

Year-to-date and Q3 2020 results

Conference call and webcast for investors and analysts



Forward-looking statements

In order, among other things, to utilise the 'safe harbour' provisions of the US Private Securities Litigation Reform Act of 1995, AstraZeneca (hereafter 'the Group') provides the following cautionary statement: this document contains certain forward-looking statements with respect to the operations, performance and financial condition of the Group, including, among other things, statements about expected revenues, margins, earnings per share or other financial or other measures. Although the Group believes its expectations are based on reasonable assumptions, any forward-looking statements, by their very nature, involve risks and uncertainties and may be influenced by factors that could cause actual outcomes and results to be materially different from those predicted. The forward-looking statements reflect knowledge and information available at the date of preparation of this document and the Group undertakes no obligation to update these forward-looking statements. The Group identifies the forward-looking statements by using the words 'anticipates', 'believes', 'expects', 'intends' and similar expressions in such statements. Important factors that could cause actual results to differ materially from those contained in forward-looking statements, certain of which are beyond the Group's control, include, among other things: the risk of failure or delay in delivery of pipeline or launch of new medicines; the risk of failure to meet regulatory or ethical requirements for medicine development or approval; the risk of failure to obtain, defend and enforce effective intellectual property (IP) protection and IP challenges by third parties; the impact of competitive pressures including expiry or loss of IP rights, and generic competition; the impact of price controls and reductions; the impact of economic, regulatory and political pressures; the impact of uncertainty and volatility in relation to the UK's exit from the EU; the risk of failures or delays in the quality or execution of the Group's commercial strategies; the risk of failure to maintain supply of compliant, quality medicines; the risk of illegal trade in the Group's medicines; the impact of reliance on third-party goods and services; the risk of failure in information technology, data protection or cybercrime; the risk of failure of critical processes; any expected gains from productivity initiatives are uncertain; the risk of failure to attract, develop, engage and retain a diverse, talented and capable workforce; the risk of failure to adhere to applicable laws, rules and regulations; the risk of the safety and efficacy of marketed medicines being questioned; the risk of adverse outcome of litigation and/or governmental investigations; the risk of failure to adhere to increasingly stringent anti-bribery and anti-corruption legislation; the risk of failure to achieve strategic plans or meet targets or expectations; the risk of failure in financial control or the occurrence of fraud; the risk of unexpected deterioration in the Group's financial position; and the impact that the COVID-19 global pandemic may have or continue to have on these risks, on the Group's ability to continue to mitigate these risks, and on the Group's operations, financial results or financial condition. Nothing in this document, or any related presentation/webcast, should be construed as a profit forecast.

Speakers



Pascal Soriot
Executive Director and
Chief Executive Officer



Pam Cheng
Executive Vice President,
Operations & IT (for Q&A)



Dave Fredrickson
Executive Vice President,
Oncology Business Unit



Ruud Dobber
Executive Vice President,
BioPharmaceuticals
Business Unit



Marc Dunoyer
Executive Director and
Chief Financial Officer



Leon Wang Executive Vice President, International and China President (for Q&A)



José Baselga Executive Vice President, Oncology R&D



Mene Pangalos Executive Vice President, BioPharmaceuticals R&D



Agenda

Overview

Oncology

BioPharmaceuticals, Emerging markets

Finance

Pipeline update, news flow

Closing and Q&A





YTD 2020: strong, resilient performance despite COVID-19

Key highlights

Total revenue up by 10% despite some impact from COVID-19¹

Strong **revenue performance**: new medicines (+36%)²; Oncology (+24%), New CVRM³ (+10%) and Respiratory & Immunology (+1%). Emerging markets (+11%), despite large *Pulmicort* COVID-19 impact (China +26% excluding *Pulmicort*)

Core operating profit up by 13% despite lower OOI⁴ (-15%)
Core EPS⁵ \$2.95 (+16%), including 21% tax rate
Cash improving with stable net debt since June despite interim dividend

Pipeline progress, in particular regulatory submissions and approvals, underpinning future growth

COVID-19 vaccine with potential Phase III data this year while long-acting antibody (LAAB) combo initiated Phase III

Guidance unchanged: **total revenue** expected to increase by a high single-digit to a low double-digit percentage and **core EPS** expected to increase by a mid- to high-teens percentage

Absolute values at actual exchange rates; changes at constant exchange rates (CER) and for year-to-date (YTD) September 2020, unless stated otherwise. Guidance at CER. 1. Coronavirus disease; an infectious disease caused by a newly discovered coronavirus 2. Total revenue for Tagrisso, Imfinzi, Lynparza, Farxiga, Calquence, Fasenra, Brilinta, Enhertu, Lokelma, Breztri, Koselugo, roxadustat and Bevespi 3. New Cardiovascular, Renal and Metabolism comprising Brilinta, Renal and Diabetes 4. Other operating income 5. Earnings per share.

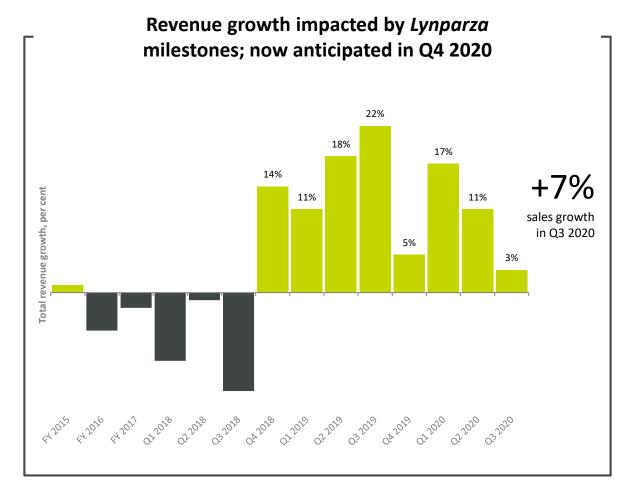
Late-stage pipeline continued strongly Major news items since H1 2020 results update

