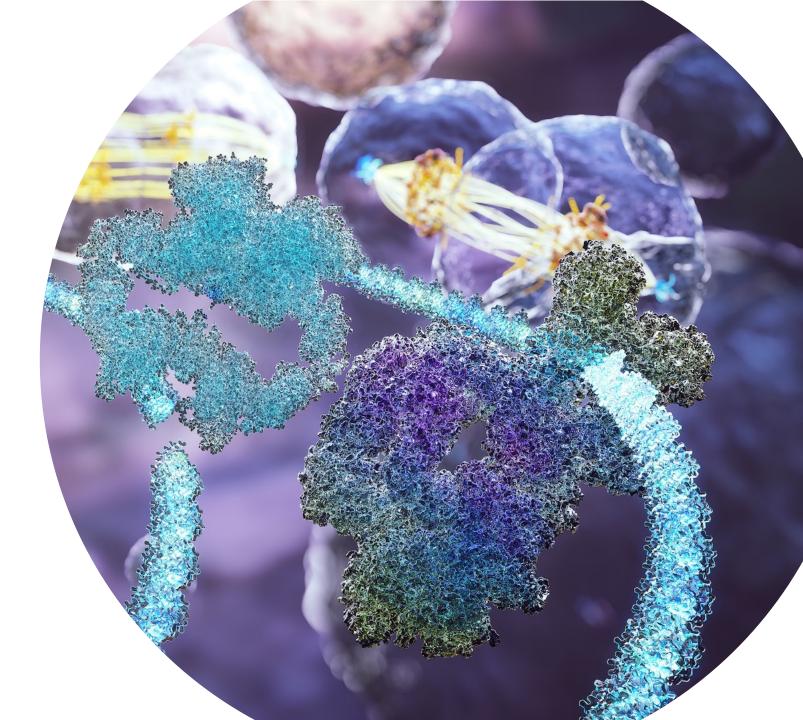


# Q1 2023 Results

Conference call and webcast for investors and analysts



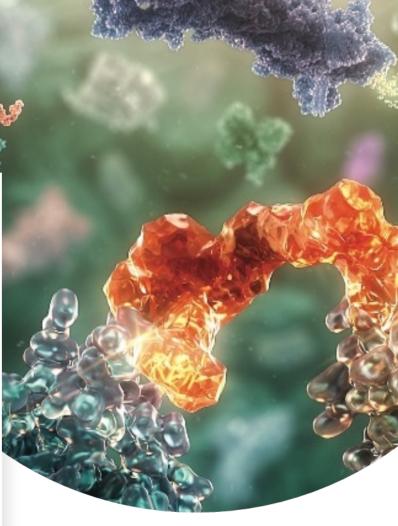
27 April 2023

## Forward-looking statements

In order, among other things, to utilise the 'safe harbour' provisions of the US Private Securities Litigation Reform Act of 1995, AstraZeneca (hereafter 'the Group') provides the following cautionary statement: This document contains certain forward-looking statements with respect to the operations, performance and financial condition of the Group, including, among other things, statements about expected revenues, margins, earnings per share or other financial or other measures. Although the Group believes its expectations are based on reasonable assumptions, any forward-looking statements, by their very nature, involve risks and uncertainties and may be influenced by factors that could cause actual outcomes and results to be materially different from those predicted. The forward-looking statements reflect knowledge and information available at the date of preparation of this document and the Group undertakes no obligation to update these forward-looking statements. The Group identifies the forward-looking statements by using the words 'anticipates', 'believes', 'expects', 'intends' and similar expressions in such statements. Important factors that could cause actual results to differ materially from those contained in forward-looking statements, certain of which are beyond the Group's control, include, among other things: the risk of failure to meet regulatory or ethical requirements for medicine development or approval; the risk of failures or delays in the quality or execution of the Group's commercial strategies; the risk of pricing, affordability, access and competitive pressures; the risk of failure to maintain supply of compliant, quality medicines; the risk of illegal trade in the Group's medicines; the impact of reliance on third-party goods and services; the risk of failure in information technology or cybersecurity; the risk of failure of critical processes; the risk of failure to collect and manage data in line with legal and regulatory requirements and strategic objectives; the risk of failure to attract, develop, engage and retain a diverse, talented and capable workforce; the risk of failure to meet regulatory or ethical expectations on environmental impact, including climate change; the risk of the safety and efficacy of marketed medicines being questioned; the risk of adverse outcome of litigation and/or governmental investigations; intellectual property-related risks to our products; the risk of failure to achieve strategic plans or meet targets or expectations; the risk of failure in financial control or the occurrence of fraud; the risk of unexpected deterioration in the Group's financial position; the impact that global and/or geopolitical events such as the COVID-19 pandemic and the Russia-Ukraine war may have or continue to have on these risks, on the Group's ability to continue to mitigate these risks, and on the Group's operations, financial results or financial condition. Nothing in this document, or any related presentation/webcast, should be construed as a profit forecast.

## Q1 2023 results Conference call agenda

<b>Pascal Soriot</b> Chief Executive Officer	
Aradhana Sarin Chief Financial Officer	
Dave Fredrickson EVP, Oncology Business	Susan Galbraith EVP, Oncology R&D
<b>Ruud Dobber</b> EVP, BioPharmaceuticals Business	Mene Pangalos EVP, BioPharmaceuticals R&D
Marc Dunoyer Chief Executive Officer, Alexion	
<b>Pascal Soriot</b> Chief Executive Officer	
	Chief Executive Officer Aradhana Sarin Chief Financial Officer Dave Fredrickson EVP, Oncology Business Ruud Dobber EVP, BioPharmaceuticals Business Marc Dunoyer Chief Executive Officer, Alexion Pascal Soriot





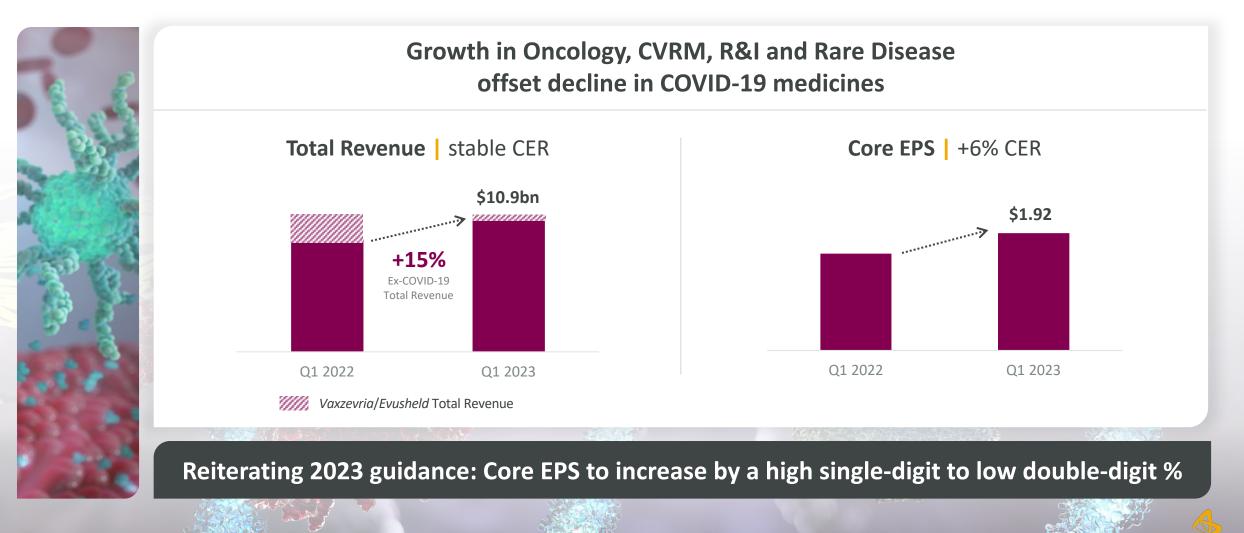
# CEO Opening Remarks

Pascal Soriot CHIEF EXECUTIVE OFFICER



# Q1 2023 – 15% growth from ex-COVID-19 medicines<sup>1</sup>

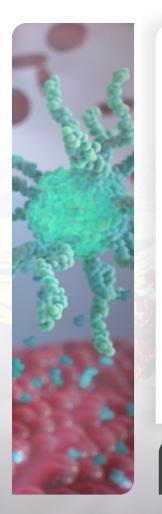
Stable Total Revenue, reiterating FY 2023 guidance

