

Ambition Zero Carbon

We will follow the science and deliver absolute reductions in all our direct and indirect sources, of greenhouse gas (GHG) emissions across our value chain (Scopes 1, 2 and 3), doing our part to limit the impacts of climate change while unlocking opportunities to deliver improved healthcare in a low carbon economy.

We follow a hierarchy to achieve our ambitions



SBTi Verified

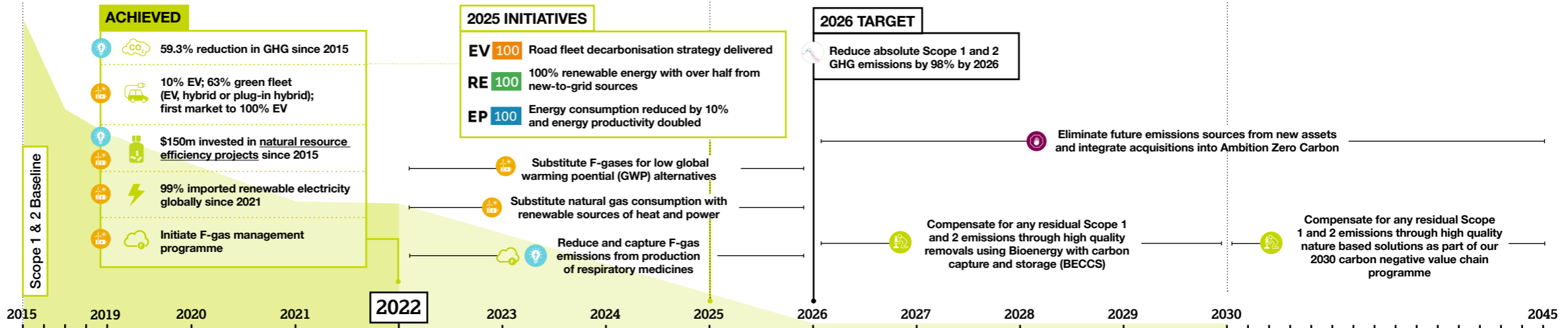
Scope 1 & 2 reduction targets are measured from a 2015 base year. Scope 3 reduction targets measured from 2019 base year

Scope 1 & 2

Emissions from our own operations (site and fleet)

Target baseline emissions (2015):
647 ktCO₂e

2015 baseline emissions (ktCO ₂ e)	
Fleet	93
Heat	202
Electricity	315
F-gases & Other (100 year GWP)	38

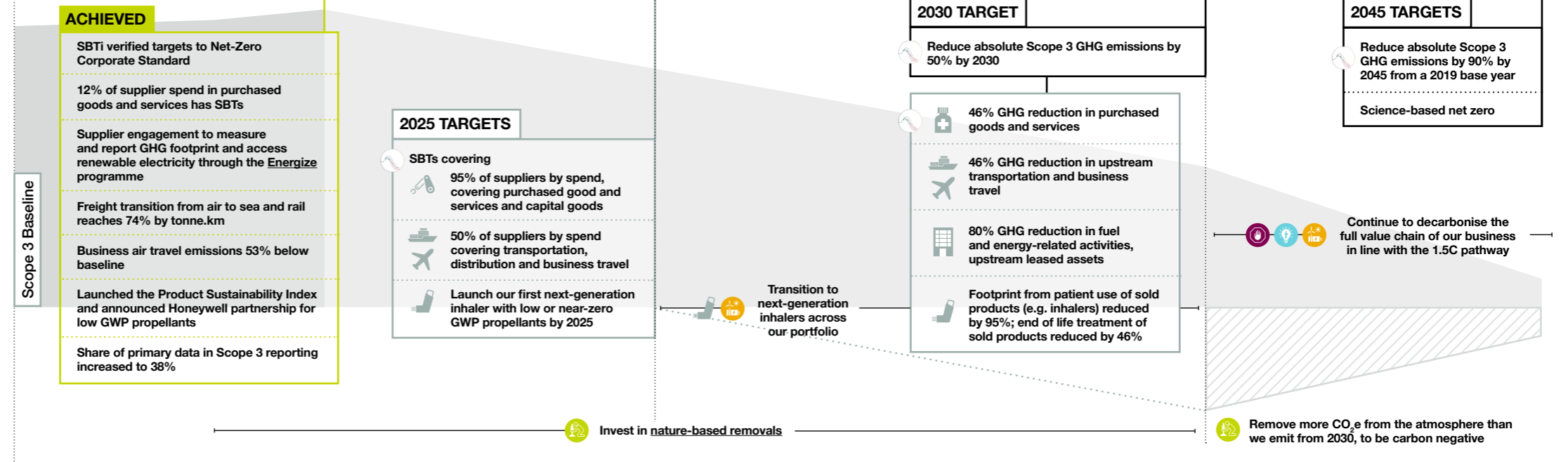


Scope 3

All other indirect emissions that occur in our value chain

Target baseline emissions (2019):
5,884 ktCO₂e

2019 baseline emissions (ktCO ₂ e)	
Purchased goods & services and Capital goods	3,942
Fuel and energy-related	83
Upstream transportation/distribution	248
Waste treated off-site	21
Business travel	327
Upstream leased assets	42
Use of sold products	1,013
End of life treatment of sold products	21
Other: Employee commuting; Downstream transportation/distribution; Downstream leased assets	187



Invest in nature-based removals

Remove more CO₂e from the atmosphere than we emit from 2030, to be carbon negative