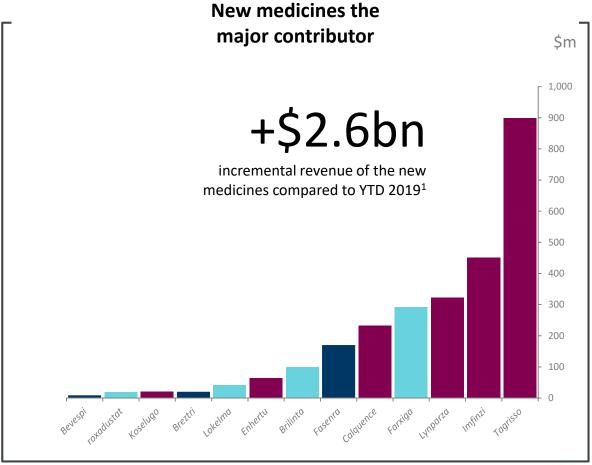
| | Medicine | Indication (geography) |
|---|--|---|
| Regulatory approvals | Imfinzi Lynparza Enhertu Forxiga | ES-SCLC ¹ (EU, JP) ovarian cancer (1L ² , HRD+ ³) (PAOLA-1) (EU) prostate cancer (2L ⁴ , BRCAm ⁵) (EU) gastric cancer (3L ⁶ , HER2+ ⁷) (JP) T2D ⁸ CVOT ⁹ (CN) HF ¹⁰ CVOT (EU) |
| Regulatory submission acceptances and/or submissions | Tagrisso Imfinzi Enhertu Brilinta Symbicort anifrolumab | adjuvant NSCLC ¹¹ (EGFRm ¹²) (US, CN; Priority Reviews) new Q4W ¹³ dosing (US; Priority Review, EU; accelerated assessment) ES-SCLC (CN) gastric cancer (3L, HER2+) (US; Priority Review) stroke (THALES) (CN) mild asthma (EU) lupus (SLE ¹⁴) (US, EU) |
| Major Phase III data readouts or other significant developments | Tagrisso Farxiga Fasenra Trixeo | adjuvant NSCLC (EGFRm): Breakthrough Therapy Designation (US) CKD ¹⁵ : Breakthrough Therapy Designation (US) nasal polyps: Phase III primary endpoints met COPD ¹⁶ : positive opinion (EU) |

^{1.} Extensive-stage small cell lung cancer 2. 1st line 3. Homologous recombination deficiency positive 4. 2nd line 5. Breast cancer susceptibility gene 1/2 mutation 6. 3rd line 7. Human epidermal growth factor receptor 2 positive 8. Type-2 diabetes 9. CV outcomes trial 10. Heart failure 11. Non-small cell lung cancer 12. Epidermal growth factor receptor mutation 13. Once every four weeks 14. Systemic lupus erythematosus 15. Chronic kidney disease 16. Chronic obstructive pulmonary disease.

YTD 2020: total revenue +10%

New medicines continued to grow well





Oncology New CVRM Respiratory & Immunology

Absolute values at CER. 1. Total revenue for *Tagrisso*, *Imfinzi*, *Lynparza*, *Farxiga*, *Calquence*, *Fasenra*, *Brilinta*, *Enhertu*, *Lokelma*, *Breztri*, *Koselugo*, roxadustat and *Bevespi*.



YTD 2020: diversified growth continued

China Pulmicort COVID-19 impact reduced growth

Growth across therapy areas

| | Q3 2020 \$m | change % | ratio % | YTD '20 \$m | change % | ratio % |
|--------------------------|----------------|-----------------|------------|----------------|-------------|------------|
| Total revenue | 6,578 | 3 | 100 | 19,207 | 10 | 100 |
| Oncology | 2,861 | 13 ¹ | 43 | 8,185 | 24 | 43 |
| New CVRM | 1,185 | 8 | 18 | 3,450 | 10 | 18 |
| Respiratory & Immunology | 1,165 | (12) | 18 | 3,841 | 1 | 20 |
| Other medicines | 1,367 | (3) | 21 | 3,731 | (4) | 19 |

Growth across geographies

| | Q3 2020 \$m | change % | ratio % | YTD '20 \$m | change % | ratio % |
|---------------------------|----------------|----------------|------------|----------------|-------------|------------|
| Total revenue | 6,578 | 3 | 100 | 19,207 | 10 | 100 |
| US | 2,268 | 11 | 34 | 6,445 | 12 | 34 |
| Emerging markets | 2,137 | 4 | 33 | 6,466 | 11 | 34 |
| - EMs² ex China | 783 | 2 ³ | 12 | 2,453 | 10 | 13 |
| - China | 1,354 | 6 | 21 | 4,013 | 11 | 21 |
| Europe | 1,262 | (11)4 | 19 | 3,709 | 7 | 19 |
| Established rest of world | 911 | 7 | 14 | 2,587 | 7 | 13 |

Total revenue at actual exchange rates; changes at CER.

^{2.} Emerging markets 3. Impacted by an element of divestments of legacy Oncology and CVRM medicines 4. Q3 2019 included \$200m in milestone payments for *Lynparza*; nil in Q3 2020. Q3 2020 growth in product sales was 8%.

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BioPharmaceuticals, Emerging markets

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Pipeline update, news flow

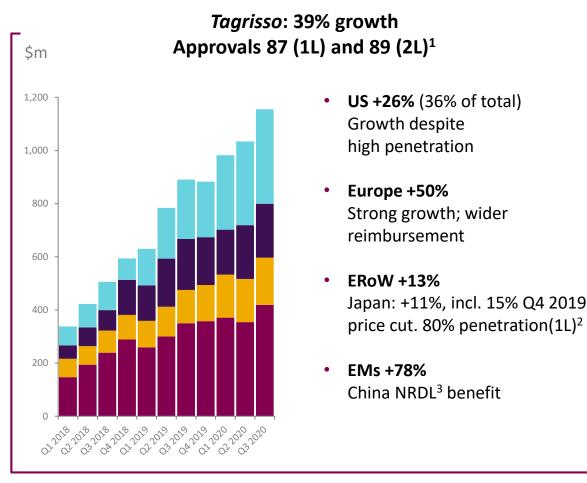
Closing and Q&A





Tagrisso and Imfinzi

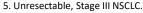
Global growth underpinned by uptake in Europe, Emerging Markets

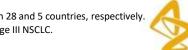


Approvals 65⁴ (NSCLC⁵), 47⁴ (ES-SCLC) 600 **US +17%** (60% of total) NSCLC matured; SCLC drove growth 500 Global use expanding; ex-US 400 now \$602m Europe +125%; wider NSCLC 300 reimbursement drove uptake Japan +27% 200 NSCLC matured; SCLC launched 100 EMs \$113m China NSCLC launch progressed

Imfinzi: 43% growth

^{4.} Reimbursement in 28 and 5 countries, respectively





US Europe Established Rest of World (ERoW) EMs Total revenue at actual exchange rates; changes at CER and for YTD 2020, unless stated otherwise.

^{1.} Reimbursement in 32 (1L) and 64 (2L) countries, respectively.