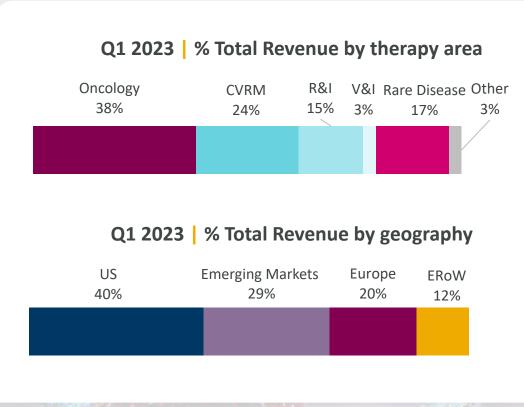


1. Vaxzevria, Evusheld and AZD3152; CER = constant exchange rates; EPS = earnings per share.

#### CEO Closing Remarks

# Q1 2023 – broad-based, diverse source of business





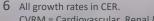
Strong growth across Oncology, CVRM, R&I and Rare Disease

**Emerging Markets presence and strong growth** 

Value-enhancing business development strengthening growing pipeline

Increasing pipeline momentum

Industry-leading outlook underpinned by broad portfolio and geographic footprint





## Accelerating our late-stage pipeline Potential to initiate 30 Phase III trials, with six dosed to-date in 2023<sup>1</sup>

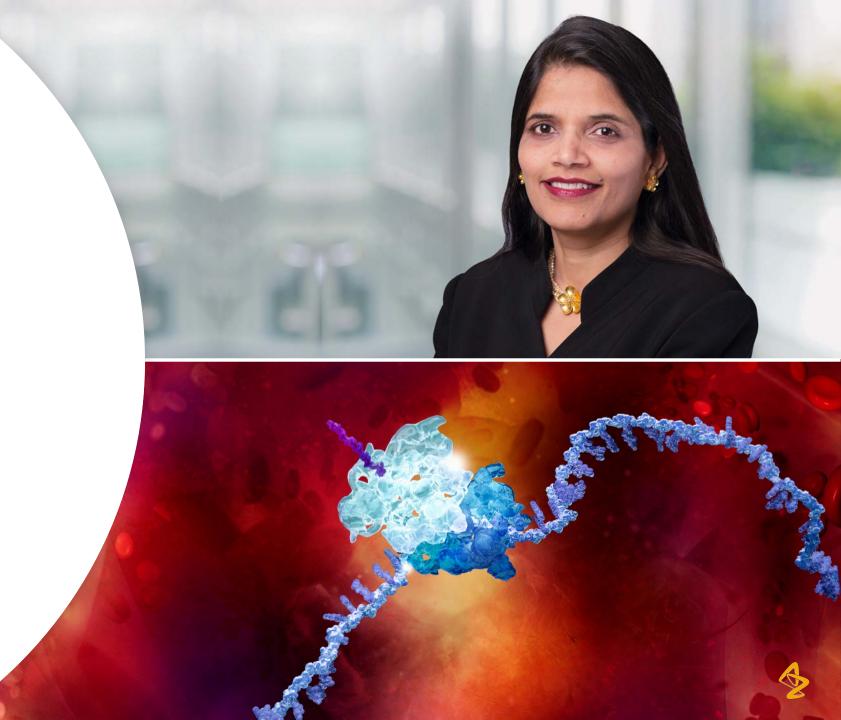
		$\checkmark$			V
Dato-DXd	Dato-DXd	Tezspire	AZD3152	camizestrant	Ultomiris
AVANZAR <sup>2</sup> 1L NSCLC	TROPION-Lung07 <sup>2</sup> non-squamous 1L NSCLC	CROSSING EoE	<b>SUPERNOVA</b> COVID-19 prophylaxis	<b>CAMBRIA-1</b> HR+/HER2- adjuvant BC	<b>ARTEMIS</b> CSA-AKI
Potential HLR: >2024	Potential HLR: >2024	Potential HLR: >2024	Potential HLR: H2 2023	Potential HLR: >2024	Potential HLR: >2024

### **10** potential blockbuster opportunities from 30 Phase III trials planned in 2023

1. Phase III trial initiation defined as achievement of first patient dosed; 2. AVANZAR and TROPION-Lung07 Phase III first patient dosed ahead of Q4/FY 2022 results on 09 February 2023. NSCLC = non-small cell lung cancer; 1L = first-line (metastatic); EoE = eosinophilic esophagitis; HR+/HER2- = hormone receptor-positive/human epidermal growth factor receptor-negative; BC = breast cancer; CSA-AKI = cardiac surgery-associated acute kidney injury. Collaboration partners: Daiichi Sankyo (Dato-DXd), Amgen (*Tezspire*).

# Financial Results

Aradhana Sarin CHIEF FINANCIAL OFFICER



# Q1 2023 – Reported profit and loss

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	Q1 2023 \$m	CER change %	% Total Revenue
Total Revenue	10,879	-	100
- Product Sales	10,566	1	97
- Alliance Revenue	286	90	3
- Collaboration Revenue	27	(89)	-
Gross margin	82.0%	+14 pp	
Total operating expense <sup>1</sup>	(6,804)	-	63
- R&D expense	(2,611)	28	24
- SG&A expense	(4,059)	(13)	37
Other operating income and expense	379	>3	3
Operating profit	2,549	>2x	23
Tax rate	20.2%		
Reported EPS	\$1.16	>4x	

9 Absolute values at actual exchange rates; changes at CER. Gross margin excludes the impact of Alliance and Collaboration Revenue and any associated costs, thereby reflecting the underlying performance of Product Sales. 1. Total operating expenses include distribution, R&D and SG&A expenses. R&D = Research & Development; SG&A = Sales, General & Administrative; pp = percentage points; CER = constant exchange rates.

# Q1 2023 – Core profit and loss

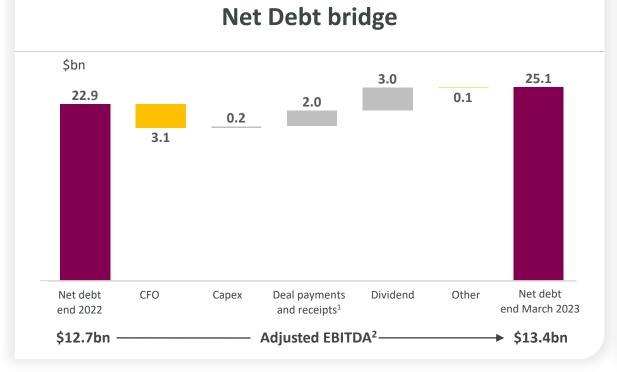
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	Q1 2023 \$m	CER change %	% Total Revenue
Total Revenue	10,879	-	100
- Product Sales	10,566	1	97
- Alliance Revenue	286	90	3
- Collaboration Revenue	27	(89)	-
Gross margin	83.3%	+4 pp	
Total operating expense <sup>1</sup>	(5,488)	9	50
- R&D expense	(2,300)	10	21
- SG&A expense	(3,054)	8	28
Other operating income and expense	318	>3x	3
Operating profit	3,946	4	36
Tax rate	20%		
Core EPS	\$1.92	6	

10 Absolute values at actual exchange rates; changes at CER. Gross margin excludes the impact of Alliance and Collaboration Revenue and any associated costs, thereby reflecting the underlying performance of Product Sales. 1. Total operating expenses include distribution, R&D and SG&A expenses. R&D = Research & Development; SG&A = Sales, General & Administrative; pp = percentage points; CER = constant exchange rates.

# Cash Flow, Net Debt and 2023 Financial Guidance

Continued EBITDA improvement



#### **Net Debt/EBITDA: 2.3x** Net Debt/EBITDA adjusted for Alexion inventory fair value uplift: 1.9x

### **Reiterating 2023 Guidance**

#### **Total Revenue**

- Excluding COVID-19 medicines: low double-digit % growth
- Including COVID-19 medicines: low-to-mid single-digit % growth

#### **Core EPS**

• High single-digit to low double-digit %

#### A low single-digit adverse FX-impact anticipated for both Total Revenue and Core EPS in 2023<sup>3</sup>

Comprises disposal of intangible assets, movement in profit participation liability, purchase of intangible assets, payment of contingent consideration on business combinations, purchase and disposal of non-current asset investments, payment of Acerta Pharma share purchase liability and acquisitions of subsidiaries, net of cash acquired. 2. EBITDA adding back the impact of \$2,340m 12-month rolling period (FY 2022: \$3,484m) unwind of inventory fair value uplift recognised on acquisition of Alexion. AstraZeneca credit
 ratings: Moody's: short-term rating P-2, long-term rating A3, outlook stable. S&P Global Ratings: short-term rating A-1, long-term rating A, outlook stable. 3. Assuming average March 2023 foreign exchange rates for April to December 2023. EBITDA = earnings before interest, tax, depreciation and amortisation; CFO = net cash inflow from operating activities; EPS = earnings per share.

