

# Ambition Zero Carbon

## Our journey to a carbon negative future

**2025** To eliminate our carbon emissions from our operations by 2025 we will:

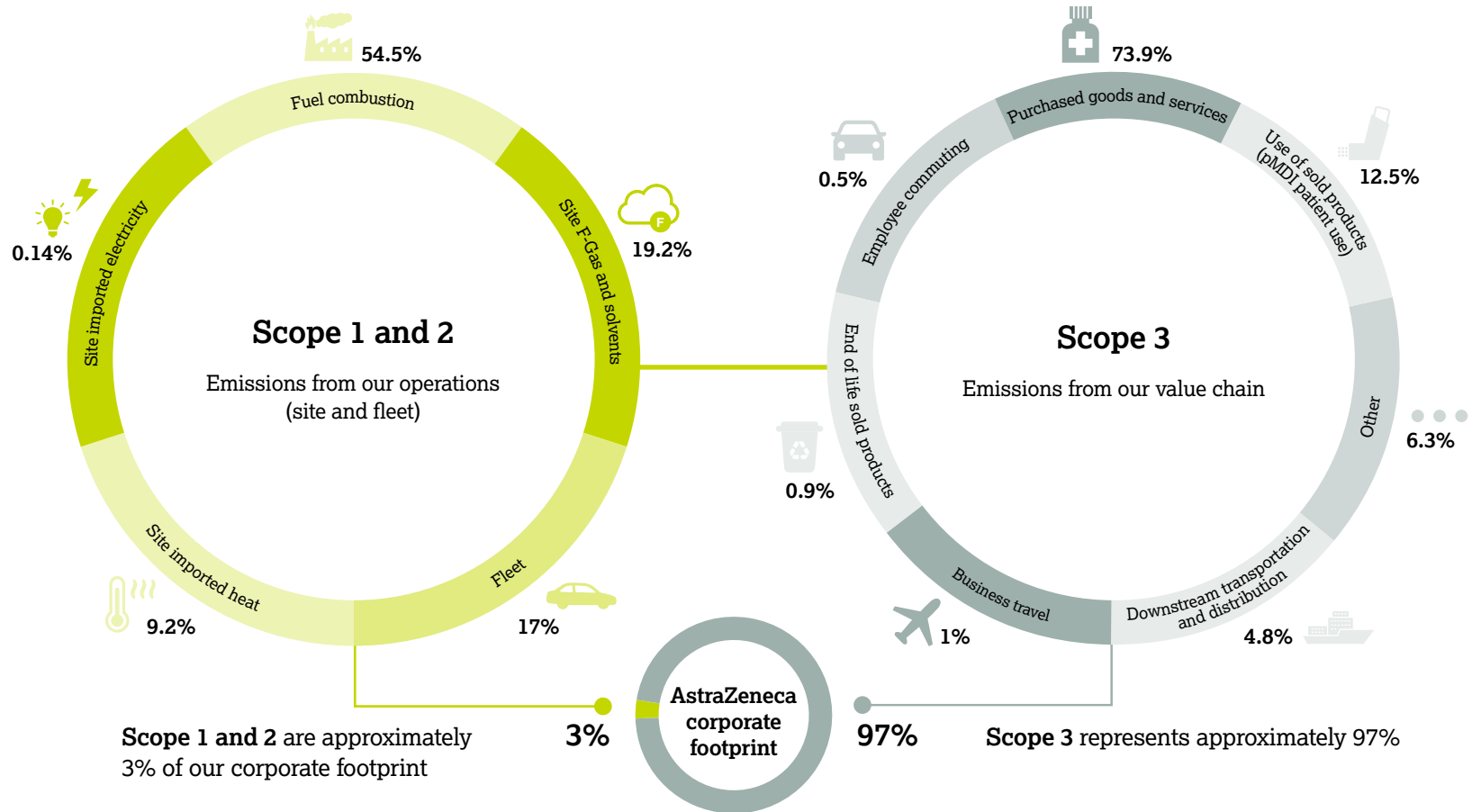
- ++ double energy productivity
- use 100% renewable energy for electricity and heat
- switch to a fully electric vehicle fleet
- eliminate F-Gas emissions at our sites

**2030** To become carbon negative across the entire value chain by 2030 we will:

- transition to next-generation respiratory inhalers with near zero climate impact
- explore how to 'design in' carbon neutrality across our organisation
- engage with our suppliers to reduce emissions in line with the science of climate change
- plant 50 million trees as a nature-based solution to address climate change

Our Ambition Zero Carbon strategy is to take climate action now for healthy people and a healthy planet. We will do this by becoming zero carbon in our operations (sites and fleet) by 2025 and carbon negative across our entire value chain by 2030. The \$1 billion programme includes the launch of next-generation respiratory inhalers, transitioning to 100% electric vehicles and 100% renewable energy for heat and electricity, and a wide range of efficiency and clean energy initiatives to reduce climate impact to zero, in addition to a 50 million tree planting and stewardship plan.

Our decarbonisation plans fall into two groups:



Other includes: GHG protocol classification emissions for categories 2, 3, 4, 5, 8, 10, 13 — Capital goods, Fuel and energy-related, Upstream transportation and distribution, Waste generated in operations, Upstream leased assets, Processing of sold products, Downstream leased assets.

See [Sustainability Data Summary](#) for full metrics and methodology.