^{2.} Diary market research, September 2020, Japan.

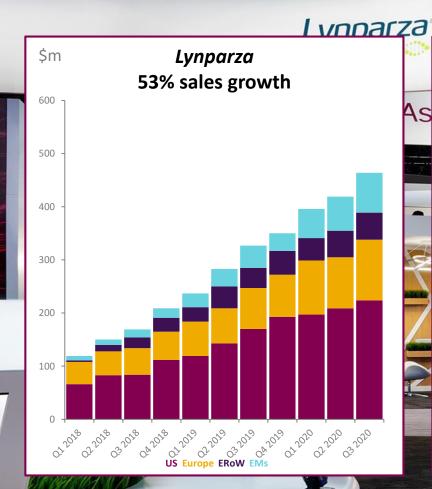
^{3.} National Reimbursement Drug List.

US Europe ERoW EMs

Total revenue at actual exchange rates; changes at CER and for YTD 2020, unless stated otherwise.

Lynparza

The globally-leading PARP¹ inhibitor

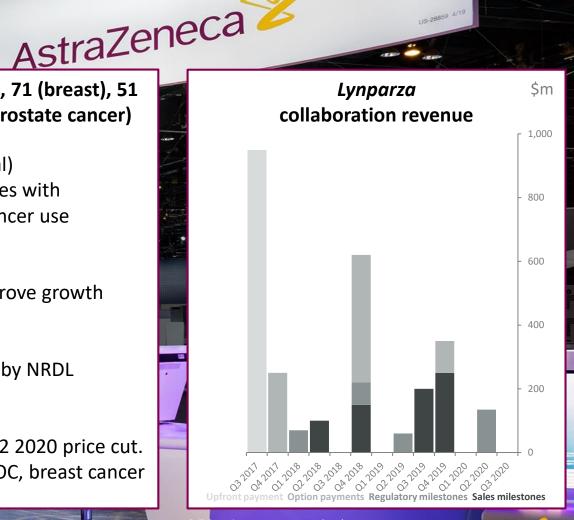


Approvals 77 (ovarian), 71 (breast), 51 (pancreatic) and 13 (prostate cancer)

- **US +46%** (49% of total) 1st-line OC² drove sales with emerging prostate cancer use
- SOLO-1 trial OC use drove growth
- EMs +105%
 OC launch supported by NRDL
- ERoW +34%

 Japan: +30%; ~14% Q2 2020 price cut.

 Continued uptake in OC, breast cancer



oduct sales at actual exchange rates; changes at CER and for YTD 2020, unless stated

otherwi

1. Poly ADP ribose polymerase.

2. Ovarian cancer.

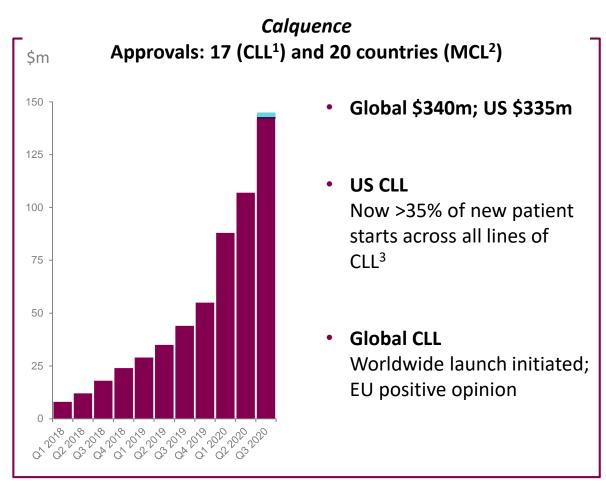
Collaboration revenue at actual exchange rates

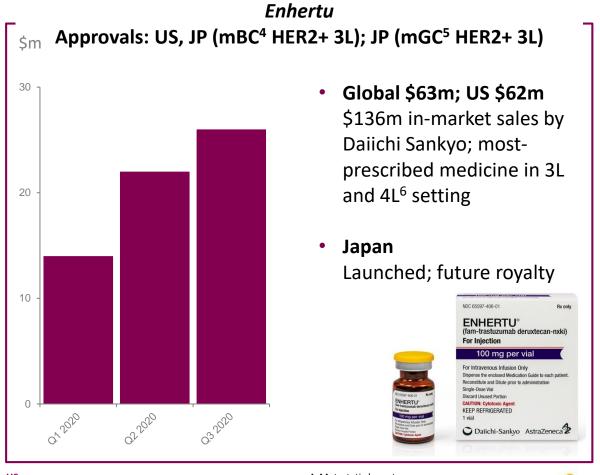
Collaboration with Merck & Co., Inc., Kenilworth, NJ, US, known as MSD outside the US and Canada. \$2.7bn revenue recorded; \$5.0bn future potential.



Calquence and Enhertu

Calquence accelerated; Enhertu launch continued





- Metastatic breast cancer.
- 5. Metastatic gastric cancer.
- 6. 4th line.



US EROW EMS

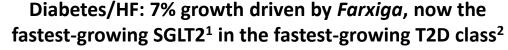
^{1.} Chronic lymphocytic leukaemia.

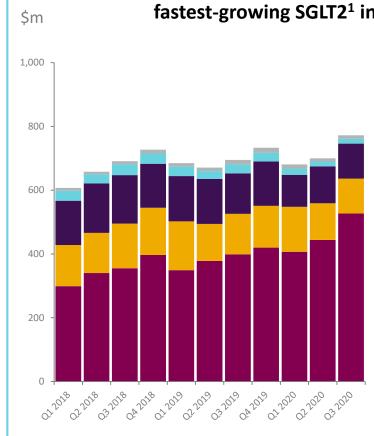
^{2.} Mantle cell lymphoma.

^{3.} IMS market research.

BioPharmaceuticals: New CVRM

Farxiga's growth supported by heart failure





Farxiga +26%

US -3%
Unfavourable price offset strong market growth

Ex-US (72% of total)
Europe +34%
Strong volume growth; SGLT2
leadership in several markets

EMs +54% Leading SGLT2; benefit from NRDL

Farxiga Onglyza Bydureon Byetta Other

Total revenue at actual exchange rates; changes at CER and for YTD 2020, unless stated otherwise.

Brilinta: growth impacted by COVID-19 Śm Brilinta +9%: slower growth in all regions; China VBP³ price change 500 400 300 200 100

US Europe ERoW EMs

Total revenue at actual exchange rates; changes at CER and for YTD 2020, unless stated otherwise. 3. Volume-based procurement.