# Artificial Intelligence at AstraZeneca

Leadership in AI is transforming the way we work and pace of innovation



active AI projects within R&D alone Strategic investment in A

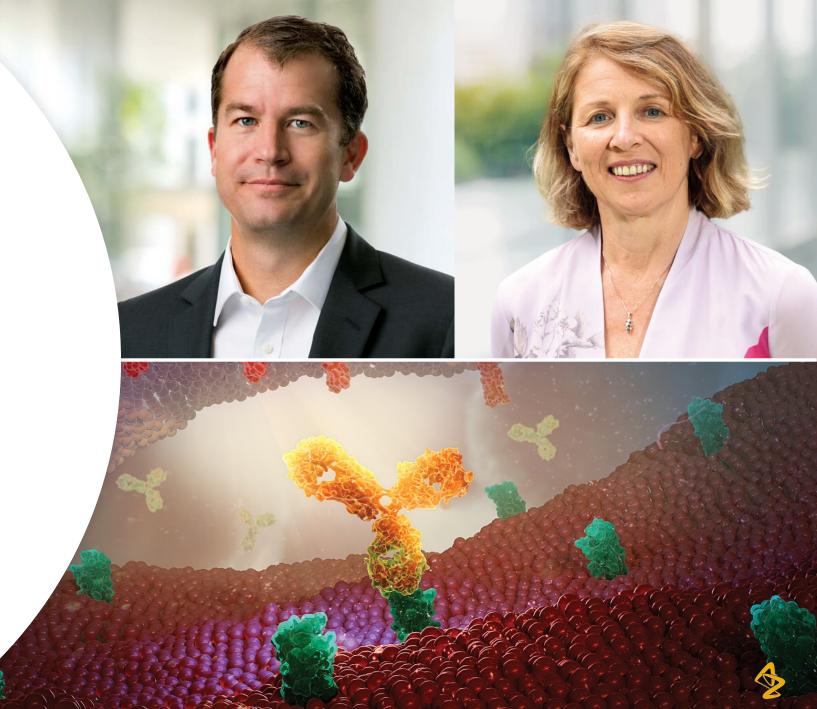
Strategic investment in AI and digital tools has delivered demonstrable productivity gains and improvements in science-led innovation

12

2

**Dave Fredrickson** ONCOLOGY BUSINESS

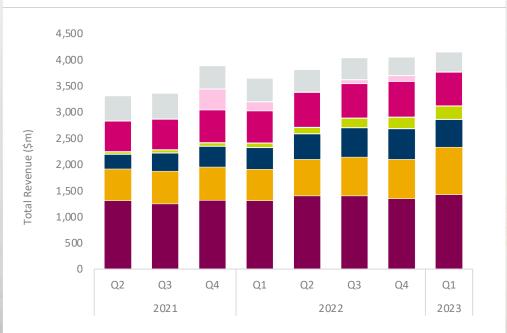
Susan Galbraith ONCOLOGY R&D



# Oncology – Q1 2023

19% Total Revenue growth driven by differentiated portfolio and new indication launches

**Oncology** Q1 2023 \$4.1bn, +19% at CER



Tagrisso Imfinzi/Imjudo Calquence Enhertu Lynparza (PS) Lynparza milestones Others

### Q1 2023: key dynamics

- *Tagrisso* +15% CER, driven by global demand growth, CN recovery
- Lynparza PS +10% CER, strong PROpel EU uptake offset by flattening testing rates and destocking in US
- *Imfinzi/Imjudo* +56% CER, driven by global launch acceleration (TOPAZ-1, HIMALAYA, POSEIDON)
- **Calquence** +31% CER, strong EU growth offset by destocking in US following maleate tablet approval (Q3 2022)
- Enhertu >3x CER, strong global launch momentum
- New indications: EU (*Calquence* maleate tablet, *Imfinzi* HIMALAYA, POSEIDON), CN (*Calquence* for MCL, *Enhertu* DB03)



14 CER = constant exchange rates; CN = China; PS = Product Sales; DB03 = DESTINY-Breast03; MCL = mantle cell lymphoma. Collaboration partners: Daiichi Sankyo (*Enhertu*), Merck & Co., Inc. (*Lynparza*).

Ambition for >50% of lung cancer patients to be eligible for AZN medicine by 2030

	resectable	unresectable		metastatic		
	Stg. I-III	Stg. I-II	Stg. III	1L	2L+	
Est. epi (G7)	~200K	~30K	~70К	~350K	~290K	
IO sensitive AEGEAN c.70%		PAC CRT + I	CRT → Imfinzi PACIFIC CRT + Imfinzi PACIFIC-2	Imfinzi + Imjudo + CTx <b>POSEIDON</b>	<i>Imfinzi</i> + ceralasertib <b>LATIFY</b>	
				Dato-DXd + IO TROPION-Lung08 AVANZAR TROPION-Lung07 TROPION-Lung04/02	Dato-DXd TROPION-Lung01	
	<i>Imfinzi</i> combos <b>PACIFIC-8, -9</b> improvements across	Enhertu + IO DESTINY-Lung03	AZD9592 (EGFR/cMET ADC) EGRET			
	volrustomig + CTx NEOCOAST-2	<i>Imfinzi</i> w/ SBRT	PD-L1 spectrum	rilvegostomig volrustomig (PD1/TIGIT) (PD1/CTLA4) ARTEMIDE-1	sabestomig (PD1/TIM3)	
EGFRm c.16%	Tagrisso ADAURA	PACIFIC-4	CRT → Tagrisso		Tagrisso FLAURA	savolitinib + <i>Tagrisso</i> SAFFRON/SAVANNAH
	Tagrisso neo-ADAURA		LAURA	-	AZD9592 (EGFR/cMET ADC) EGRET	
Other tumor drivers c.12%		-	CRT → Imfinzi		Dato-DXd TROPION-Lung01 TROPION-Lung05	
HER2	IER2 2%		PACIFIC	Enhertu DESTINY-Lung04	Enhertu DESTINY-Lung02	

# Leading the future of lung cancer treatment

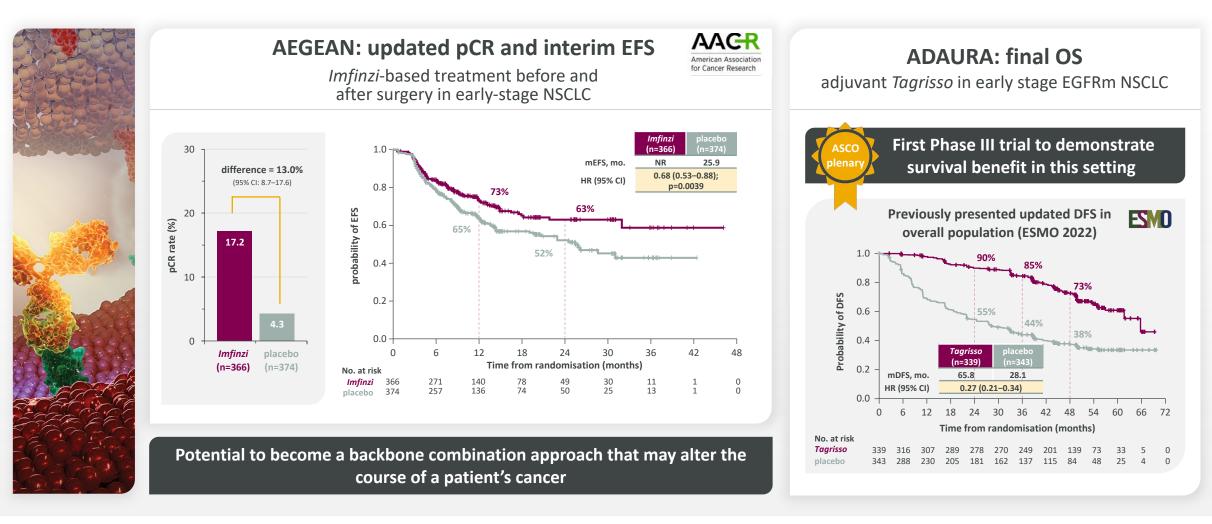
- Tagrisso established TKI backbone in EGFRm
- Imfinzi leading IO in unresectable
- Advancing best-in-class ADCs to replace systemic chemotherapy
- Delivering next-wave bispecifics to improve on PD1/PD-L1
- Developing novel combinations, including IO + ADC
- Investing behind new technologies and platforms, including cell therapy, testing/screening

Est epi (G7) = estimated epidemiology across G7 (US, EU5, JP); Stg. = stage; CTx = chemotherapy; SBRT = stereotactic body radiation therapy; CRT = chemoradiotherapy; pembro = pembrolizumab; IO = immunotherapy; ADC = antibody-drug conjugate; PD1 = programmed cell death protein 1; EGFR = epidermal growth factor receptor; c-MET = mesenchymal-epithelial transition factor; TIGIT = T-cell immunoreceptor with immunoglobulin and ITIM domains; CTLA4 = cytotoxic T-lymphocyte associated protein 4; TIM3 = T-cell immunoglobulin and mucin domain-containing protein 3; SoC = standard of care; TKI = tyrosine kinase inhibitor.



