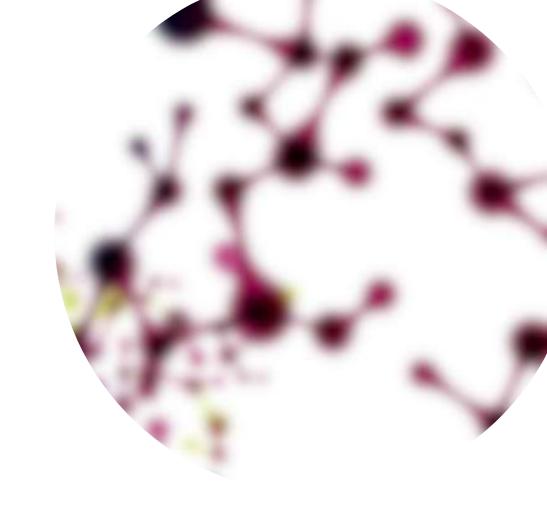
Oncology

BioPharmaceuticals, Emerging markets

Finance

Pipeline update, news flow

Closing and Q&A





AstraZeneca



Global presence

Balanced specialty¹ and primary-care franchises

Leading emerging markets presence with R&D base



Strong pipeline

17 Phase III medicines and significant lifecycle projects

Advancing early and mid-stage pipeline



Improving financials

Nine blockbuster medicines

Returned to sustainable revenue and earnings growth

Focus on operating leverage and cash flow

Innovative medicines in Oncology - CVRM² - Respiratory & Immunology Experienced and proven team



Questions & Answers



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