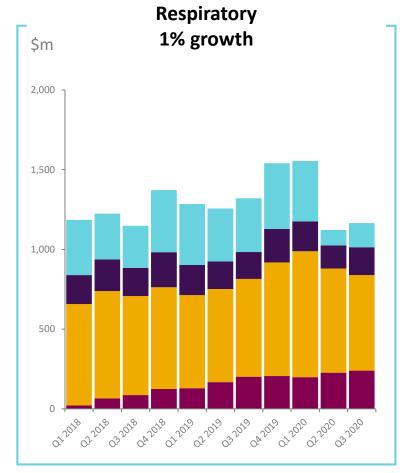


^{1.} Sodium-glucose co-transporter 2 (inhibitor).

^{2.} IQVIA market research.

BioPharmaceuticals: Respiratory & Immunology

Pulmicort hit by COVID-19; other Respiratory in solid growth



Fasenra Symbicort Other Pulmicort

Total revenue at actual exchange rates; changes at CER and for YTD 2020, unless stated otherwise.

Encouraging growth everywhere except EMs; *Pulmicort* **impact in China**

- **US +20%**Symbicort (+29%); sustained volume performance; Fasenra (+23%)
- Europe +7%

 Symbicort (+4%); performance driven by Fasenra (+74%)
- ERoW +15%
 Japan: +1%; increased Symbicort competition. Fasenra (+15%)

EMs -23%
 Pulmicort (\$479m, -42%) hit by lower paediatric nebulisation use (~1/2 of market) in China due to COVID-19

Maintenance use with *Symbicort* (\$423m, +11%) continued forward





BioPharmaceuticals: new launch medicines

Portfolio of new medicines across uses and markets

Fasenra Severe asthma

- Europe \$140m (+74%);
 Japan \$72m (+15%)
 Leading biologic medicine in many markets¹
- US \$423m (+23%)
 Leading novel biologic¹



Total revenue at actual exchange rates. Market shares are new patients in severe, uncontrolled asthma; specialty pharmacies and 'buy and bill' market. 1. IQVIA market research.

Breztri COPD

- EMs \$14m
 Ongoing launch in China
- Japan \$4m
 ~1/4 of new patients²;
 revenue capped by
 Ryotanki³
- US \$3m
 Early launch



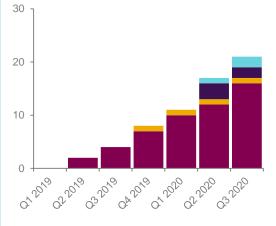
- 2. IQVIA market research.
- 3. Ryotanki: regulation in Japan that restricts prescriptions for medicines in their first year on the market to just two weeks.

Lokelma Hyperkalaemia

Global \$48m; US \$37m
 US market leadership
 helps expand market⁴

Śm

Europe, Japan, China all recorded early sales



US Europe ERoW EMs

Total revenue at actual exchange rates. Market leadership in new-to-medicine patients. 4. IQVIA market research.

roxadustat Anaemia in CKD

- EMs \$19m
 China launch progressing;
 Q3 reduced by true-ups
- US
 Regulatory decision anticipated Q4 2020





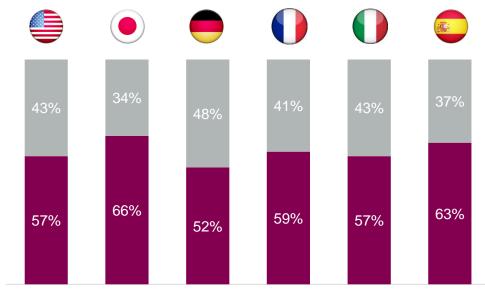
BioPharmaceuticals: Fasenra

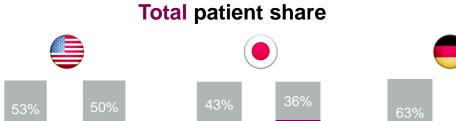
Patient-level IL5 market share in severe, uncontrolled asthma

New patient share

Severe Asthma (IL5 segment)

Latest quarter rolling market share - 2020



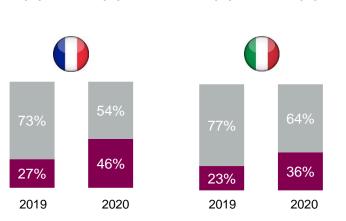


57%

2019

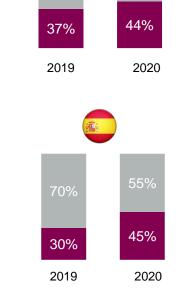
64%

2020



50%

2020



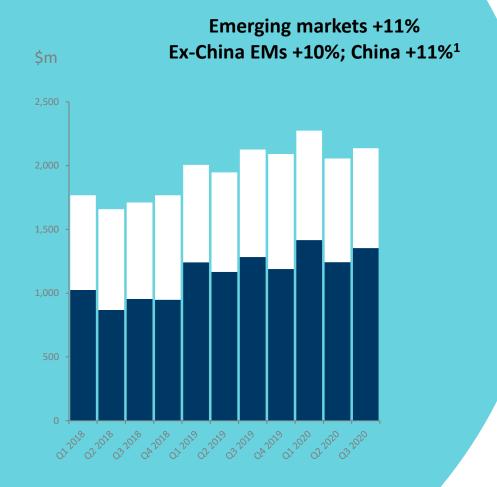




2019



Emerging marketsDiverse and solid growth



China Ex-China EMs

Total revenue at actual exchange rates; changes at CER and for YTD 2020, unless stated otherwise. 1. *Pulmicort* estimated to have had a -15% negative impact on China growth YTD.