# Oncology – R&D highlights

Moving into earlier lines of lung cancer with highest potential for cure



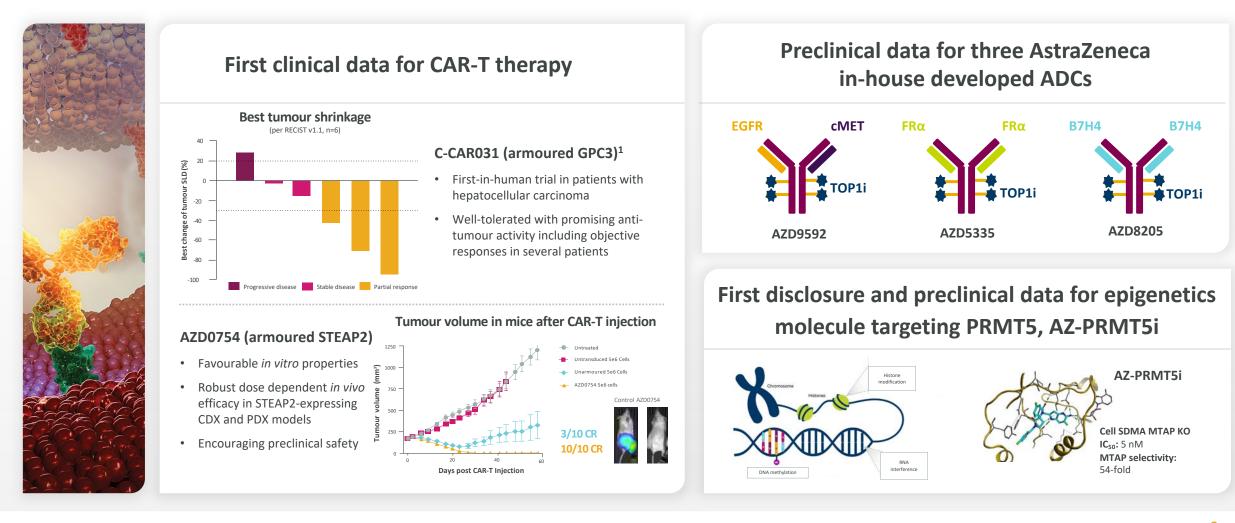
Heymach JV et al. American Association for Cancer Research Annual Meeting 2023. Abstract #CT005; Herbst RS et al. Journal of Clinical Oncology 2023 41:10, 1830-1840

16 AACR = American Association for Cancer Research annual meeting; pCR = pathologic complete response; (m)EFS = (median) event-free survival; OS = overall survival; NSCLC = non-small cell lung cancer; EGFRm = epidermal growth

factor receptor-mutated; CI = confidence interval; pbo = placebo; mo. = months; NR = not reached; HR = hazard ratio; (m)DFS = (median) disease-free survival; no. = number.

# Oncology – R&D highlights

AACR demonstrates harnessing of in-house capabilities to build early-stage pipeline



1. Designed by AstraZeneca and manufactured and developed in China by Cellular Biomedicine group.

AACR = American Association for Cancer Research annual meeting; RECIST = Response Evaluation Criteria In Solid Tumours; CAR-T = chimeric antigen receptor T-cell; SLD = sum of longest diameters; GPC3 = Glypican 3; CDX =

17 cell line-derived xenograft; PDX = patient-derived xenograft; ADC = antibody-drug conjugate; EGFR = epidermal growth factor receptor; c-MET = mesenchymal-epithelial transition factor; TOP1i = topoisomerase 1 inhibitor; FRα = folate receptor alpha; MTAP = methylthioadenosine phosphorylase; SDMA = symmetric dimethylarginine; KO = knockout; IC50 = half-maximal inhibitory concentration; nM = nanomolar.

# BioPharmaceuticals

**Ruud Dobber** BIOPHARMACEUTICALS BUSINESS

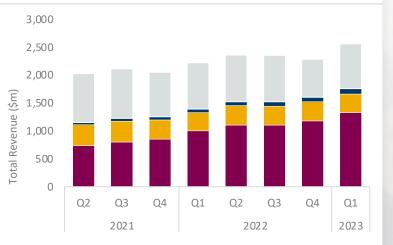
Mene Pangalos BIOPHARMACEUTICALS R&D



# BioPharmaceuticals – Q1 2023

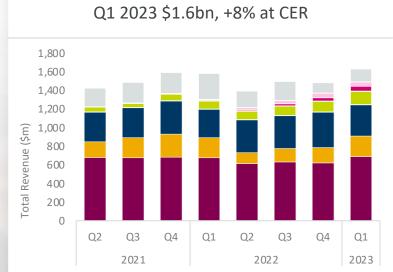
Increasing momentum across CVRM and R&I

**CVRM** Q1 2023 \$2.6bn, +22% at CER



#### Farxiga Brilinta Lokelma Others

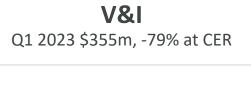
- *Farxiga* +39% to \$1.3bn
- Strong double-digit growth from *Lokelma* and roxadustat



**R&I** 

#### Symbicort Pulmicort Fasenra Breztri Tezspire Saphnelo Others

- Fasenra +13% to \$338m
- *Breztri* +73% to \$144m
- Tezspire +32% QoQ growth to \$54m





#### COVID-19 mAbs<sup>1</sup> Vaxzevria Synagis Flumist Beyfortus

- COVID-19 medicines declined by \$1.5bn
- Synagis +5%

1. COVID-19 mAbs = Evusheld and AZD3152, the antibody currently in development

19 CER = constant exchange rates; R&I = Respiratory and Immunology; CVRM = Cardiovascular, Renal and Metabolism; V&I = Vaccine and Immune Therapies. Collaboration partners: Amgen (*Tezspire*); Sanofi (*Beyfortus*).



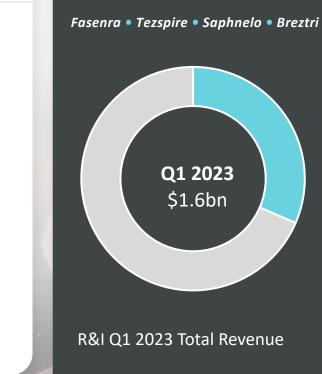
+46% growth in Q1 from key R&I medicines

