

Ambition Zero Carbon

We will follow the science and target absolute reductions in all our direct and indirect sources of greenhouse gas (GHG) emissions across our value chain (Scopes 1, 2 and 3), doing our part to limit the impacts of climate change while unlocking opportunities to deliver improved healthcare in a low carbon economy.

We follow a hierarchy to achieve our ambitions



SBTi Verified

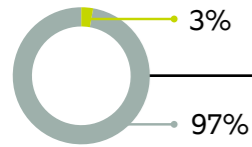
Scope 1 & 2 reduction targets are measured from a 2015 base year. Scope 3 reduction targets measured from 2019 base year

Scope 1 & 2

Emissions from our own operations (site and fleet)

Target baseline emissions (2015): **621 ktCO₂e**

2015 baseline emissions (ktCO ₂ e)	
Fleet	93
Scope 1 energy	167
Scope 2 energy	322
F-gas & Others	39

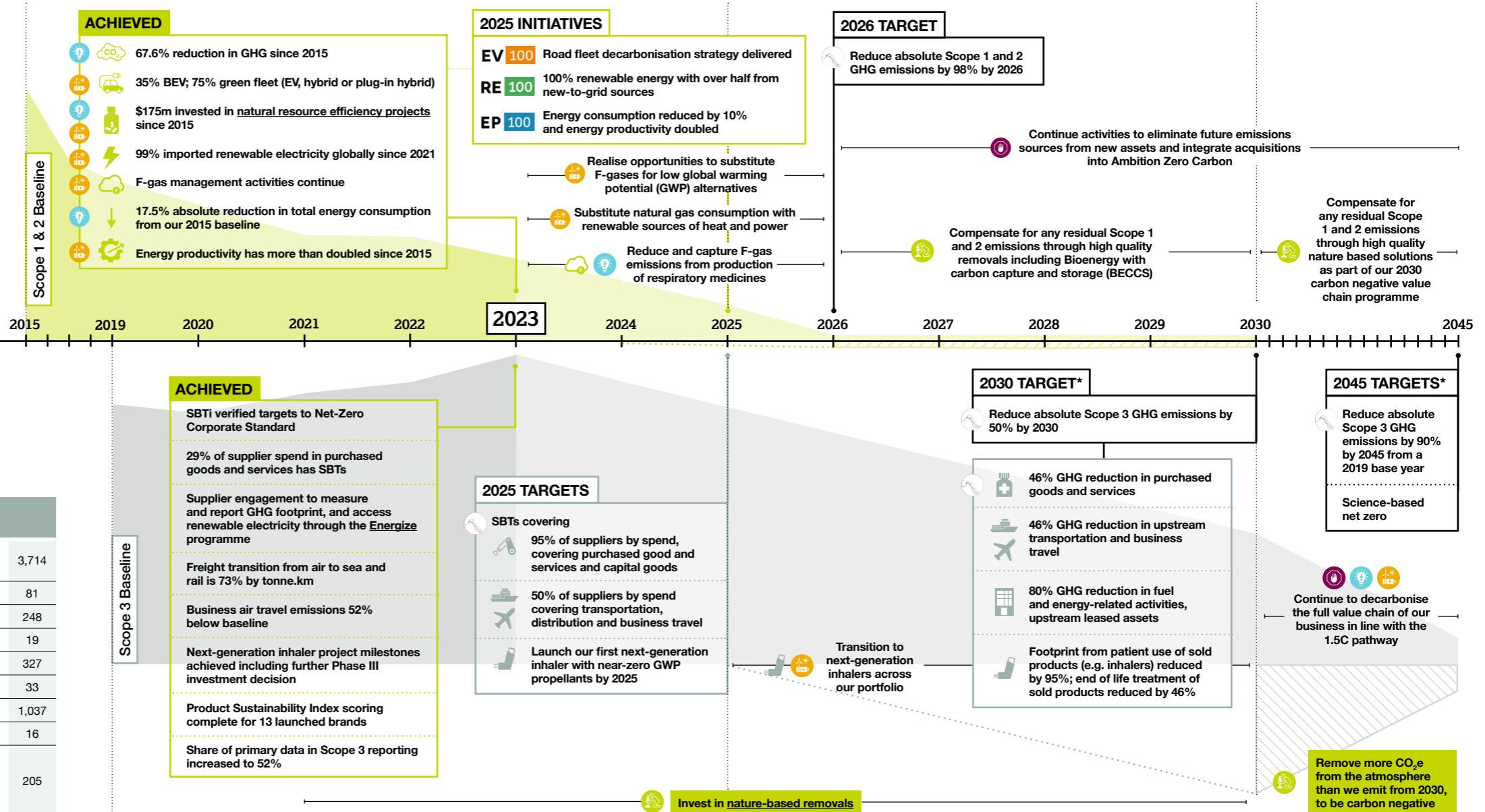


Scope 3

All other indirect emissions that occur in our value chain

Target baseline emissions (2019): **5,681 ktCO₂e**

2019 baseline emissions (ktCO ₂ e)	
Purchased goods & services and Capital goods	3,714
Fuel and energy-related	81
Upstream transportation/distribution	248
Waste treated off-site	19
Business travel	327
Upstream leased assets	33
Use of sold products	1,037
End of life treatment of sold products	16
Other: Employee commuting; Downstream transportation/distribution; Downstream leased assets	205



*Chart displays actual data for 2019-2023 GHG emissions and the target levels for 2030 and 2045. Current forecasting indicates (i) 2023 is unlikely to be the emissions peak, (ii) reductions are unlikely to be linear. Note that Scope 3 Category 9 (<5% of total emissions) is excluded from the scope of the 2030 target.