Performance driven by new medicines +68% (34% of total revenue; \$0.9bn² incrementally)

Oncology +40%: Tagrisso (\$950m)

New CVRM +35%: Forxiga (+54%); Brilinta (+18%)

Respiratory & Immunology -23%: *Pulmicort* hit by COVID-19 (\$479m, -42%), but *Symbicort* strong (\$423m, +11%)

- Diversified growth: AP³ +7%, MEA⁴ +3%, LA⁵ +13%, Russia +45%
- Major 2020 NRDL inclusions: *Lynparza, Forxiga,* roxadustat 2021 confirmed VBP inclusions: *Brilinta,* legacy GI medicines⁶

Revenue anticipated to continue growing ahead of the long-term ambition of mid to high single-digit growth



Agenda

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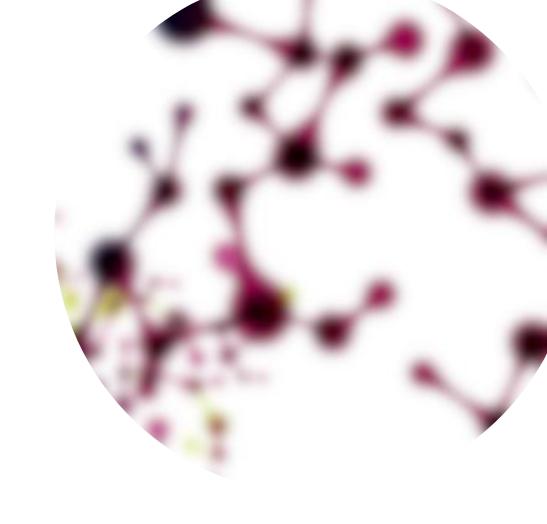
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Reported profit and loss

| | YTD 2020 \$m | change % | % total revenue | Q3 2020 \$m | change % | % total revenue |
|---------------------------------|-----------------|---------------------|-----------------|----------------|-------------|-----------------|
| Total revenue | 19,207 | 10 | 100 | 6,578 | 3 | 100 |
| - product sales | 18,879 | 11 | 98 | 6,520 | 7 | 99 |
| - collaboration revenue | 328 | (18) | 2 | 58 | (78) | 1 |
| Gross margin | 80.0% | 0.3 pp ⁴ | | 79.0% | 1.4 pp | |
| Operating expenses ¹ | 12,646 | (1) | 66 | 4,324 | (7) | 66 |
| - R&D ² expenses | 4,272 | 8 | 22 | 1,495 | 11 | 23 |
| - SG&A ³ expenses | 8,084 | (5) | 42 | 2,730 | (15) | 41 |
| Other operating income | 888 | (14) | 5 | 287 | (15) | 4 |
| Operating profit | 3,675 | 59 | 19 | 1,171 | 61 | 18 |
| Tax rate | 22.2% | | | 23.7% | | |
| EPS | \$1.66 | 113 | | \$0.49 | 127 | |



Absolute values at actual exchange rates; changes at CER. Gross margin reflects gross profit derived from product sales, divided by product sales.

1. Includes distribution expenses 2. Research and development 3. Sales, general and administration 4. Percentage points.

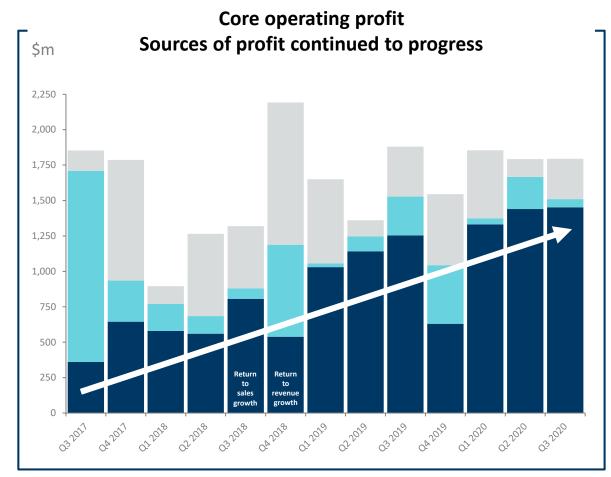
Core profit and loss

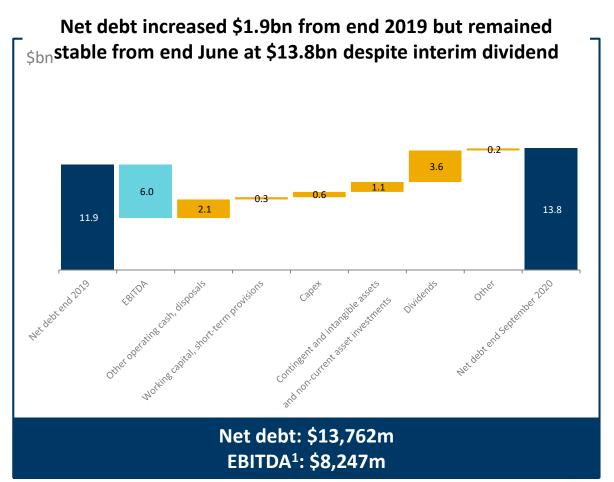
| | YTD 2020 \$m | change % | % total revenue | Q3 2020 \$m | change % | % total revenue |
|-------------------------|-----------------|-------------|-----------------|----------------|-------------|-----------------|
| Total revenue | 19,207 | 10 | 100 | 6,578 | 3 | 100 |
| - product sales | 18,879 | 11 | 98 | 6,520 | 7 | 99 |
| - collaboration revenue | 328 | (18) | 2 | 58 | (78) | 1 |
| Gross margin | 80.5% | (0.3) pp | | 79.4% | 0.4 pp | |
| Operating expenses | 10,979 | 5 | 57 | 3,723 | 3 | 57 |
| - R&D expenses | 4,165 | 9 | 22 | 1,453 | 10 | 22 |
| - SG&A expenses | 6,524 | 3 | 34 | 2,171 | (1) | 33 |
| Other operating income | 889 | (15) | 5 | 285 | (20) | 4 |
| Operating profit | 5,441 | 13 | 28 | 1,795 | (1) | 27 |
| Tax rate | 21.0% | | | 21.6% | | |
| EPS | \$2.95 | 16 | | \$0.94 | - | |



Analysis: core operating profit and net debt

Increasing operating leverage and cash flow progress





Residual Collaboration revenue (CR) Core other operating income (OOI)

Earnings before interest, tax, depreciation and amortisation; last four quarters.
 AstraZeneca credit ratings: Moody's: short-term rating P-2, long-term rating A3, outlook stable.
 Standard & Poor's: short-term rating A-2, long-term rating BBB+, outlook stable.