# BioPharmaceuticals – Q1 2023

Key medicines driving R&I growth

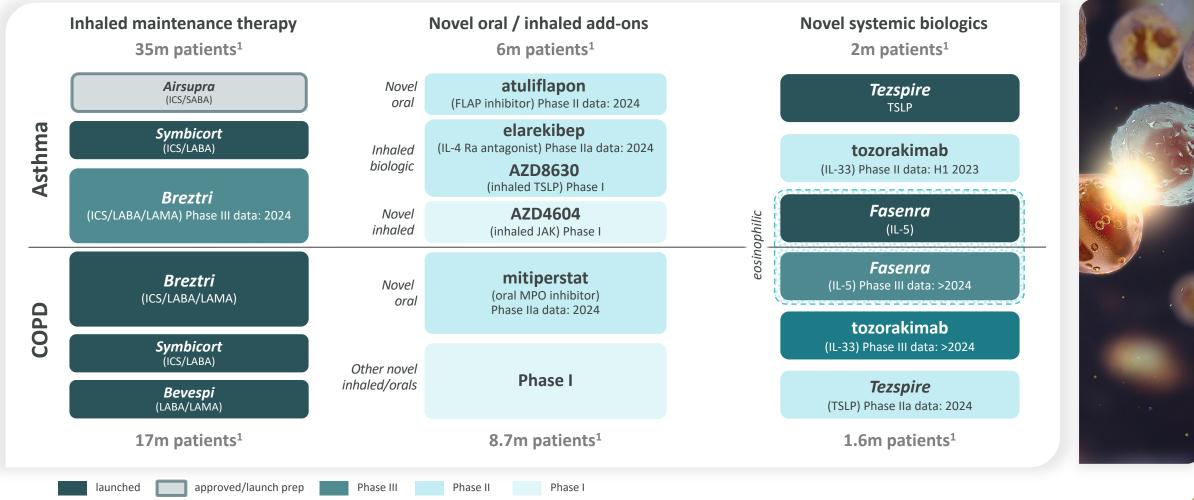
Total Revenue (\$m) Total Revenue (\$m) 54 338 308 260 **Tezspire** 0 Fasenra 2022 2022 Q1 Q1 Q1 Q1 2021 2023 2021 2021 2023 2021 47 Total Revenue (\$m) Total Revenue (\$m) 144 87 11 27 0 Breztri Saphnelo 2022 2022 01 01 Q1 Q1 2021 2021 2023 2021 2023 2021

### Building launch momentum in R&I





## BioPharmaceuticals – R&D highlights Leading respiratory portfolio across asthma and COPD

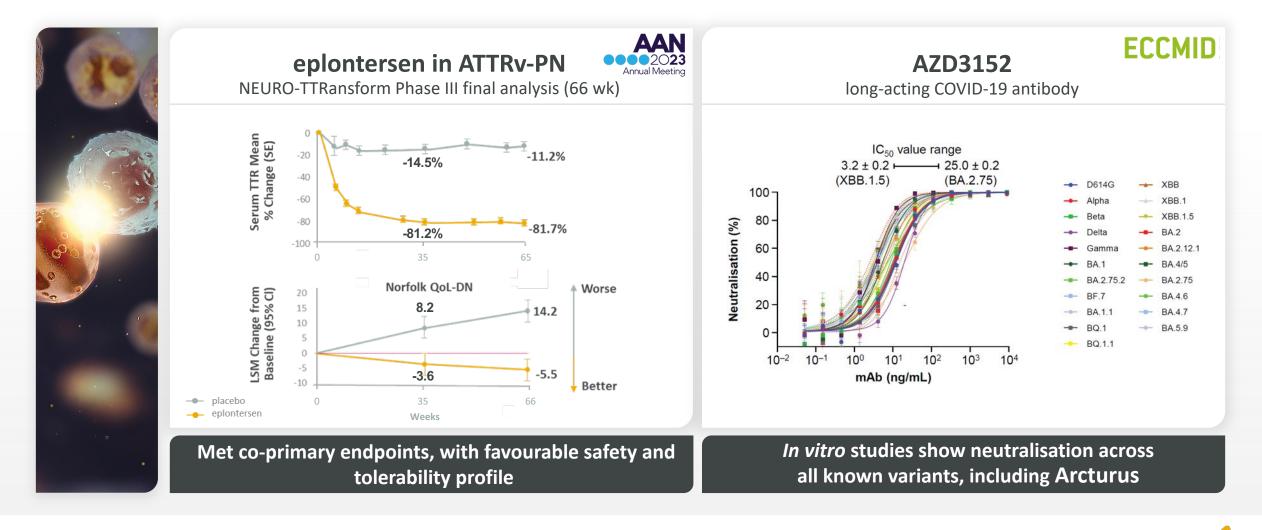


1. Populations relate to T7 (US, EU5 and CN) and reflect AstraZeneca projections from IQVIA prescription and units sold data

ICS = inhaled corticosteroid; SABA = short-acting beta-agonist; LABA = long-acting beta-agonist; LAMA = long-acting muscarinic antagonist; MPO = myeloperoxidase; TSLP = thymic stromal lymphopoietin; IL-33 = interleukin-33; IL-5 = interleukin-5; JAK = janus kinase;

21 IL-4 Ra = interleukin-4 receptor alpha; FLAP = 5-lipoxygenase-activating protein. Collaboration partners: Amgen (*Tezspire*).

## BioPharmaceuticals – R&D highlights Congress highlights at AAN and ECCMID



SE = standard error; LSM = least squares mean; CI = confidence interval; ATTR-PN = transthyretin amyloidosis-polyneuropathy; TTR = transthyretin; mNIS+7 = Modified Neuropathy Impairment Score + 7. 346.3-point composite

22 measure used to assess neurological impairment; Norfolk Qol DN = Norfolk Quality of Life-Diabetic Neuropathy; IC50= half-maximal inhibitory concentration; mAb = monoclonal antibody.

Collaboration: eplontersen (Ionis)

# AI in R&D

Accelerating the time to deliver clinical leads



### **DRUG DISCOVERY & DEVELOPMENT** | *reinventing the traditional drug discovery process*

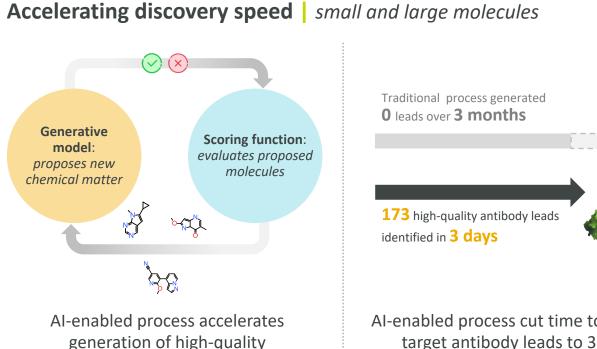


Knowledge graphs empowering data insights

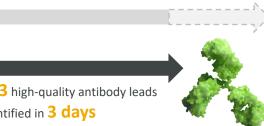


Visual representation of relationships built from data, external literature, etc.

- Which genes are upregulated in Disease A?
- What genes are linked to Disease A?
- Which targets are druggable?
- What are the pathway relationships between these targets?



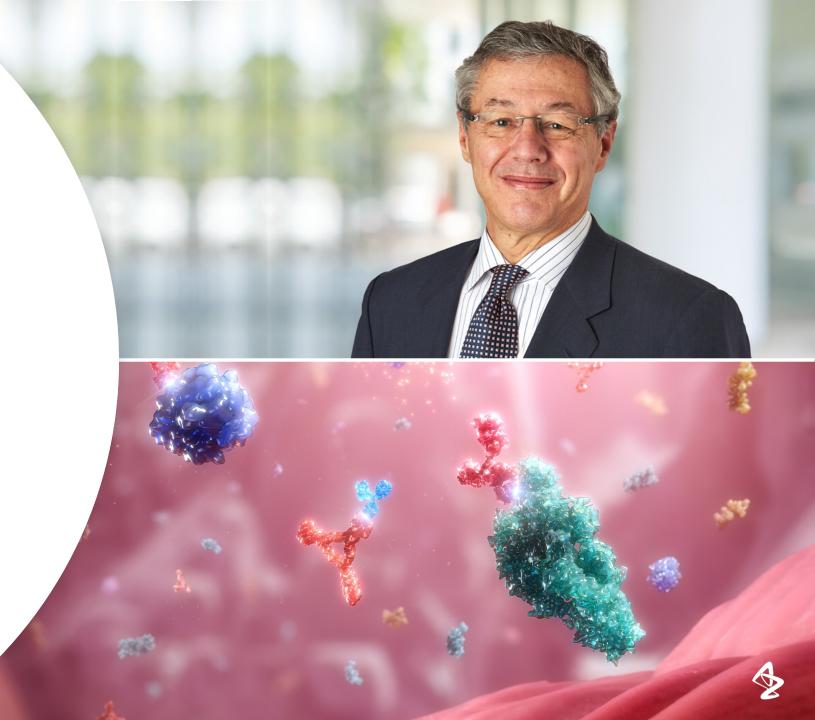
small molecules by >2x



Al-enabled process cut time to identify target antibody leads to 3 days

# Rare Disease

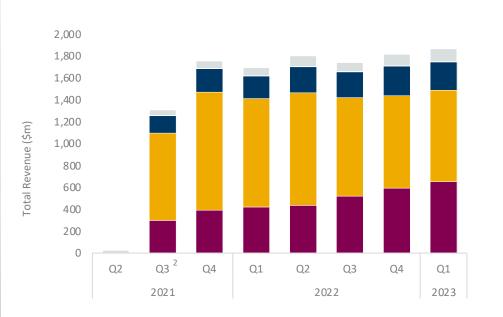
Marc Dunoyer CHIEF EXECUTIVE OFFICER, ALEXION