Financial priorities

YTD 2020 results underpinned the strategic journey

Deleveraging/dividend growth

- As cash flow improves, deleveraging and progressive dividend policy
- Unchanged priorities for capital allocation

Cash-flow growth

- YTD 2020: continued improvement in cash-flow metrics
- 2020: anticipate improvement in cash flow from operating activities



Revenue growth

+10% growth in total revenue in YTD 2020

Operating leverage

- 57% ratio of core operating expenses to total revenue (vs. 59% in YTD 2019)
 - 13% growth in core operating profit
- 28% core operating profit margin despite 15% lower other operating income



2020 guidance unchanged

Total revenue

Increase by a high single-digit to a low double-digit percentage

Core EPS

Increase by a mid- to high-teens percentage



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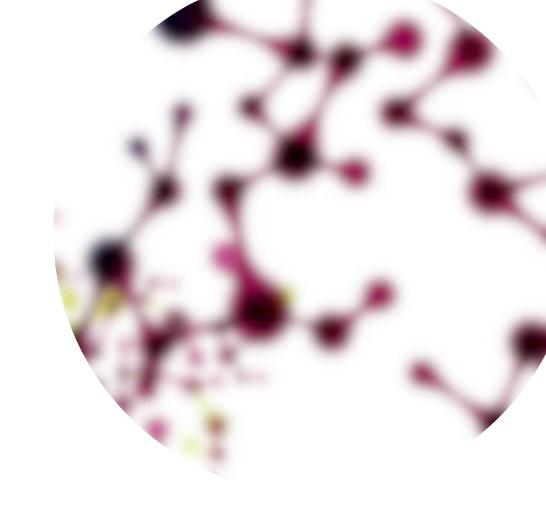
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Continuing response to COVID-19

Advancing vaccine, antibody, other options

AZD1222 vaccine ChAdOx1 nCoV-19

- UK, South Africa, Brazil and US dosing resumed
- Total enrolment at ~23k; Brazil trial now 10k; US 40k
- First COVID-19 vaccine to begin regulatory review (EU)
- First results from Phase II/III trials anticipated in Q4

Total commitment for ~3bn doses

AZD7442 long-acting antibody (LAAB) combo

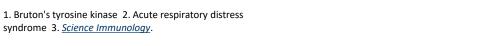
- Phase III trials starting with first data early in H1 2021 Prophylaxis up to 12 months by half-life extension - trials planned in ~6k people <u>Treatment</u> - trials planned in ~4k patients
- Potential for intra-muscular administration and dosing from 300mg

Total commitment for >2m doses

Other COVID efforts underway

- Calquence BTK¹ involved in ARDS² inflammatory cascade³; CALAVI Phase II trial(s)
- Farxiga Protect the organs DARE-19 Phase III trial
- MEDI3506 (IL33) Fight the cytokine storm ACCORD Phase II trial

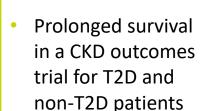
Broad and deep effort across medicines and pipeline





BioPharmaceuticals: CVRM

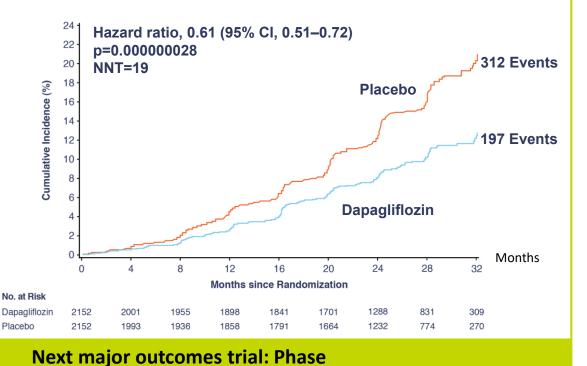
Farxiga, Lokelma and roxadustat in CKD help balance CVRM into specialty care



 All secondary endpoints met, incl. all-cause mortality

Farxiga: unprecedented data in CKD

III DELIVER in HFpEF¹ (H2 2021)



roxadustat: key data from ASN 2020

- MACE², MACE+³, and CV component event incidence rates were lowest at achieved haemoglobin levels ≥10 g/dL
- Reduced risk of hospitalisation for heart failure, and risk of red blood cell transfusions
- Roxadustat not associated with an increased risk of neoplasm



US regulatory decision anticipated in Q4 2020

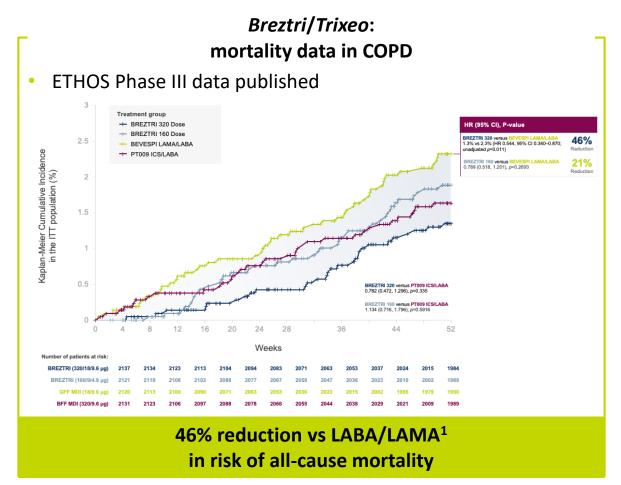
2. All-cause mortality, myocardial infarction, and stroke 3. MACE plus heart failure or unstable angina requiring hospitalisation. Source: abstract SA-OR39, PO0256, PO2625, PO2626, TH-OR04, American Society of Nephrology 2020.

Primary composite endpoint: ≥50% sustained decline in estimated glomerular filtration rate, onset of end-stage kidney disease, renal or CV death.

1. Heart failure with preserved ejection fraction. Source: Hot Line Session, European Society of Cardiology 2020.

BioPharmaceuticals: Respiratory & Immunology

From legacy in asthma and COPD, immunology gathers pace



Source: Rabe KF, Martinez FJ, Ferguson GT, et al. Inhaled Triple Therapy at Two Glucocorticoid Doses in Moderate-to-Very Severe COPD, *The New England Journal of Medicine* (NEJM.org), 24 June 2020. p is considered unadjusted because of results higher in the testing hierarchy for the rate of severe exacerbation. 1. Long-acting beta agonist/long-acting muscarinic antagonist.

Late-stage immunology pipeline advancing at pace

- Fasenra
 Various immune-driven diseases
- nirsevimab²
 Passive immunisation in respiratory syncytial virus
- brazikumabUlcerative colitis, Crohn'sdisease
- anifrolumab
 Consistent efficacy in
 systemic lupus erythematosus across sub-groups
 such as age, gender, race,
 ethnicity, and organ
 manifestation with
 additional analyses to
 follow
- Regulatory submission acceptance (US, EU)

Building immunology leadership in eosinophilic, epithelial and type-I interferon pathways

Source: abstract L17, 1763, American College of Rheumatology 2019 and abstract OP0003, OP0049, European League Against Rheumatism 2020.