# Rare Disease – Q1 2023

Accelerated conversion in C5, continued strength beyond complement

**Rare Disease** Q1 2023 \$1.9bn, +14% at CER



#### Ultomiris Soliris Strensiq Others<sup>1</sup>

### Q1 2023: key dynamics

#### **Durable C5 Franchise growth**

- **Ultomiris** +61% driven by successful conversion from **Soliris**, new patients and market expansion
- Soliris (13%) decline reflecting successful conversion, partially offset by NMOSD growth

#### Strensiq +28% and Koselugo >2x

• Reflecting strength of patient demand and geographic expansion

Strong commercial execution across indications and geographies

1. Includes Kanuma and Koselugo. 2. Q3 2021 Total Revenues reported only comprise of those booked by AstraZeneca following completion of the acquisition of Alexion on 21 July 2021. C5 = C5 inhibitors Ultomiris and Soliris;

25 CER = constant exchange rates; NMOSD = neuromyelitis optica spectrum disorder.

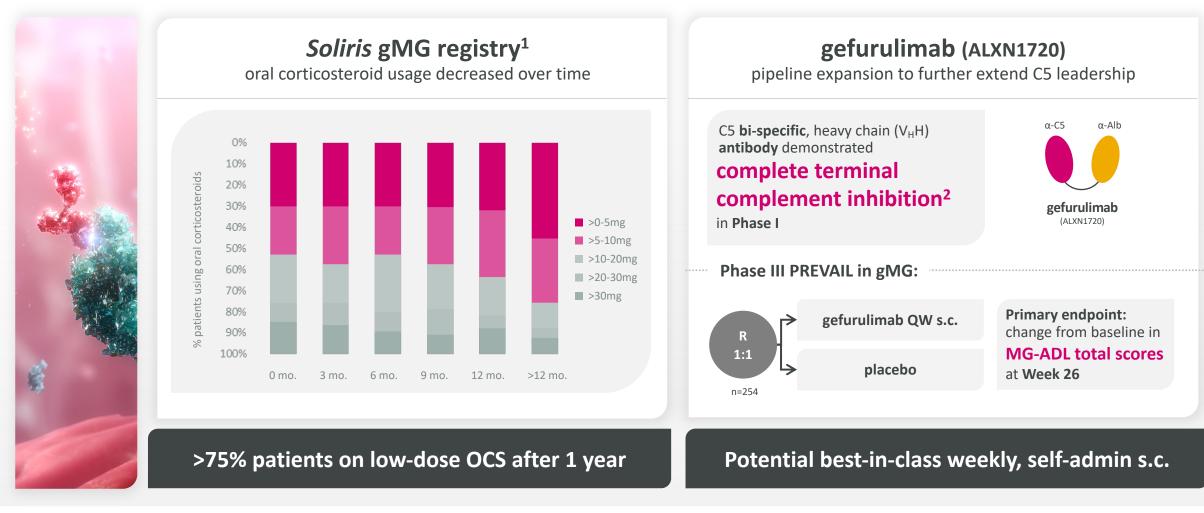
Collaboration partners: Merck & Co., Inc. (Koselugo).



# Rare Disease – R&D highlights

Pioneering in rare neurology to improve patient outcomes



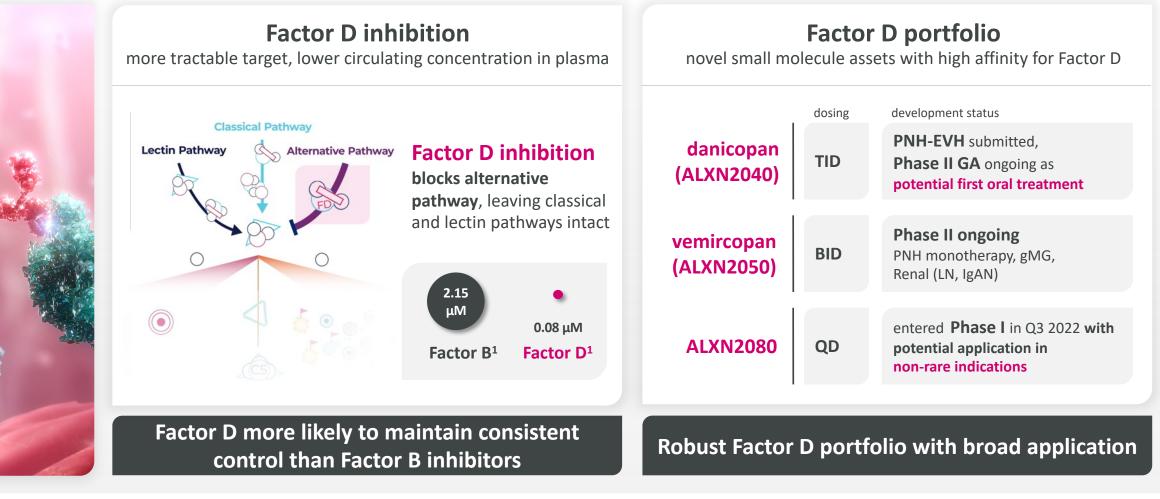


1. Pulley et al. American Academy of Neurology Annual Meeting 2023 based on *Soliris* data; concomitant therapies include: use of azathioprine (AZA), mycophenolate mofetil (MMF), intravenous immunoglobulin (IVIg)/plasma exchange (PLEX) and oral corticosteroids at initiation of, and during *Soliris*. 2. Ortiz et al. American Academy of Neurology Annual Meeting 2023. Complete terminal complement inhibition is defined as serum-free C5 concentrations less than 0.5 micrograms per milligities: gMG = generalised myasthenia gravis; mo = month; mg = milligram; QCS = oral corticosteroids; Vel = single domain; Alb = albumin; r = randomised; QW = once weekly; s.c. = subcutaneous;

26 less than 0.5 micrograms per millilitre; gMG = generalised myasthenia gravis; mo. = month; mg = milligram; OCS = oral corticosteroids; V<sub>H</sub>H = single domain; Alb = albumin; r = randomised; QW = once weekly; s.c. = subcutaneous; MG-ADL = Myasthenia Gravis-Activities of Daily Living.

# Rare Disease – R&D

## Industry-leading Factor D portfolio





27 1. based on human protein concentrations in the plasma. 2. Based on *in vitro* data. TID = three times per day; BID = two times per day; QD = once daily; PNH-EVH = paroxysmal nocturnal haemoglobinuria with clinically significant extravascular haemolysis; GA = geographic atrophy; gMG = generalised myasthenia gravis; LN = lupus nephritis; IgAN = immunoglobulin A nephropathy.

# CEO Closing Remarks

Pascal Soriot CHIEF EXECUTIVE OFFICER



# AstraZeneca – Q1 2023

Accelerating pipeline momentum, disciplined investment fuels industry-leading growth



1. Indicates Company ambition to achieve Total Revenue low double-digit CAGR through 2025 (2021 base year, Alexion pro-forma) and industry-leading Total Revenue beyond 2025; this is not formal guidance. Dato-DXd = datopotamab deruxtecan; NSCLC = non-small cell lung cancer; HER2 = human epidermal growth factor receptor 2; HR = hormone receptor; BC = breast cancer; EGFRm = epidermal growth factor receptor mutant; EGPA = eosinophilic granulomatosis with polyangiitis; ESG = environmental, sustainability and governance; CAGR = compound annual growth rate; NMEs = new molecular entities.

Collaboration partners: Daiichi Sankyo (Enhertu, Dato-DXd).