BioPharmaceuticals: 'What's next'

Expanding pipeline, including immunology

What's next

Phase I/II new medicines, selected

| cotadutide New PII in (GLP-1¹/glucagon co-agonist) DKD ✓ NASH², DKD³ | MEDI3506 (IL33 ⁸ mAb) asthma, COPD, AD ⁹ , DKD, COVID-19 |
|---|---|
| AZD4831 | AZD1402 |
| (MPO ⁴ inhibitor) | (IL4R ¹⁰ antagonist) |
| HFpEF | asthma |
| AZD5718 | AZD8154 |
| (FLAP ⁵ inhibitor) | (inhaled PI3Kgδ ¹¹ inhibitor) |
| CAD, CKD | asthma |
| AZD9977 + Farxiga Phase II (MCR ⁶ modulator + SGLT2) ready ✓ HF with CKD | AZD0449, AZD4604 (inhaled JAK ¹² inhibitors) asthma |
| AZD2693 | MEDI7352 |
| (PNPLA3 ⁷ inhibitor) | (NGF ¹³ TNF ¹⁴ mAb) |
| NASH | pain |
| zibotentan + Farxiga New ✓ (endothelin receptor antagonist + SGLT2) CKD | AZD8233 New √ (PCSK9¹⁵ ASO¹⁶) dyslipidaemia |

What's now

Phase III new medicines

| roxadustat | PT027 |
|--|--------------------|
| anaemia in CKD | asthma |
| nirsevimab | tezepelumab |
| respiratory syncytial virus | severe asthma |
| brazikumab | anifrolumab |
| inflammatory bowel disease ¹⁷ | lupus (SLE) |

Phase III lifecycle management, major

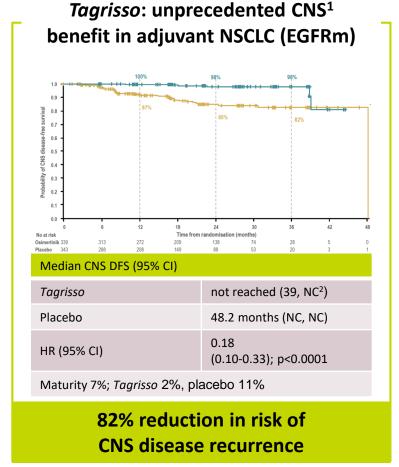
| | Fasenra multiple indications |
|----------------------|--|
| Farxiga | Breztri/Trixeo |
| multiple indications | COPD |

^{1.} Glucagon-like peptide-1 2. Non-alcoholic steatohepatitis 3. Diabetic kidney disease 4. Myeloperoxidase 5. 5-Lipoxygenase-activating protein 6. Mineralocorticoid receptor 7. Patatin-like phospholipase domain-containing protein 3 8. Interleukin-33 9. Atopic dermatitis (eczema) 10. Interleukin-4 receptor 11. Phosphoinositide 3-kinase gamma/delta 12. Janus kinase 13. Nerve growth factor 14. Tumour necrosis factor 15. Proprotein convertase subtilisin/kexin type 9 16. Antisense oligonucleotide 17. Trial technically classified as Phase II.



Oncology: recent highlights

Strong ESMO 2020 supports growth



^{1.} Central nervous system 2. Not calculable. Source: abstract LBA1, European Society for Medical Oncology (ESMO) 2020. Stage IB to IIIA; disease-free survival by investigator assessment.

Lynparza: only PARP inhibitor with overall survival in prostate cancer³ Events, n (%) Median OS HR (95% CI) Lynparza 19.1 months Placebo 14.7 months 0.69 HR (95% CI) (0.50-0.97); p=0.0175

31% reduction in risk of death and 4.4 months longer survival

 Analysis performed in patients with BRCA 1/2 mutations or ataxia telangiectasia mutations (ATM).
 Source: abstract 6100, ESMO 2020.

Other ESMO highlights of significant importance

- Enhertu
 Gastric cancer (3L) HER2-low subgroups
- Imfinzi
 Stage III, unresectable NSCLC (PACIFIC) 4-year overall survival
- Lynparza
 Ovarian cancer (1L, BRCAm) (SOLO-1) 5-year follow up
- Phase II
 Ovarian cancer (*Imfinzi* combo) (MEDIOLA)
 SCLC (adavosertib combo)

'What's next' moves ahead



Oncology: 'What's next' Solid pipeline moving forward

What's next

Phase I/II new medicines, selected

| AZD9833 (SERD ¹ , oral) breast cancer | Phase III ready √ | datopotamas acraxicean | Phase III ready √ |
|--|----------------------|--|----------------------|
| adavosertib (WEE1 ² inhibitor) uterine, ovarian cancer | Phase III ready ✓ | ceralasertib (ATR ¹⁰ inhibitor) solid tumours, blood cancers | |
| oleclumab (CD73³ mAb⁴) solid tumours | | ALDTOSS | New PII in prostate |
| AZD4573 (CDK9 ⁵ inhibitor) blood cancers | | MEDI5752 (PD-1 ¹² /CTLA4 ¹³ mAb) solid tumours | |
| MEDI2228 (BCMA ⁶ ADC ⁷) blood cancers | | AZD2811 (Aurora B inhibitor) solid tumours, blood cancers | |
| AZD5991 (MCL1 ⁸ inhibitor) blood cancers | | AZD0466 (Bcl-2 ¹⁴ /xL) solid tumours, blood cancers | |

What's now

Phase III new medicines

| monalizumab head & neck cancer | capivasertib Prostate breast, prostate cancer |
|--------------------------------|---|
| savolitinib | tremelimumab |
| NSCLC ¹⁵ | multiple cancers |

Phase III lifecycle management, major

| | <i>Lynparza</i> multiple cancers | | |
|------------------------------------|--|--|--|
| Tagrisso NSCLC | Enhertu New PIII multiple cancers veast ✓ | | |
| <i>Imfinzi</i> multiple cancers | Calquence multiple cancer PLBCL | | |

^{1.} Selective oestrogen receptor degrader 2. Tyrosine kinase WEE1 3. 5'-nucleotidase 4. Monoclonal antibody 5. Cyclin-dependent kinase 9 6. B-cell maturation antigen 7. Antibody drug conjugate 8. Induced myeloid leukaemia cell differentiation protein 9. Trophoblast cell surface antigen 2 10. Ataxia telangiectasia and rad3-related kinase 11. Adenosine A2A receptor 12. Programmed cell death protein 1 13. cytotoxic T-lymphocyte-associated protein 4 14. B-cell lymphoma 2 15. Potentially pivotal Phase II.