# Question & Answer Session



Pascal Soriot EXECUTIVE DIRECTOR & CHIEF EXECUTIVE OFFICER



Aradhana Sarin EXECUTIVE DIRECTOR & CHIEF FINANCIAL OFFICER



Marc Dunoyer CHIEF EXECUTIVE OFFICER, ALEXION



Susan Galbraith EXECUTIVE VICE PRESIDENT, ONCOLOGY R&D



Dave Fredrickson EXECUTIVE VICE PRESIDENT, ONCOLOGY BUSINESS



Mene Pangalos EXECUTIVE VICE PRESIDENT, BIOPHARMACEUTICALS R&D



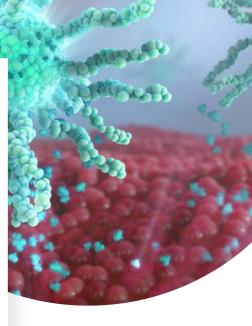
Ruud Dobber EXECUTIVE VICE PRESIDENT, BIOPHARMACEUTICALS BUSINESS



**Iskra Reic** EXECUTIVE VICE PRESIDENT, VACCINES AND IMMUNE THERAPIES

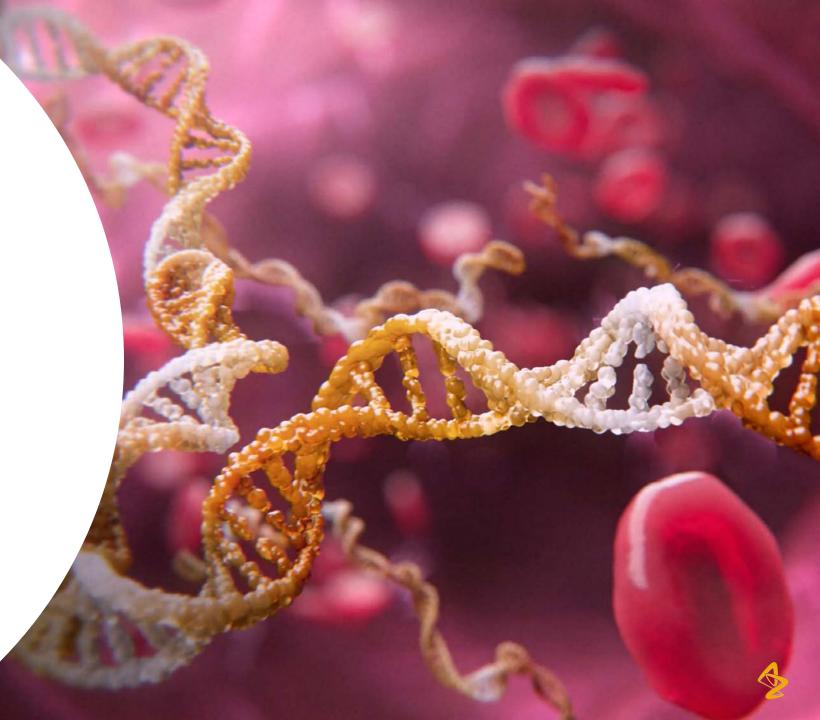


**Leon Wang** EXECUTIVE VICE PRESIDENT, INTERNATIONAL



# Appendix

- Pipeline Highlights since Q4/FY2022 results
- ESG & Corporate Sustainability
- Oncology landscapes: breast and lung
- Emerging Markets
- Key Performance by Therapy Area



# Delivering on science-led innovation

Selected key pipeline highlights since Q4/FY 2022 results

**Oncology BioPharmaceuticals Rare Disease** 



**5 regulatory approvals in major markets,** including:

#### Imfinzi +/- Imjudo (EU)

non-small cell lung cancer (1st-line) (POSEIDON)

#### Imfinzi + Imjudo (EU)

hepatocellular carcinoma (1st-line) (HIMALAYA)

#### Enhertu (CN)

HER2+ breast cancer (2nd-line) (DESTINY-Breast03)

#### **1** positive CHMP opinion:

#### Ultomiris (EU)

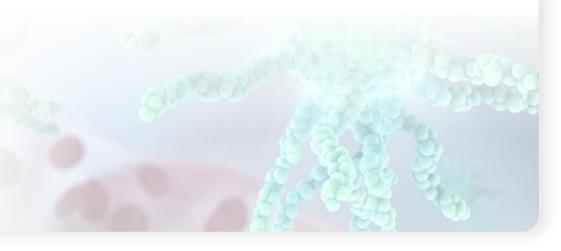
neuromyelitis optica spectrum disorder (CHAMPION-NMO)

#### Calquence (EU)

maleate tablet formulation

#### Calquence (CN)

mantle cell lymphoma



# 2022 Sustainability highlights

Progress on our overall strategy includes:

## 14

public and private sector organisations convened by AstraZeneca CEO through the SMI to accelerate transition to netzero health systems

## **87%**

of employee survey respondents say that they understand their contributions to our sustainability priorities

25/27

of sustainability targets in Sustainability Data Summary are **'on plan'**  126,684

healthcare workers and others trained<sup>1</sup> (cumulative)

Access to Healthcare

By 2025: 170,000

>44.63m people reached through Access to Healthcare programmes (cumulative) By 2025: 50M

>12.83m

people reached through our patient assistance programmes (cumulative)

59.3%

reduction in Scope 1 and Scope 2 greenhouse gas emissions By 2026: 98% from 2015 base year

**Environmental protection** 

**18.7%** reduction in our water use By 2025: 20% below 2015 baseline

**18.6%** reduction in our waste By 2025: 10% below 2015 baseline

#### **Ethics and transparency**

## **49.5%**

senior middle management roles held by women

By 2025: reach gender equality in management positions

## 8 countries

with supplier diversity programmes By 2025: 10 new countries outside of the US

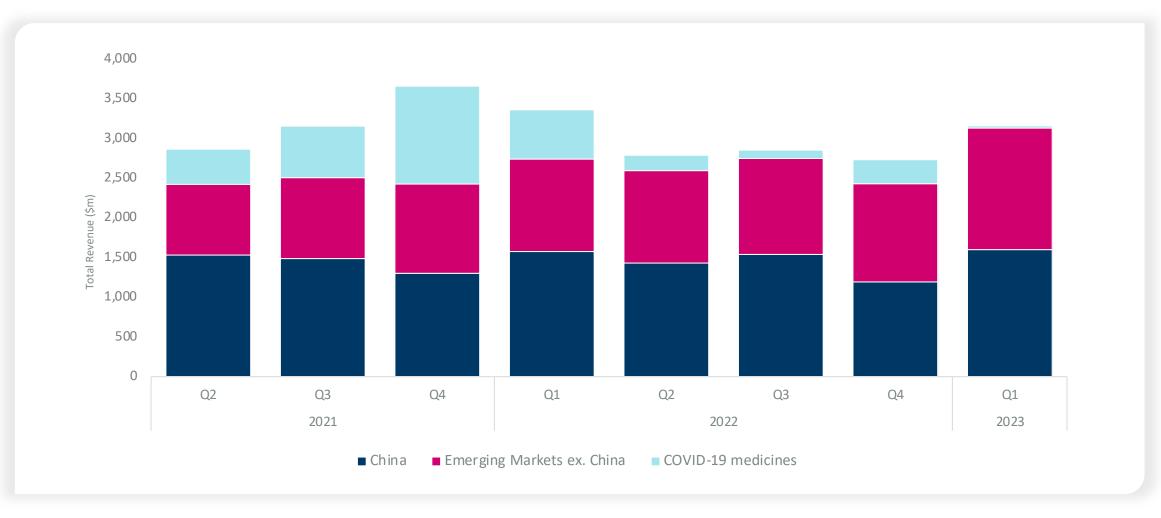
## **83%**

of employee survey respondents feel we have a 'speak up' culture

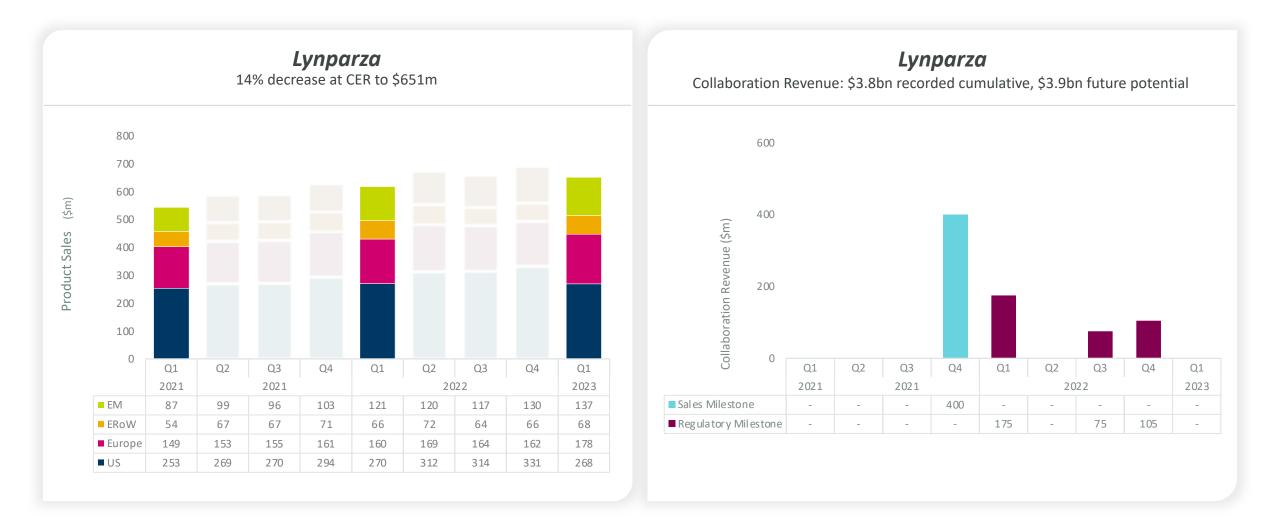
33 1. Healthcare worker and others trained target = 170,000 healthcare workers (cumulative) to strengthen health systems throughout the world through our Healthy Heart Africa, Healthy Lung and Phakamisa programmes. SMI = Sustainable Markets Initiative.

## Emerging Markets – Q1 2023

Total Revenue +1% at CER to \$3.2bn. +22% at CER excluding COVID-19 medicines

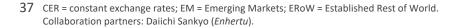






**36** CER = constant exchange rates; EM = Emerging Markets; ERoW = Established Rest of World. Collaboration partners: Merck & Co., Inc. (*Lynparza*).





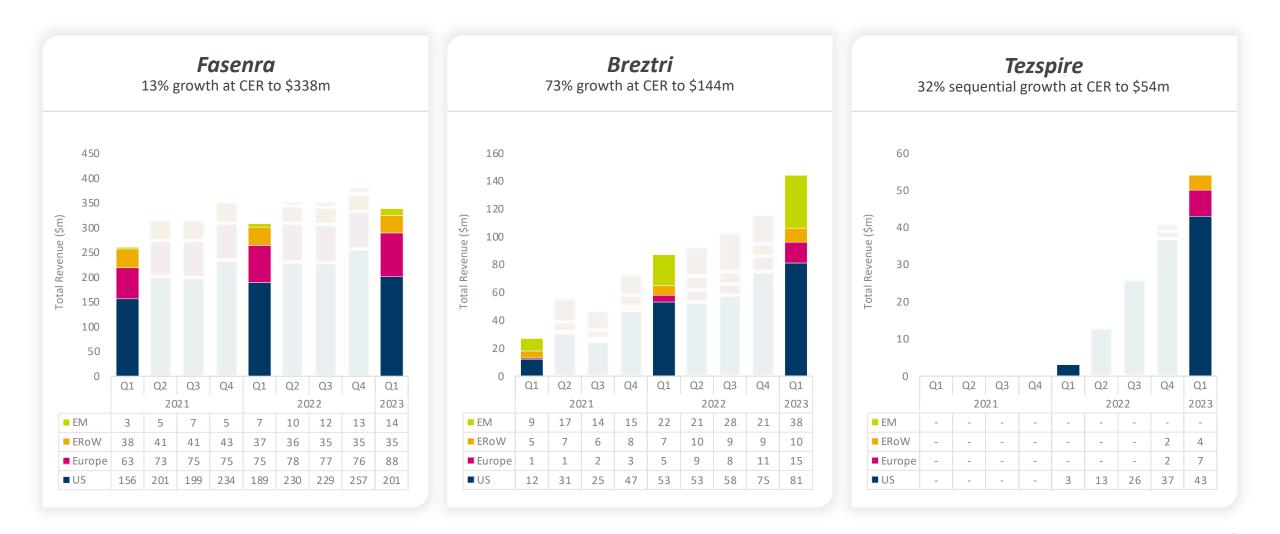
# BioPharmaceuticals: Cardiovascular, Renal & Metabolism

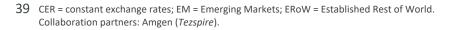




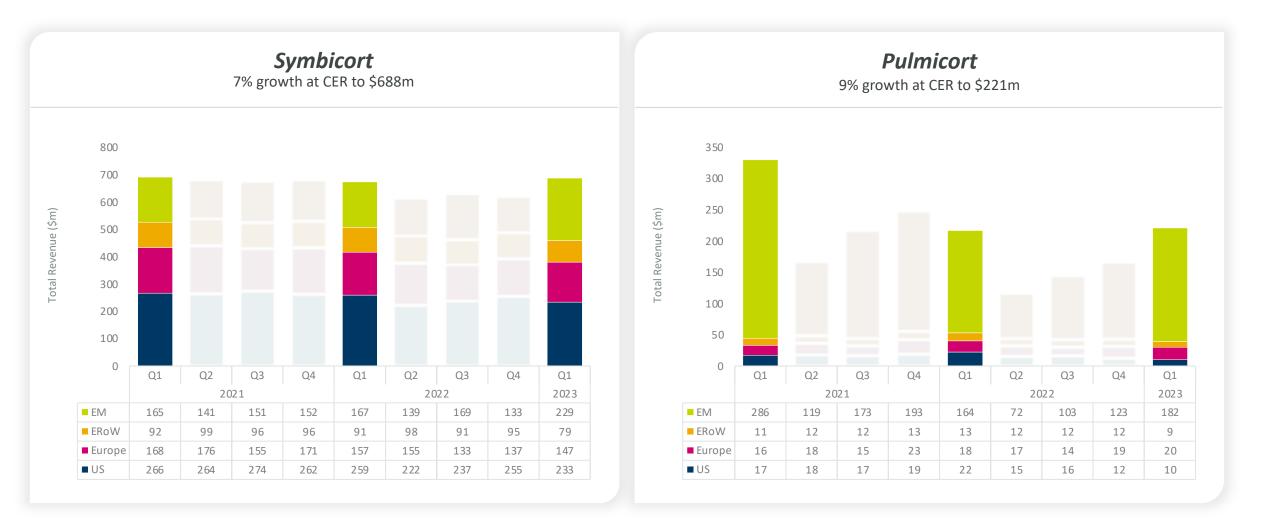
38

## BioPharmaceuticals: Respiratory & Immunology





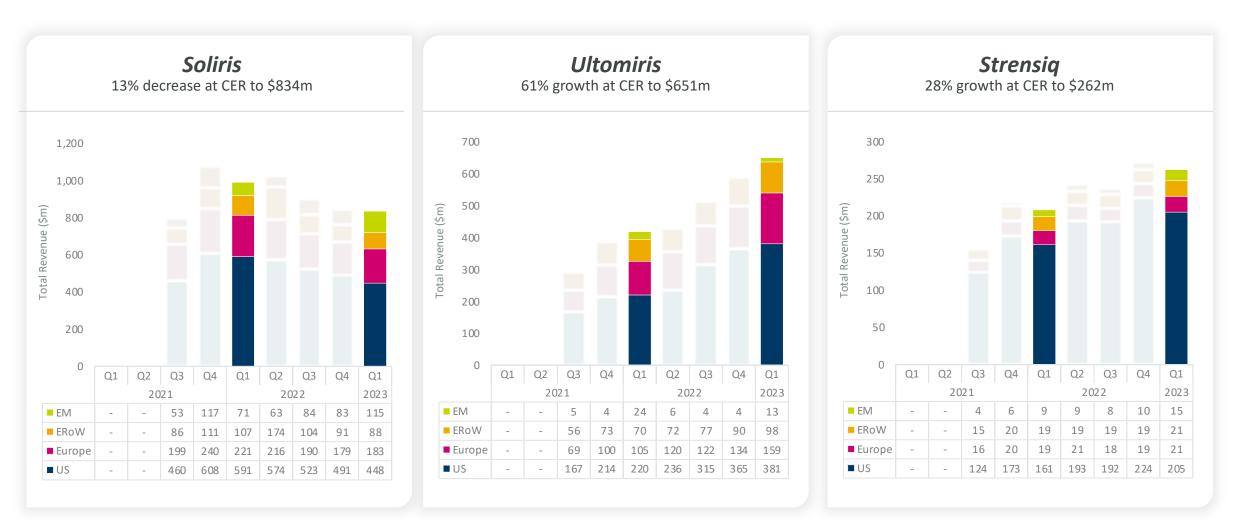
## BioPharmaceuticals: Respiratory & Immunology





40

## Rare Disease





41 Q3 2021 Total Revenue shows the numbers reported by AstraZeneca following the acquisition of Alexion, which completed on 21 July 2021. CER = constant exchange rates; EM = Emerging Markets; ERoW = Established Rest of World.