Late-stage pipeline events in the 2020-2021 timeframe

Busy news flow continues; increase in Phase III readouts into 2021

| | | Q4 2020 | H1 2021 | H2 2021 |
|---------|--|---|--|---|
| | Regulatory decision | Imfinzi - new Q4W dosing (US) Lynparza - OC (1L) (PAOLA-1) (JP); breast (BRCAm) (CN) Enhertu - breast cancer (3L, HER2+) (EU) Calquence - CLL (EU) Forxiga - HF CVOT (JP) Brilinta - stroke (THALES) (US) roxadustat - anaemia in CKD (US) Symbicort - mild asthma (CN) Trixeo - COPD (EU) | Tagrisso - adjuvant NSCLC (EGFRm) (US, CN) Imfinzi - new Q4W dosing (EU) Lynparza - pancreatic (1L, BRCAm) (JP); prostate cancer (2L) (JP) Enhertu - gastric cancer (3L, HER2+) (US) Calquence - CLL (JP) Koselugo - NF1 (EU) Forxiga - HF CVOT (CN) Brilique/Brilinta - CAD/T2D CVOT (EU, JP, CN); stroke (THALES) (EU) Symbicort - mild asthma (EU) | Imfinzi - ES-SCLC (CN) Brilinta - stroke (THALES) (CN) anifrolumab - lupus (SLE) (US, EU) |
| | Regulatory submission and/or acceptance | Tagrisso - adjuvant NSCLC (EGFRm) (EU) Farxiga - CKD anifrolumab - lupus (SLE) (JP) AZD1222 - SARS-CoV-2 | Imfinzi unresectable, Stage III NSCLC (PACIFIC-2) Imfinzi +/- treme - head & neck cancer (1L) Calquence - CLL (2L) (ELEVATE R/R) Fasenra - nasal polyps tezepelumab - severe asthma AZD7442 - SARS-COV-2 | Imfinzi - NSCLC (1L) (PEARL); liver (locoregional) Imfinzi +/- treme - NSCLC (1L) (POSEIDON), liver cancer (1L) Lynparza - OC (3L, BRCAm), adjuvant breast cancer; prostate cancer (1L, castration-resistant) Enhertu - breast (2L, HER2+) Farxiga - HF (HFPEF) |
| adl | Key Phase III data readouts | tezepelumab - severe asthma AZD1222 - SARS-CoV-2 | Imfinzi - unresectable, Stage III NSCLC (PACIFIC-2), NSCLC (1L) (PEARL) Imfinzi +/- treme - head & neck cancer (1L) Lynparza - adjuvant breast cancer Calquence - CLL (2L) (ELEVATE R/R) AZD7442 - SARS-CoV-2 | Imfinzi - adjuvant bladder; liver (locoregional); biliary tract cancer Imfinzi +/- treme - NSCLC (1L) (POSEIDON) (OS), liver cancer (1L) Lynparza - prostate cancer (1L, castration-resistant) Enhertu - breast (3L, HER2+) (Phase III); breast (2L, HER2+); breast cancer (HER2 low) Farxiga - HF (HFpEF) PT027 - asthma |



Agenda

Overview

Oncology

BioPharmaceuticals, Emerging markets

Finance

Pipeline update, news flow

Closing and Q&A





AstraZeneca in summary

Pipeline-driven transformation



Global presence

Balanced specialty and primary-care franchises¹

Leading emerging markets presence with R&D base



Strong pipeline

17 Phase III medicines and significant lifecycle projects

Advancing early and mid-stage pipeline



Improving financials

Nine blockbuster medicines

Returned to sustainable revenue and earnings growth

Focus on operating leverage and cash flow

Innovative medicines in Oncology and BioPharmaceuticals² Experienced and proven team



Questions & Answers



Appendix: 'What's next'

Next key milestone by project

| Oncology | | | | | | |
|------------------------|----------------|-------|--------------------------------|---|--|--|
| Project | Target | Phase | Indication | Next milestone | | |
| AZD9833 | SERD | 1/11 | breast cancer | Phase III start | | |
| datopotamab deruxtecan | TROP2 | 1/11 | lung, breast cancer | Phase III start | | |
| adavosertib | WEE1 | Ш | uterine, ovarian cancer | Phase III start | | |
| ceralasertib | ATR | II | solid tumours blood cancers | Phase II data | | |
| oleclumab | CD73 | П | solid tumours | Phase II data | | |
| AZD4635 | A2AR | II | solid tumours | Phase II data | | |
| AZD4573 | CDK9 | П | blood cancers | Phase II data | | |
| MEDI5752 | PD-1/ CTLA4 | I | solid tumours | Phase II start 2021 | | |
| MEDI2228 | ВСМА | I | blood cancers | Phase II start 2021 | | |
| AZD2811 | Aurora B | I | solid tumours blood cancers | Phase II start 2021 | | |
| AZD5991 | MCL1 | I | blood cancers | Phase II start 2021 | | |
| AZD0466 | Bcl-2/xL | I | solid tumours blood cancers | Phase I data 2021 Phase I start 2021 | | |

| BioPharmaceuticals: CVRM | | | | | | | |
|--|---------------------|---------|-----------------------------------|---|--|--|--|
| Project | Target | Phase | Indication | Next milestone | | | |
| cotadutide | GLP-1/ glucagon | II | NASH, DKD | Phase IIb data H2 2021 | | | |
| AZD4831 | MPO | II | HFpEF | Phase IIa data Q4 2020 | | | |
| AZD5718 | FLAP | II I | CAD CKD | Phase IIa data Q4 2020 | | | |
| AZD9977 + Farxiga | MCR | ı | HF with CKD | Phase II start Q4 2020 | | | |
| AZD2693 | PNPLA3 | 1 | NASH | Phase I data H1 2021 | | | |
| zibotentan + <i>Farxiga</i> | Endothelin receptor | - | CKD | - | | | |
| AZD8233 | PCSK9 | 1 | dyslipidaemia | Phase I data 2021 | | | |
| BioPharmaceuticals: Respiratory & Immunology | | | | | | | |
| MEDI3506 | IL33 | l II | asthma, COPD AD, DKD, COVID-19 | Phase I data 2021 Phase II data 2021 | | | |
| AZD1402 | IL4R | ı | asthma | Phase II start Q4 2020 | | | |
| AZD8154 | PI3Kgδ | L | asthma | Phase II start H1 2021 | | | |
| AZD0449 AZD4604 | JAK | ı | asthma | Phase II start 2021 Phase I start 2021 | | | |
| MEDI7352 | NGF TNF | 1/11 | pain | Phase IIb start Q4 2020 | | | |

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